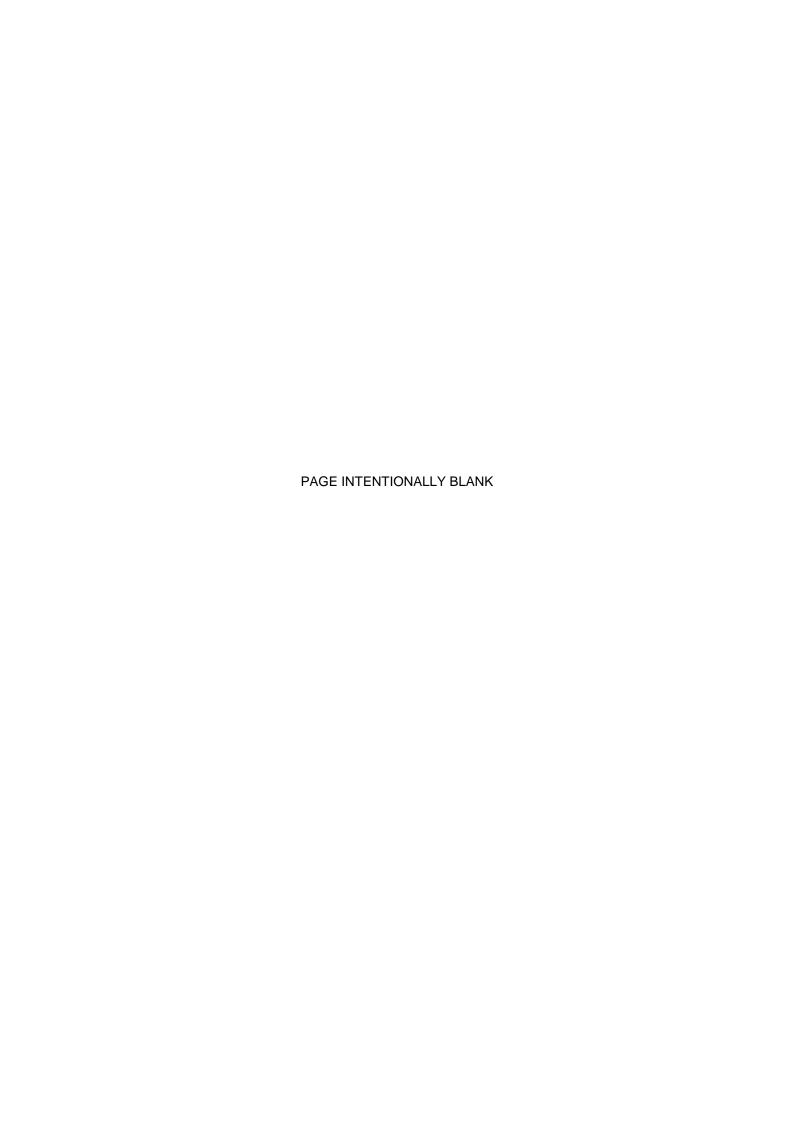


# STATEMENT OF ACCOUNTS 2021/2022 (UNAUDITED)



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#### **Narrative Report**

#### **Cotswold District Council**

Cotswold District Council sits at the heart of the Cotswolds Area of Outstanding Natural Beauty - one of the most beautiful parts of the country, as proven by its popularity as a visitor destination. The District is an attractive area to live, with many second or holiday homes. The area has high property prices and affordability of housing has been an issue for some years.

The population is approximately 89,000, which given its size of 450 square miles and its largely rural character means that there is a low density of population which in turn affects the costs of providing services. The District also has an ageing population and has the highest proportion of people aged 65 and over in the County. People living in Cotswold District are more likely to experience a good quality of life than elsewhere in Britain. Many parts of the District are in the least deprived 20% in England, with no parts in the most deprived 20%.

#### **Our Aims and Priorities**

The Council held its local elections in May 2019. This resulted in a change of political control from Conservative to Liberal Democrat. The administration set out its aims, priorities and underlying principles that set the direction for the Corporate Strategy for the Council for the period 2020-2024. The strategy was updated in 2022 as projects have progressed and the local and national picture has developed.

The Council's overall aim set out within the Corporate Plan is to rebuild the Council so it can be proactive and responsive to the needs of our residents and businesses in a fast changing environment, building for the future whilst respecting our heritage.

Key areas of focus are:

- Respond to the challenges presented by the Climate Change Emergency
- Deliver good quality social rented homes
- Present a Local Plan which is Green to the Core
- Ensure that all services delivered by the Council are delivered to the highest standard
- Help residents and communities access the support they need for good health and wellbeing
- Support businesses to grow in a green, sustainable manner, and to provide high value jobs

The financial impact of these priorities was reflected in an update to the Medium Term Financial Strategy during 2021/22. Each quarter, the Council monitors its progress towards achieving its aim and priorities, service delivery and financial performance.

Despite the continuing impact of Covid-19 during 2021/22 from Covid-19 lockdowns to vaccinations and gradual lifting of restrictions and resulting impact on resources, good progress has been made to deliver actions in the Corporate Plan including:

- Working with Gloucestershire Rural Community Council, the Council invested £14,000 in a Volunteer Flood Warden scheme which launched in November 2021, recognising the knowledge and commitment of local residents, and their vital role in preventing and mitigating the impact of future flooding events.
- The first two phases of the cashless parking project has been completed within the removal of the option to pay with cash at five of our car parks across the district providing better payment flexibility and enabling more cost-effective management.
- The Council received £1.2m of government funding from the Public Sector Decarbonisation Scheme. Energy efficiency and carbon reduction technologies have been installed at Cirencester and Bourton-on-the-Water leisure centres, and the Museum Resources Centres at Northleach, as well as lighting improvements at Moreton in Marsh Area Centre.
- Cabinet approved funding for the first phase of Electric Vehicle Charging Point installations with 20 charging connections (10 EVCPs) across locations in Bourton-on-the-Water, Cirencester and Moreton in Marsh during phase one including public car parks and Council offices. The provider Electric Blue Charging is supporting the Council in applying for Government funding to partially fund the capital cost of this project.
- Using monies generated from recent private sector developments, the Council are investing in two projects to deliver low carbon affordable housing, including £478,500 to provide 100 per cent social rent on a scheme of 15 units in Moreton in Marsh. A further allocation of £102,000 will be used to enhance the environmental sustainability of the homes. A second allocation of £332,000 has been made to Gloucestershire Rural Housing Association to deliver a rural exception site of 14 low-carbon affordable homes at Sunground Avening.
- The Council launched a new approach to community grants funding. Crowdfund Cotswold, our online crowdfunding platform, has raised an amazing £300,000 of funding from 1,333 backers, supporting 19 community-led projects in only its first year and recently won the Local Government Chronical (LGC) national award for 'Community Involvement'

- Supporting local businesses through the Covid lockdown: between April 2020 to March 2022 we disbursed over £73m in Local Business Grant payments
- Working with Forest of Dean and West Oxfordshire District Councils, the Local Government Association, and national experts, published a toolkit guiding developers and homeowners on how to make properties net-zero carbon. The toolkit has been recognised nationally as good practice as part of the Pass the Planet Campaign
- The Council secured £130,000 from DWP (via the County Council) last November 2021 to protect vulnerable households in most need of support during the winter as the economy recovers. The funding has been used to provide supermarket vouchers and support to vulnerable households with energy and water bills, rent arrears and essential items to keep warm and well. The scheme was delivered by Citizens Advice Stroud & Cotswold Districts Ltd on behalf of the Council. In addition, the Council has provided 1,300 supermarket vouchers to pensioners on benefits as well as 28 starter packs containing a microwave, bedding, small table top fridge and additional kitchen equipment for families and individuals that are moving from temporary to permanent tenancy.

#### Covid-19 pandemic

The Covid-19 pandemic has continued to have a significant impact on our communities, businesses and customers as the nation moves from Covid-19 lockdowns to vaccinations and lifting of restrictions. This has included:

- Many services supporting residents, communities and businesses impacted by Covid-19 as part of their every day job including supporting businesses to access grants, carrying out 'track and trace', and ensuring residents get the help they need from the Council or by signposting to relevant organisations. This has included supporting over 700 residents through our help hub during the pandemic.
- We were allocated just over £160,000 from the 'Reopening High Streets Safely Fund' and 'Welcome Back Fund', which ran until the end of March 2022. Working with our towns and parishes, we have undertaken a number of physical improvement projects in town and village centres, run promotional campaigns and supported businesses to improve their digital presence.
- The Council's business rates collection figure has been severely impacted by Covid-19, as is the case with other councils throughout the country. During 2021/22, the Council continued to distribute a number of support grants to eligible businesses. A summary of business grants administered in 2021/22 is included below:

Grant	Value
	£
Restart Grant	10,728,747
Omicron Grant	2,223,079
Additional	1,723,109
Restrictions	
Support Grant	
Local Restrictions	782,471
Support Grant	
Closed Business	364,000
Lockdown	
Total	£15,821,406

- The Council distributed £240,500 during 2021/22 (£59,500 in 2020/21) in financial support to 481 individuals (119 in 2020/21) having to self-isolate under the Test and Trace support payment.
- The Council's leisure centres have been severely affected by three national lockdowns when the facilities were required to close down. The Council agreed a contract variation with the service provider and agreed a package of financial support to cover the period to July 2021. Some government grant funding has been made available to cover Council losses from waiving management fees, as well as costs incurred by leisure operators during the lockdown and to support re-opening.
- Parking income has been affected by the reduction in car park usage during restrictions and the rise of the Omicron variant in the last quarter of 2021/22.
- After a difficult year with construction delays due to Covid-19 and the rising cost and lack of availability of building materials, 48 affordable homes for individuals and families were completed in Q4 bringing the total for 2021/22 to 99 units, one short of the target of 100. The forecast for 2022/23 is currently 125 affordable units.

The total general Covid-19 funding received by the Council in 2021/22 is £377,000 and £242,255 was received through the income compensation scheme.

Further funding has been received from Government, in relation to financial support for specific services and measures, and this has been reported to Cabinet on a quarterly basis.

## **Publica Group (Support) Limited**

Publica Group (Support) Limited ['Publica'] is wholly owned by Cotswold District Council along with West Oxfordshire and Forest of Dean District Councils and Cheltenham Borough Council. It is a not-for-profit company limited by guarantee with no share capital and operates with Mutual Trading Status to deliver services on behalf of the Member councils under contract.

Publica is a Teckal company fulfilling the conditions set out in Regulation 12(4) of the Public Contracts Regulations 2015. The Company is subject to management supervision by the Members. As such,

the Company is a body governed by public law as defined in the Public Contracts Regulations 2015.

While Publica works closely with the Council, the company has its own board of Directors, its own Management team, and operates independently from the Council.

#### **Medium Term Financial Strategy (MTFS)**

The Council operates a rolling 4 year MTFS, the latest being approved by Council on 24 February 2022. This update reflected announcements in the local government settlement for 2022/23 including:

- Funding baseline is a flat roll over from 2021/22;
- Councils impacted by "negative Revenue Support Grant" (including this Council) would continue to be protected from this funding cut;
- New Homes Bonus funding will continue for 2022/23 but the grant will be for one year only. Prior to 2020/21, New Homes Bonus grant was awarded for multiple financial years, initially six years and latterly four years. Funding from the New Homes Bonus Scheme is being reviewed as part of the DLUHC Fairer Funding Review;
- Rural Services Delivery Grant to continue for 2022/23;
- A new Services Grant has been introduced in 2022/23 and will be payable for one year only. This Grant includes funding for the national increase to National Insurance Contributions. This grant will be excluded from potential "transitional protection" as the Government implements changes to local government funding. This change is expected to take place from 2023/24
- The Lower Tier Services Grant which was introduced in 2021/22 to ensure that no local authority saw an overall reduction in Core Spending Power in 2021/22 continues in 2022/23. Core Spending Power includes income from Retained Business Rates, Council Tax, Lower Tier Support Grant, New Homes Bonus, Rural Services Delivery Grant and the new Services Grant.;
- Disabled Facilities Grant funding will continue at current levels;
- The Government delayed changes to local government funding from the Fairer Funding Review and Business Rates Retention Scheme for at least a year to April 2023 but will be confirmed as part of the Spending Review in 2022.

The 2022/23 revenue budget funded by core Government funding has therefore reduced by £228,000.

The MTFS also reflects forecast income from the revised Business Rates Retention Scheme and Business Rates Pool, compensation for losses

through the S31 grant and additional income generation or savings required to compensate for loss of government funding and the use of borrowing over the span of the MTFS to fund the Council's Recovery Investment Strategy.

A summary of the MTFS for the next four years is shown below:

	2022/23	2023/24	2024/25	2025/26
	£000s	£000s	£000s	£000s
Net Cost of Service	12,595	10,930	10,318	9,739
Central Government Funding	(6,469)	(4,486)	(3,581)	(2,654)
Council Tax	(6,157)	(6,444)	(6,687)	(6,985)
Collection Fund (Surplus)/Deficit	0	0	(50)	(100)
Budgeted (Surplus)/Deficit	(31)	0	0	0

#### Investment in Council Priorities

Over the term of the Council (2019 to 2023), the Council is planning to invest in the Council Priorities as follows:

- £750,000 towards addressing climate change. This
  funding will kick-start our action plan to make the
  Cotswold District "green to the core". Actions
  include encouraging residents to switch to electric
  vehicles by delivering electric charging points
  across the district; reviewing use of offices and
  buildings as large number of staff continue working
  from home; identifying opportunities to use our
  assets to support our climate strategy and
  minimising costs so we can use more of our
  funding in support of climate action.
- £740,000 towards reviewing our local plan. The outcome is to ensure new developments in the District suit the needs of our communities and protect our landscapes and heritage.
- £100,000 to plan and develop better, greener transport options in the District, including cycle and walking routes and innovative bus options.
- £350,000 to fund our Recovery Investment Strategy which aims to make the money we have go further and maximise our support for the District in its recovery from Covid-19.
- £360,000 provision for additional costs associated with waste and recycling services due to increased working from home related to the Covid-19 pandemic

**Retained Business Rates** 

The Council is part of the Gloucestershire 50% Business Rate Pool. The MTFS assumes that any windfall gain associated with the Business Rates Pool will be allocated to the Council Priorities Fund. A gain of £377,000 was received in respect of 2021/22.

A significant level of risk remains due to the volume of outstanding appeals against the 2010 valuation list and a new 2017 list came into effect in April 2017 together with a new Check, Challenge and Appeal process, replacing the former appeals process.

The MTFS has been updated to include the latest Business Rates estimates and assumes that the Council will be compensated (through Section 31 grant) for the impact on Business Rates, which relate to any nationally, announced discounts or reliefs to businesses including those in relation to Covid-19. The accounting arrangements for Business Rates are complex and statute requires recognition of items charged in one financial year to be resolved in the following year i.e. the deficit arising in 2021/22 (the shortfall in collectable rates vs expected due to the Government reliefs) will be repaid to the Collection Fund in 2022/23. This deficit has therefore been budgeted for in 2022/23 and is funded by the exceptional S31 grant received in 2021/22. The S31 grant of £3.919m received in 2021/22 will be held in earmarked reserve and used to fund the contribution to the Collection Fund in 2022/23.

This year's accounts include a transfer of £7.4m from earmarked reserves to the general fund to fund the Collection Fund deficit payable in 2021/22

Changes to the Business Rate Retention Scheme were due to be implemented by Central Government in 2020/21 but were delayed due to the impact on businesses of the pandemic. These changes are now expected in 2023/24 at the earliest and a significant reduction in funding from Retained Business Rates has been reflected in the Council's Medium Term Financial Strategy, which will be updated as further advice is received from the Government

## Council Tax

The Localism Act 2011 introduced a power for the Secretary of State for Communities and Local Government to issue principles that define what should be considered as excessive Council Tax, including proposed limits.

MHCLG proposed a maximum Council Tax increase of 2% or £5 for 2022/23. The MTFS assumes increases of £5 per annum on a Band D property to 2025/26.

## **Financial Assumptions**

The financial planning assumptions used in the MTFS reflect current economic circumstances including:

- provision for the impact of pay inflation on the Publica contract sum of 2.5% for 2021/22 and for each year thereafter;
- provision for service contract inflation;
- investment interest returns are expected to generate a 1.67% return with pooled funds expected to generate a higher 3.4% return;
- inflationary increase to central government funding
- growth in Council Tax base of 1.2% per annum;

### Savings Targets

The MTFS includes savings targets from additional income generation or savings of £8.8m over the next four years to compensate for lost government funding. An updated Recovery Investment Strategy has been approved by Council in July 2022, which sets out the options for delivering additional income or generating further savings.

## Capital Investment and Borrowing

The Council has included £75 million of capital investment to reflect the desire to invest to deliver against the Council Priorities and Corporate Plan, approved in September 2020 and updated in spring 2022, and which will generate additional income to replace anticipated reductions to Government funding. The Council will need to borrow to fund its capital programme. The revenue implications of the proposed borrowing, provision for repayment of debt and interest payments, is included in the Medium Term Financial Strategy

The full update to the Medium Term Financial Strategy can be found on the Council's website.

### **Financial Performance**

At the 31 March 2022, the Council reported an underspend against its net cost of services budget of £64,384. After taking account of income from Council Tax, NNDR, government grants and transfers to/from reserves this equates to an underspend against the budget of £18,982

## Income

Income from car park fees, fines and permits continued to be impacted by Covid-19 and the rise of the Omicron variant in the last quarter of 2021/22 led to the outturn position being 75% of budget for the year, £749,000 less than budget. The impact of this is partially offset by the Government's sales fees and charges compensation grant of £245,225.

Income from planning fees slowed during the financial year but still resulted in an over achievement of income of £15,000. Planning appeals expenditure was £64,000 less than budgeted due to fewer appeals than

estimated during 2021/22. Income from land charges has also continued to perform below budget with income received being £41,000 below budget at the end of the financial year due to a combination of Covid-19 and the significant rise in free unofficial Personal Searches (through Personal Search Agents).

£156,000 more income has been received in respect of garden waste annual subscriptions in comparison to the full year budget as a result of higher take up than anticipated. Licensing income also performed better than budgeted with income £54,000 higher than budgeted.

Income from recycling has also exceeded budget, recycling credits from Gloucestershire County Council were £252,000 higher than estimated as a result of higher levels of recycling. Increased demand for bulky waste collection has also resulted in an £54,000 overachievement of income.

#### Expenditure

The majority of the Council's staffing resource is supplied under contract from Publica. The Publica net contract sum for 2021/22 was £8,919,148, excluding contribution to the Service Modernisation programme. Publica invoice the Council according to its agreed contract sum for the first 11-months of the year, with reconciliation to the actual cost of the contract at the end of the year.

At the year end, Publica had generated a surplus of contributions from its Members. After adjustments in respect of balances due to or from its Members, the Council is due to receive a refund of excess contribution from Publica of £77,803.

The Council's Environmental Services (grounds maintenance, street cleaning, domestic waste collection, recycling collections etc.) are provided by Ubico Ltd. The Ubico contract costs were under budget (excluding unavoidable additional costs incurred as a result of Covid-19) by £401,000. This includes an underspend of £112,000 in respect of street cleaning, £102,000 in respect of food waste and £89,000 in respect of recycling. The underspend was largely a result of savings on budgeted fuel costs, savings in repairs partly as a result of utilising new vehicles and lower corporate costs recharged. After taking into account additional costs reported as incurred as a result of Covid-19 of £555,000 this represents a net overspend of £154,000.

The 2021/22 budget includes contingency funding for expenditure related directly to the impact of Covid-19 and reduced income from fees and charges. The contingency budget is funded from Government Covid-19 grant. The largest expenditure impact is from Ubico Ltd. As Ubico Ltd is a wholly local authority owned company, the Council pays for the

actual cost of service delivery. Due to a combination of additional waste being presented by households for collection and Ubico needing to protect its own employees in response to Covid-19 health and safety requirements, Ubico incurred unavoidable additional costs. These costs include: agency staff, hire vehicles and personal protective equipment have amounted to £555,000.

The Council approved a further financial support package of £280,403 for the Council's Leisure Operator, SLM for the period April to July 2021 whilst the leisure centres were closed due to Covid-19 restrictions. £178,334 was paid to SLM under open book arrangements. This has been funded from an underspend in the 2020/21 budget earmarked at the 31 March 2021 and grant funding of £104,298 received from the National Leisure Recovery Fund. The management fee for the period April to July 2021 was also waived.

## Covid-19 Support Grants

The Council received a range of grants from Central Government in 2020/21 and 2021/22 in response to the Covid-19 pandemic. These included funding to support the Council's cost of services or to offset income losses. They also funded grant packages to be paid out to support local businesses.

Where the Council is administering grants on behalf of Central Government to local businesses we are acting as an agent and therefore these transactions are not included in our financial statements. At the year-end £5.197 million remained unspent for such schemes, which sits as a Creditor on our Balance Sheet (note D6). All Business Support scheme grants are now closed with all payments being made by 31 March 2022. These surplus funds will subsequently be returned to Central Government.

Where the Council is acting as a principal in the administration of grants i.e. the Council has control and sets the eligibility criteria for the grant to be paid out, these transactions are recognised in our financial statements.

Covid-19 support grant funding received in 2021/22 is detailed below.

_	Council as Agent	Council as Principal
Grant Funding at 31	£	£
March 2022		
Additional Restrictions		
Grant 21/22		(1,324,942)
Restart Grant	(13,326,125)	
Omicron – Hospitality and Leisure	(3,714,514)	
Test and Trace Self Isolation (Mandatory)	(118,000)	
Test and Trace Self Isolation 21/22 (Discretionary)		(83,000)
TOTAL	17,158,639	1,407,942

## **Pensions Liability**

The pension liability as at 31 March 2022 was £35.516m (£46.258m as at 31 March 2021). Whilst a significant sum, this is the net value of what is estimated the Council owes across all future years offset against assets invested in the Local Government Pension Scheme.

The Council's share of pension fund assets increased by £4.220m and the liability reduced by £6.522m however, resulting in the overall net liability reducing by £10.74m.

The financial and demographic assumptions at 31st March 2022 were more favourable than they were at 31st March 2021, with a positive impact on the pension liability. The future value of pension liabilities is determined by the discount rate, which is based on the yield on investment grade corporate bonds. During the year, rate rises on index linked GILTS has led to an increase in the discount rate, which in turn reduces the future value of liabilities. The fund is revalued and contribution rates set every three years.

The most recent valuation was at 31 March 2019 and the next valuation will complete in 2022/23.

Publica and the Council continue to contribute to cover liabilities accruing for current members of the scheme (primary contributions) and secondary contributions (annual lump sum) are paid directly by the Council to fund the deficit. A lump sum contribution to the pension fund of £4.902m was made in 2020/21 to cover the period to 31 March 2023 resulting in a revenue saving of £184,000 per annum. The lump sum payment has provided capacity in the revenue budget to top up the General

Fund Balance by £1.634m in both 2021/22 and 2022/23.

## **Capital Programme (Asset Management)**

In 2021/22, the Council spent £2.629m against a budget of £23.060m on:

Capital Programme	£'000
Decarbonisation Project (Cirencester and Bourton Leisure Centres and Museum Resource Centre)	1,225
Disabled Facilities Grants (DFGs)	850
IT Equipment and Infrastructure	51
Community Grants Funded Projects	97
Ubico Fleet Replacement (recycling and waste vehicles)	173
Waste and Recycling Containers	55
Electric vehicle charging points	67
Roller Break testing (Ubico)	44
Packers Leaze Depot – Flood Prevention Works	67
	2,629

Significant expenditure included £1.225m of decarbonisation works to Cirencester and Bourton Leisure Centre and the Museum Resource Centre. Work included solar PV, the introduction of Air Source Heat Pumps and Building management systems upgrades as well as associated pump and ventilation improvements works to Cirencester and Bourton Leisure Centres.

Not all schemes planned for the year were undertaken including:

- Recovery Investment Strategy budget of £15.2m.
   Further opportunities and options are being explored by officers and detailed reports seeking approval will be presented to Cabinet and Council as appropriate. In July 2021, Council approved a loan to a local housing association as part of the Recovery Investment Strategy and is committed expenditure of £3.8m in 2022/23.
- Investment in Strategic Property Acquisition budget of £4.3m; discussions with landowner are ongoing.
- Electric vehicles charging points (EVCPs) budget of £0.719m, Two EVCPs have been procured to replace the existing obsolete EVCPs at Beeches Car Park, Cirencester and Old Market Way Car Park, Bourton on the Water. The project will continue in 2022/23.

There is committed expenditure in relation to the projects listed of £4.014m and Capital Programme

budgets have been carried forward in to 2022/23 to fund ongoing projects.

### **Capital Receipts**

£941,580 in capital receipts was received from Bromford Housing Association during 2021/22 in relation to homes previously owned by the Council and sold under Right-to-buy Legislation. All capital receipts are transferred to the Capital Receipts Reserve to fund future capital expenditure.

#### **Reserves and Balances**

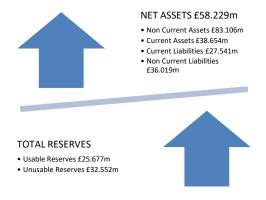
At the year-end usable reserves stood at £25.677 million, a decrease of £0.226 million during the year.

Earmarked reserves includes £3.9m of exceptional S31 grant provided by government in response to the Covid-19 pandemic in 2021/22 to compensate for lost business rate income due to extended retail discount awarded to businesses during the year. This will be used to fund the Collection Fund deficit in 2022/23.

Of the usable reserves at the year-end, non-earmarked General Reserves or 'Balances' were £2.553 million, an increase of £1.654 million during the year.

#### **Financial Position**

Net assets increased in the year by £15,456,627.



Significant movements were:

- £1.732m upward valuation of Property, Plant & Equipment
- £5.498m increase in current investments
- £4.423m decrease in debtors
- £3.477m increase in cash and cash equivalent
- £1.116m increase in creditors
- £10.742m reduction in pension liability
- £1.658 increase in general fund balance due to budgeted transfer in lieu of pension payment made in advance in 2020/21
- £3.913m decrease in earmarked reserves

#### **Operational Performance and Efficiency**

The Council's Overview and Scrutiny Committee and the Cabinet monitor the Council's progress towards achieving its aims and priorities.

During 2021-22 some services were unable to achieve their targets due to high workloads, some of which was caused by the impact of Covid-19, and a shortage of staff. An injection of additional resources, both temporary and permanent, as well as the implementation of improvement plans have had a positive effect on performance over the last six months in some key services such as Benefits and Planning. However, despite the introduction of career graded posts in the planning service, the service continues to experience difficulties in both recruiting suitable staff and retaining them. The Business Manager is exploring what further actions can be taken to attract qualified planning officers in the context of a national shortage

Both Council tax and Business rates collection rates have been affected by the impact of Covid-19. The team has supported the administration of a range of mandatory and discretionary business grants throughout the pandemic, while some homeowners will receive a rebate on their Council Tax to help with the rising cost of living.

In spite of the challenges, customer satisfaction for services delivered by phone and face to face remain high. The implementation of improvement plans, in particular the increased use of technology and automation to better manage workflow and resources is expected to, and has had positive effects on performance, e.g. In-Cab technology in the waste service, and more recently the new Revenues and Benefits system.

There have been a number of areas where indicators have improved or are noteworthy

- The Council's customers are highly satisfied with services delivered by phone, with over 95% of customers responding positively;
- The Council has increased its enforcement activity supported by its Clean and Green initiative. There have been 15 enforcement actions since the beginning of 2021-22. The Council takes a proactive and preventative approach to fly tipping, and duty of care work has been carried out with businesses and households to support them to manage their waste responsibly. More recently, the Council has commenced some targeted work in locations which are attracting high levels of fly tipping using a combination of proactive measures to deter fly tipping such as signage as well as enforcement activity. Further targeted work is expected in the coming months;
- In spite of staffing issues due to high Covid-19 infection rates, Storm Eunice (requiring the

rescheduling of collections) and relatively high levels of waste due to home working (in response to Omicron variant), the number of missed bins per 100,000 scheduled collections continues to perform well within the target. The implementation of In-Cab technology a year ago is having positive benefits.

Eleven indicators fell short of their annual targets; six in Revenues and Benefits; one in Housing Support; three in Planning and Strategic Housing, one in Environmental and Regulatory and one in Leisure:

## Revenues and Benefits

- Council Tax collection rate
- NNDR collection rate
- Average days to process Council Tax Support new claims
- Average days to process Council Tax Support change events
- Average days to process HB change events
- Percentage of housing benefit overpayment due to LA error/Admin delay

## Planning and Strategic Housing

- Percentage of other planning applications determined within time
- Pre application advice income
- Percentage of land charge searches dispatched within time

#### **Environment and Regulatory**

Percentage of high risk food premises inspected within time

## Leisure

Gym Memberships

For more details on the year's performance please refer to the Council website.

## **Risk Management**

The Corporate Risk Register was updated during 2021/22 and reviewed by the Senior Management Team, which comprises both Council and Publica Senior Managers. Any risk scoring 15 or above is considered a 'primary risk'.

At the end of 2021/22, there was one primary 'residual' risk on the register which summarised that if the government does not provide timely and adequate guidance on the proposed changes to the planning system then the Council will be unable to identify the type of Local Plan update that is required. Delays to preparing an updated Local Plan may result in an increase of speculative planning applications on the fifth anniversary of the local plan's adoption (2023).

The Council's approach to partially updating the Local Plan (rather than a full update) is finely balanced but it continues to offer the most expeditious route to deliver Corporate Strategy actions. Government has published its Levelling Up and Regeneration Bill which seeks to significantly alter the planning system,

technical details are deferred to secondary legislation and consultations on updated policy and guidance (expected within the next 12 months).

### **Facing the Challenges Ahead**

The Council has approved an ambitious Corporate Plan for delivery over the next two years and has developed a Medium Term Financial Strategy that sets out the financial envelope for the delivery of that plan.

There are some significant risks to the Council from changes to Government funding. The Council has been planning for these changes and has approved a Recovery Investment Strategy to respond to potential reductions in Government funding with the aim of investing in the Council's priorities of climate change, social housing provision and economic development and generating new income streams.

In order to deliver action to support the new Council priorities, the Council will need to invest in capital projects and this will require the Council to borrow for the first time since 1997. The MTFS reflects the financial implications of the borrowing plans set out in the Capital Strategy. All new capital investment will be subject to governance arrangements set out in the approved Recovery Investment Strategy and the due diligence requirements set out in the Capital Strategy.

This investment is for service provision rather than investment to generate income to the Council. As such, the Council should be able to access borrowing from the Public Works Loans Board. The Council is required to provide for the eventual repayment of debt from revenue. The Council's Recovery Investment Strategy sets out the return on investment which new investments will be required to meet to fund both the revenue cost of the investment and to provide additional income to the Council.

The Medium Term Financial Strategy, Capital Strategy, Investment Strategy and Treasury Management Strategy are all inter-related and provide the Council with a view of the affordability and proportionality of its spending plans.

The fallout of the pandemic, Ukrainian war and current cost of living crisis exposes the Council to a number of major risks. The major risks looking forward are in respect of further changes to Government funding post 2022/23 and continuing impact of the Covid-19 pandemic. The impact of the pandemic will also be felt within this Council for years to come with increased costs for homelessness, rough sleepers, leisure facilities and lost income in car parking, leisure and other key fees, sales and charges into 2022/2023 and beyond. As well as additional energy and fuel costs due to the cost of living crisis and high oil prices due to the Ukrainian war. The Council plans to offset some of these additional costs by installing solar panels and reducing the energy usage in the council offices.

## **Further information**

For further information on the accounts please contact: Jo Moore, Chief Finance Officer, Cotswold District Council, Trinity Road, Cirencester, Gloucestershire, GL7 1PX; or via email at Jo.Moore@cotswold.gov.uk.

Jo Moore, FCCA

Interim Chief Finance Officer

#### **Explanation of the Accounting Statements**

The Statement of Accounts sets out the Council's income and expenditure for the year, and its financial position at 31 March 2022. It comprises core and supplementary statements, together with supporting notes. The format and content of the financial statements is prescribed by the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2020/22, which in turn is underpinned by International Financial Reporting Standards. A glossary of key terms and abbreviations can be found at the end of this publication.

#### The Core Statements are:

The Comprehensive Income and Expenditure Statement – this records all of the Council's income and expenditure for the year. The top half of the statement provides an analysis by service area / directorate. The bottom half of the statement deals with corporate transactions and funding.

The **Movement in Reserves Statement** is a summary of the changes that have taken place in the bottom-half of the Balance Sheet over the financial year.

Reserves are divided into "usable", which can be invested in service improvements or capital investment or reduce local taxation, and "unusable" which must be set aside for specific purposes. This includes those that hold unrealised gains and losses (for example the revaluation reserve), where amounts become available to provide services if the assets are sold, and those that hold timing differences which are shown in the Movement in Reserves Statement Line 'Adjustments between accounting basis and funding basis under the regulations'.

The statement shows how the movements in year of the council's reserves are broken down between gains and losses incurred in accordance with generally accepted accounting practices and the statutory adjustments required to return the amounts chargeable to council tax for the year. The net increase or decrease line shows the statutory general fund balance movements in the year following those adjustments.

The **Balance Sheet** is a 'snapshot' of the Council's assets, liabilities, cash balances and reserves as at the year-end, 31 March 2022.

The Cash Flow Statement shows the reason for changes in the Council's cash balances during the year, and whether that change is due to operating activities, new investment or financing activities (such as borrowing or other long term liabilities).

#### The Supplementary Statements are:

The Collection Fund summarises the transactions relating to council tax and business rates collection, and the redistribution of that money.

Business Rates is distributed to Central Government, Gloucestershire County Council and Cotswold District Council. Council Tax is distributed between Gloucestershire County Council, the Police & Crime Commissioner for Gloucestershire, Cotswold District Council and the Town & Parish Councils within the Cotswold district.

The Annual Governance Statement which sets out the governance structures of the Council and its key internal controls.

## STATEMENT OF RESPONSIBILITIES FOR THE STATEMENT OF ACCOUNTS

#### **Statement of Responsibilities**

#### The Authority's responsibilities

The Authority is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its officers
  has the responsibility for the administration of those affairs. In this Authority, that officer is the Chief Finance
  Officer.
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- Approve the Statement of Accounts.

## The Chief Finance Officer's responsibility

The Chief Finance Officer is responsible for the preparation of the Authority's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

In preparing this statement of accounts, the Chief Finance Officer has:

- Selected suitable accounting policies and then applied them consistently;
- Made judgements and estimates that were reasonable and prudent;
- Complied with the Local Authority Code.

The Chief Finance Officer has also:

- Kept proper accounting records which were up to date;
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

### **CERTIFICATE**

I certify that the Statement of Accounts presented here gives a true and fair view of the financial position of the Authority at the accounting date and of its income and expenditure for the year ended 31st March 2022.

Imose	Date: <u>25.8.22</u>	
Jo Moore Interim Chief Finance Officer		
n accordance with regulation 10(3) Accounts and Au he Chair of the Audit Committee, on behalf of Cotsw		unts is approved by
	Date:	
Cllr. Nigel Robbins Chair of the Audit Committee		

## COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

## **Comprehensive Income and Expenditure Statement**

	2020/21					2021/22	
Gross		Net			Gross		Net
Expenditure	Gross Income	Expenditure			Expenditure	Gross Income	Expenditure
£	£	£		Note	£	£	£
			Joint Committee/ Shared Services				
1,095,422	(474,611)	620,811	Environmental and Regulatory Services		1,208,756	(597,985)	610,771
2,240,015	(1,135,547)	1,104,468	Business Support Services		2,416,056	(1,103,014)	1,313,042
2,016,349	(87,879)	1,928,470	ICT, Change and Customer Services		2,184,333	(110,466)	2,073,867
1,609,021	(842,309)	766,712	Land, Legal and Property Services		1,785,039	(783,520)	1,001,519
210,264	0	210,264	Chief Executive and Modernisation Costs		185,335	0	185,335
15,736,064	(14,975,290)	760,774	Revenues and Housing Support Services		14,827,328	(13,882,621)	944,707
5,119,036	(5,494,822)	(375,786)	Revenues - Covid Grants		1,764,434	(1,324,941)	439,493
			Strategic Directors				
1,157,901	(106,765)	1.051.136	Democratic Services		1,389,278	(339,142)	1,050,136
9,125,334	(3,370,220)		Environmental Services		9,096,198	(5,059,228)	4,036,970
2,282,953	(542,763)		Leisure and Communities Services		2,322,163	(870,043)	1,452,120
3,799,655	(2,211,851)		Planning and Strategic Housing Services		3,327,884	(1,397,348)	1,930,536
1,369,620	(442,998)		Retained and Corporate Council Services		1,511,822	(522,480)	989,342
810,255	(534,250)	,	Retained and Corporate Council Services - Covid		1,109,213	(649,436)	459,777
010,200	(004,200)	270,000	Tretained and corporate country cerwices cowd		1,100,210	(043,400)	400,111
46,571,889	(30,219,305)	16,352,584	Cost of Services		43,127,839	(26,640,224)	16,487,615
3,374,599	(30,042)	3 344 557	Other Operating Expenditure	B3	3,520,820	(989,455)	2,531,365
1,394,401	(2,139,443)		Financing and Investment Income and Expenditure	B4	1,302,275	(1,762,252)	(459,977)
0	(19,350,432)		Taxation and Non-Specific Grant Income	B5	0	(18,961,853)	(18,961,853)
, and the second	(10,000,102)	(10,000,102)	Taranon and non opening chant meeting		0	(10,001,000)	(10,001,000)
51,340,889	(51,739,222)	(398,333)	(Surplus) / Deficit on Provision of Services	B1/B2	47,950,934	(48,353,784)	(402,850)
		8,391,474	(Surplus) / deficit on revaluation of non current assets				(1,731,784)
			(Gains)/ losses on financial instruments designated at				, , , ,
		(50,000)	Fair Value through Other Comprehensive Income				0
		188,550	Reclassification of Asset under construction to REFCUS				0
			Remeasurement of the net defined benefit liability				(13,344,000)
		40.040.001	Other Comments and the large 17			_	(45.0=5.00
		18,213,024	Other Comprehensive Income and Expenditure				(15,075,784)
		17,814,691	Total Comprehensive Income and Expenditure				(15,478,634)
	_						

## **MOVEMENT IN RESERVES STATEMENT**

## **Movement in Reserves Statement**

			Usable Reserves					
	Note	General Fund - Unallocated £	General Fund - Earmarked £	Capital Receipts Reserve £	Capital Grants Unapplied £	Total Usable Reserves £		TOTAL RESERVES £
Balance at 31 March 2020		(4,475,258)	(7,811,578)	(9,948,696)	(73,679)	(22,309,211)	(38,277,940)	(60,587,151)
Movements in reserves 2020/21		8,740,224	(8,740,224)	0	0	0	0	0
Total Comprehensive income and expenditure		(398,333)	0	0	0	(398,333)	18,213,024	17,814,691
Adjustments between accounting basis & funding basis under regulations	C1	(4,761,246)	0	1,752,368	(187,082)	(3,195,960)	3,195,960	0
(Increase) / Decrease in Reserves 2020/21		3,580,645	(8,740,224)	1,752,368	(187,082)	(3,594,293)	21,408,984	17,814,691
Balance at 31 March 2021		(894,613)	(16,551,802)	(8,196,328)	(260,761)	(25,903,504)	(16,868,956)	(42,772,460)
Adjustment to Collection Fund Adjustment Account		0	0	0	0	0	22,007	22,007
Movements in reserves 2021/22		(3,868,789)	3,868,789	0	0	0	0	0
Total Comprehensive income and expenditure		(402,850)	0	0	0	(402,850)	(15,075,784)	(15,478,634)
Adjustments between accounting basis & funding basis under regulations	C1	2,613,542	43,900	(1,477,748)	(550,175)	629,519	(629,519)	0
(Increase) / Decrease in Reserves 2021/22		(1,658,097)	3,912,689	(1,477,748)	(550,175)	226,669	(15,683,296)	(15,456,627)
Balance at 31 March 2022		(2,552,710)	(12,639,113)	(9,674,076)	(810,936)	(25,676,835)	(32,552,252)	(58,229,087)

## **BALANCE SHEET**

## **Balance Sheet**

31 March 2021 £		Note	31 March 2022 £
59,780,480 17,000 6,217,500 56,379 11,062,288 4,944,976 <b>82,078,623</b>	Property, Plant & Equipment Heritage Assets Investment Property Intangible Assets Non-Current Investments Non-Current Debtors Non-Current Assets	D1  D2  D3  E2  D4	61,388,371 17,000 5,947,000 30,688 11,484,694 4,238,469 83,106,222
1,144,649 0 26,488 21,301,423 11,370,358	Investments Assets Held for Sale Inventories Debtors Cash and Cash Equivalents	E2 D9 D5 E2	6,642,683 300,000 15,714 17,149,742 14,847,840
33,842,918	Current Assets	LZ	38,955,980
(133,990) (23,184,280) (1,773,391) (1,118,220)	Cash and Cash Equivalents Creditors Creditors - s.106 balances Provisions	E2 D6 D6 D7	0 (24,572,116) (1,941,457) (1,299,869)
(26,209,881)	Current Liabilities		(27,813,442)
(46,258,000) (62,936) (618,264)	Other Non-Current Liabilities Finance Lease Liabilities Capital Grants Receipts in Advance	E1 E4 B8	(35,516,000) (15,767) (487,906)
(46,939,200)	Non-Current Liabilities		(36,019,673)
42,772,460	Net Assets		58,229,087
(25,903,505) (16,868,955)	Usable reserves Unusable Reserves	C2 C3	(25,676,835) (32,552,252)
(42,772,460)	Total Reserves		(58,229,087)

These financial statements were certified by the Chief Finance Officer on 25 August 2022.

Jo Moore

Interim Chief Finance Officer

## **CASH FLOW STATEMENT**

## **Cash Flow Statement**

Sn Flow Statement		2020/21	2021/22
	Note	£	£
Net surplus or (deficit) on provision of services		398,333	402,850
Adjustments to net surplus or (deficit) on the provision of services to exclude non-cash movements	F1	(269,536)	10,501,906
Adjustments for items included in the net (surplus) or deficit on the provision of services that are investing or financing activities	F2	(1,401,000)	(4,452,085)
Net cash flows from Operating Activites		(1,272,203)	6,452,671
Investing Activities Financing Activities	F3 F4	7,027,794 23,585	(2,794,030) (47,169)
Net increase or (decrease) in cash and cash equivalents		5,779,176	3,611,472
Cash and cash equivalents at 1 April		5,457,192	11,236,368
Cash and cash equivalents at 31 March		11,236,368	14,847,840
Comprising: Cash and bank current accounts Money Market Funds Short Term Deposits (Call Accounts)		(131,980) 1,590,000 9,778,348	52,151 8,702,990 6,092,699
		11,236,368	14,847,840

## **Notes to the Comprehensive Income and Expenditure Statement**

## **B1. Expenditure and Funding Analysis**

	2021/22					
	Net Expenditure in CI&ES £	Adjs. between accounting and funding basis	Transfers to /(from ) GF Earmarked Reserves £	Chargeable to	Reporting	Outturn Reported to Management £
Joint Committee						
Environmental and Regulatory Services	610,771	(192,340)	0	418,431	35,635	454,066
Business Support Services	1,313,042	(303,499)	0	1,009,543	19,454	1,028,997
ICT, Change and Customer Services	2,073,867	(282,137)	0	1,791,730	37,020	1,828,750
Land, Legal and Property Services	1,001,519	(260,928)	0	740,591	132,011	872,602
Chief Executive and Modernisation Costs	185,335	(26,649)	0	158,686	(111,630)	47,056
Revenues and Housing Support Services	944,707	(156,234)	0	788,473	25,698	814,171
Revenues - Covid Grants	439,493	0	0	439,493	0	439,493
Strategic Directors						
Democratic Services	1,050,136	(143,389)	0	906,747	58,567	965,314
Environmental Services	4,036,970	(555,505)	0	3,481,465	469,122	3,950,587
Leisure and Communities Services	1,452,120	(778,407)	0	673,713	602,889	1,276,602
Planning and Strategic Housing Services	1,930,536	(457,074)	0	1,473,462	57,449	1,530,911
Retained and Corporate Council Services	989,342	(52,213)	0	937,129	(1,081,431)	(144,302)
Retained and Corporate Council Services - Covid	459,777	0	0	459,777	0	459,777
Cost of Services	16,487,615	(3,208,375)	0	13,279,240	244,784	13,524,024
Other Income and Expenditure	(16,890,465)	5,820,775	(3,868,789)	(14,938,479)	(244,784)	(15,183,263)
(Surplus) / Deficit on Provision of Services	(402,850)	2,612,400	(3,868,789)	(1,659,239)	0	(1,659,239)
Budgeted Transfer to General Fund						1,640,257
Surplus reported to Management						(18,982)
Opening General Fund Balance (Unallocated) at 1 April				(894,613)		
(Surplus) / Deficit for the year				(1,659,239)		
Closing General Fund Balance (Unallocated) at 31 March				(2,553,852)		

		2020/21				
	Net Expenditure in CI&ES £	Adjs. between accounting and funding basis	Transfers to /(from ) GF Earmarked Reserves £	Chargeable to	Reporting	Outturn Reported to Management £
Joint Committee						
Environmental and Regulatory Services	620,811	(113,534)	0	507,277	32,084	539,361
GO Shared Services	1,104,468	(161,211)	0	943,257	17,515	960,772
ICT, Change and Customer Services	1,928,470	(152,611)	0	1,775,859	28,751	1,804,610
Land, Legal and Property Services	766,712	(190,592)	0	576,120	118,659	694,779
Chief Executive and Modernisation Costs	210,264	(8,832)	0	201,432	1,485	202,917
Revenues and Housing Support Services	760,774	(97,451)	0	663,323	(9,117)	654,206
	(375,786)	0	0	(375,786)	0	(375,786)
Strategic Directors						
Democratic Services	1,051,136	(72,274)	0	978,862	30,480	1,009,342
Environmental Services	5,755,114	(870,568)	0	4,884,546	509,607	5,394,153
Leisure and Communities Services	1,740,190	(710,309)	0	1,029,881	600,673	1,630,554
Planning and Strategic Housing Services	1,587,804	(249,004)	0	1,338,800	50,459	1,389,259
Retained and Corporate Council Services	926,622	5,164,675	0	6,091,297	(1,070,497)	5,020,800
Retained and Corporate Council Services - Covid	276,005	0	0	276,005	0	276,005
Cost of Services	16,352,584	2,538,290	0	18,890,874	310,099	19,200,973
Other Income and Expenditure	(16,750,917)	(7,299,537)	8,740,224	(15,310,230)	(310,099)	(15,620,329)
(Surplus) / Deficit on Provision of Services	(398,333)	(4,761,247)	8,740,224	3,580,644	0	3,580,644
Budgeted transfer from General Fund - Contribution to Glos LGPS						(3,601,000)
Surplus reported to Management						(20,356)
Opening General Fund Balance (Unallocated) at 1 April				(4,475,258)		(20,330)
(Surplus) / Deficit for the year				3,580,644		

## Adjustments in the Expenditure and Funding Analysis

The Expenditure and Funding Analysis shows how annual expenditure is used and funded compared with the resources consumed or earned by the Council in accordance with generally accepted accounting practices as shown in the Comprehensive Income and Expenditure Account. It also shows how these amounts are allocated for decision making purposes across the Council's Directorates and Services. The adjustments between these amounts are detailed below:

				2021/22			
	=	tween funding and	_		chargeable to t	tween amounts he General Fund nent Reporting	
	Capital Adjs £	Pension Adjs £	Other Adjs £	Total adjs between funding and accounting £	Depreciation & Amortisation £	Other Segment Adjs. £	Total Management Reporting Adjustments £
Joint Committee							
Environmental and Regulatory Services	(35,635)	(156,705)	0	(192,340)	35,635	0	35,635
Business Support Services	(19,454)	(284,045)	0	(303,499)	19,454	0	19,454
ICT, Change and Customer Services	(37,020)	(245,117)	0	(282,137)	37,020	0	37,020
Land, Legal and Property Services	(132,011)	(128,917)	0	(260,928)	132,011	0	132,011
Chief Executive and Modernisation Costs	(1,649)	(25,000)	0	(26,649)	1,649	(113,279)	(111,630)
Revenues and Housing Support Services	(25,698)	(130,536)	0	(156,234)	25,698	0	25,698
Revenues - Covid Grants	0	0	0	0	0	0	0
Strategic Directors							0
Democratic Services	(58,567)	(84,822)	0	(143,389)	58,567	0	58,567
Environmental Services	(477,638)	(77,867)	0	(555,505)	469,122	0	469,122
Leisure and Communities Services	(699,115)	(79,292)	0	(778,407)	602,889	0	602,889
Planning and Strategic Housing Services	(57,449)	(399,625)	0	(457,074)	57,449	0	57,449
Retained and Corporate Council Services	(3,140)	(49,073)	0	(52,213)	3,140	(1,084,571)	(1,081,431)
Retained and Corporate Council Services - Covid	0	0	0	0	0	0	0
Cost of Services	(1,547,376)	(1,660,999)	0	(3,208,375)	1,442,634	(1,197,850)	244,784
Other Income and Expenditure	2,784,794	(941,000)	3,976,981	5,820,775	(1,442,634)	1,197,850	(244,784)
(Surplus) / Deficit on Provision of Services	1,237,418	(2,601,999)	3,976,981	2,612,400	0	0	0

				2020/21			
		tween funding and (see MiRS Note C	_		Adjustments be chargeable to the and Managem	ne General Fund	
	Capital Adjs £	Pension Adjs £	Other Adjs £	Total adjs between funding and accounting £	Depreciation & Amortisation £	Other Segment Adjs. £	Total Management Reporting Adjustments £
Joint Committee							
Environmental and Regulatory Services	(32,084)	(81,450)	0	(113,534)	32,084	0	32,084
GO Shared Services	(17,515)	(143,695)	0	(161,211)	17,515	0	17,515
ICT, Change and Customer Services	(28,751)	(123,860)	0	(152,611)	28,751	0	28,751
Land, Legal and Property Services	(118,659)	(71,933)	0	(190,592)	118,659	0	118,659
Chief Executive and Modernisation Costs	(1,485)	(7,347)	0	(8,832)	1,485	0	1,485
Revenues and Housing Support Services	(24,632)	(72,819)	0	(97,451)	24,632	(33,749)	(9,117)
Revenues - Covid Grants	0	0	0	0	0	0	0
Strategic Directors							
Democratic Services	(30,480)	(41,794)	0	(72,274)	30,480	0	30,480
Environmental Services	(828,570)	(41,998)	0	(870,568)	509,607	0	509,607
Leisure and Communities Services	(668,147)	(42,162)	0	(710,309)	600,673	0	600,673
Planning and Strategic Housing Services	(50,459)	(198,545)	0	(249,004)	50,459	0	50,459
Retained and Corporate Council Services	(2,927)	5,167,602	0	5,164,675	2,827	(1,073,324)	(1,070,497)
Retained and Corporate Council Services - Covid	0	0	0	0	0	0	0
Cost of Services	(1,803,710)	4,342,000	0	2,538,290	1,417,172	(1,107,073)	310,099
Other Income and Expenditure	189,036	(870,000)	(6,618,573)	(7,299,537)	(1,417,172)	1,107,073	(310,099)
(Surplus) / Deficit on Provision of Services	(1,614,674)	3,472,000	(6,618,573)	(4,761,247)	0	0	0

### **Capital Adjustments**

This column adjusts for depreciation and impairment, revaluations gains and losses in service lines and for transfers of income / net value of assets written off on disposals in Other Operating Income and Expenditure. Taxation and Non Specific Grant Income is credited with capital grants receivable in the year without conditions or for which conditions were satisfied in the year.

### **Pension Adjustments**

This column removes the impact of IAS19 Employee Benefits. For services, this is the removal of current or past service costs and replaces them with the actual employer pension contributions payable. In Financing and Investment Income and Expenditure, the net interest on the net defined benefit liability is removed.

### Other Adjustments

This adjustment represents the difference between the amounts chargeable under statutory regulations for Council Tax and Non Domestic Rates and the income recognised under generally accepted accounting practices in the Code. This is a timing difference as any difference will be brought forward in future Surpluses or Deficits on the Collection Fund.

## **B2. Expenditure and Income Analysed by Nature**

	2020/21	2021/22
	£	£
- u		
Expenditure	0.400.004	0.405.474
Employee benefits expenses	2,138,961	3,405,474
Publica Contract Charge	9,459,160	9,629,795
Housing Benefit & other transfer payments	13,560,399	12,409,922
Covid Business Grants Paid	5,096,786	1,723,107
Other service expenses	14,206,516	13,687,257
Depreciation, amortisation and impairment	1,433,532	1,457,668
Interest payments and similar expense	870,000	944,360
Precepts and Levies	3,374,599	3,520,820
Other expenditure	1,200,934	1,172,531
Total Expenditure	51,340,887	47,950,934
Income		
Fees, charges & other service income	(6,976,527)	(9,023,256)
Housing Benefit Subsidy	(13,127,159)	(12,093,646)
Covid Business Grants	(5,494,822)	(1,324,292)
Other Government Grants	(17,833,971)	(11,354,657)
Income from Council Tax	(8,900,806)	(9,451,842)
Income from Non Domestic Rates	6,324,848	2,627,344
Non Government Grants & Contributions	(3,564,391)	(5,105,146)
Investment interest and similar income	(1,244,840)	(1,216,129)
Other income	(921,553)	(1,412,160)
Total Income	(51,739,221)	(48,353,784)
(Surplus) / Deficit on Provision of Services	(398,334)	(402,850)

## **B3. Other Operating Income & Expenditure**

	2020/21 £	2021/22 £
(Gains) / losses on disposal of non current assets Unattached capital receipts Town and Parish Council precepts	(30,042) 0 3,374,599	(48,397) (941,058) 3,520,820
	3,344,557	2,531,365

## **B4. Financing and Investment Income and Expenditure**

	2020/21	2021/22
	£	£
Interest payable and similar charges	0	3,361
Interest receivable and similar income	(527,464)	(490,318)
Changes in fair value of financial assets	(891,511)	(422,705)
Movement in impairment allowance for doubtful debts	51,259	(113,846)
Movement in the fair value of investment property	353,500	217,500
Net investment property (income) / expenditure	(600,826)	(616,590)
Net interest on the net defined benefit pension liability	870,000	941,000
	(745,042)	(481,598)

	2020/21	2021/22
	£	£
Interest payable and similar charges	0	3,361
Interest receivable and similar income	(527,464)	(490,318)
Changes in fair value of financial assets	(891,511)	(422,705)
Movement in impairment allowance for doubtful debts	51,259	(113,846)
Movement in the fair value of investment property	353,500	217,500
Net investment property (income) / expenditure	(600,826)	(616,590)
Net interest on the net defined benefit pension liability	870,000	941,000
	(745,042)	(481,598)

## **B5. Taxation and Non Specific Grant Income**

	2020/21	2021/22
	£	£
National Non Domestic Rates		
- Redistribution	(2,035,436)	(2,173,016)
- Safety Net Levy	860,825	661,793
- (Surplus) / Deficit	7,499,459	4,138,567
	6,324,848	2,627,344
Council Tax income	(8,900,806)	(9,451,842)
Non-ringfenced government grants	(16,774,473)	(12,137,355)
	(19,350,431)	(18,961,853)

#### **B6. Members' Allowances**

	2020/21 £	2021/22 £
Allowances Expenses	298,441 172	303,963 636
	298,613	304,599

## **B7. External Audit Costs**

The Council's appointed auditor is Grant Thornton LLP; the Authority has incurred the following costs in relation to the audit of the Statement of Accounts, certification of grant claims and statutory inspections.

	2020/21	2021/22
	£	£
Fees payable to external auditor with regard to external audit services carried out by the appointed auditor for the year:		
Scale Fee	34,557	37,557
Increases to Scale Fee	22,750	13,400
Fees payable to external auditor for the certification of grants claims		
and returns for the year	6,750	16,000
Additional fees payable relating to 2019/20 Audit	15,868	0
Additional fees payable relating to 2020/21 certification of grants	0	26,850
	79,925	93,807
_		

Most disclosures within the Statement of Accounts give additional details about the amounts receivable and payable included in the core statements. The amounts for External Audit Costs are disclosed in accordance with annually agreed audit fee schedules.

Increase to the scale fee have been recognised as expenditure in 2021/22 and are disclosed above. The increased fees reflect additional work required to comply with FRC requirements in respect of property, plant and

equipment and pensions, increased audit requirements as a result of revised auditing standards and additional work on Value for Money (VFM) under new NAO code.

Additional audit fees in respect of both the 2020/21 and 2021/22 certification of the housing benefit subsidy return payable to KPMG are also disclosed above.

## **B8. Grant Income**

The following significant grants and contributions were credited to the Comprehensive Income and Expenditure Statement during the year.

	2020/21	2021/22
	£	£
Revenue grants credited to Cost of Services		
· · · · · · · · · · · · · · · · · · ·	(42.066.204)	(11 057 170)
Housing Benefit Subsidy		(11,857,479)
Housing Benefit and Council Tax Administration Subsidy	(227,518)	(228,717)
Covid Business Grants Funding	(5,494,822)	(1,324,292)
Contain Outbreak Management Fund	(200,000)	(279,400)
High Street Reopening/Welcome Back Fund*	(4.27.766)	(134,029)
Test and Trace Grant Funding	(137,766)	(49,394)
Preventing Homelessness	(88,088)	(161,215)
Rough Sleeping **	0	(83,144)
Physical Activity and Dispersal Project (Cotswold Water Park)	· · · · · · · · · · · · · · · · · · ·	(130,000)
National Leisure Recovery Fund	(89,602)	(104,298)
Compliance and Enforcement PCC Elections	(34,218)	(422,600)
Domestic Abuse New Burdens	0	(122,600)
Domestic Abuse New Buildens	(19,238,298)	(33,790) <b>(14,508,358)</b>
	(19,236,296)	(14,300,330)
Grants credited to Taxation and Non Specific Grant Income		
New Homes Bonus	(3,169,266)	(2,092,561)
Lower Tier Services Grant	(3, 103, 200)	(690,819)
Section 31 NNDR Compensation	(9,694,715)	• • • •
·	(3,034,710)	(0, 122, 144)
Local Government Income Compensation Scheme for Lost Sales, Fees	(4.407.750)	(0.45, 0.05)
and Charges	(1,487,750)	(245,225)
Covid-19 LA Support Grant	(1,129,100)	(377,437)
Rural Services Delivery Grant	(602,434)	(632,183)
New Burdens	(503,612)	(198,493)
Other revenue grants	(1,165)	0
Public Sector Decarbonisation	0	(1,181,584)
CIL grant income (Capital infrastructure)	(186,431)	(550,175)
Other capital grants	(46.774.472)	(46,134)
	(16,774,473)	(12,137,355)
Conital grants avadited to Cost of Conices in the Comprehensian Income		
Capital grants credited to Cost of Services in the Comprehensive Income		
and Expenditure Statement  Better Care Fund (Disabled Facilities Grants)	(460.007)	(0E0 060)
· · · · · · · · · · · · · · · · · · ·	(460,997)	(850,269)
S.106 Receipts	(1,071,070)	(72,494)
Other capital grants	(110,532)	0
	(1,642,599)	(922,763)

<sup>\* £12,252</sup> of funding in respect of the 'Welcome Back Fund' was recognised as grant income in 2020/21 but not separately disclosed due to trivial nature.

<sup>\*\* £11,400</sup> of grant funding in relation to 'Rough Sleeping' was recognised as grant income in 2020/21 but not separately disclosed due to trivial nature.

The Authority has received a number of grants and contributions and donations that have yet to be recognised as income, as they have conditions attached to them that will require the grant to be returned, should the conditions not be fulfilled. The balances at 31st March are as follows:

	2020/21 £	2021/22 £
Environment Agency Grant [for specific Land drainage works]	(48,425)	(48,425)
Flood Defence Grants	(33,780)	(33,780)
SHI Loans	(140,565)	(140,565)
Consultation Software Procurement	0	(48,906)
Better Care Fund (Disabled Facilities Grants)	(392,435)	(213, 166)
Other Grants Receipts in Advance	(3,059)	(3,059)
	(618,264)	(487,901)

## **B9. Officer Remuneration**

## Senior Officer Remuneration

The Council's senior employees are those with statutory responsibility:

			2021/22		
Post	Salary, allowances & other benefits £	Pension Contributions £	Compensation for Loss of Employment	Pension Strain	Total Remuneration £
Chief Executive	102,728	20,521	0	0	123,249
Deputy Chief Executive and Chief Finance Officer 1	86,275	17,428	0	0	103,703
Interim Head of Legal and Monitoring Officer (to 30 April 2021)	9,003	0	0	0	9,003
Director of Governnace and Development (Monitoring Officer)					
(permanent basis from 16th December 2021)	25,279	5,106	0	0	30,385
	223,285	43,055	0	0	266,340
			2020/21		
	Salary,		Compensation		
Post	allowances & other benefits £	Pension Contributions £	for Loss of Employment	Pension Strain	Total Remuneration £
1 031	~	~			
Chief Executive (from 4 January 2021)	24,194	4,887	0	0	29,081
Deputy Chief Executive and Chief Finance Officer <sup>1</sup>	82,142	16,593	0	0	98,735
Monitoring Officer <sup>2</sup> (until 31 July 2020)	37,865	5,888	64,016	93,015	200,784
Interim Head of Legal and Monitoring Officer (from 31 August 2020)	52,742	0	0	0	52,742
Head of Paid Service (until 30 June 2020) <sup>3</sup>	25,852	4,334	62,840	139,763	232,789
	222,795	31,702	126,856	232,778	614,131

The total cost of Publica's Directors is disclosed in the Publica financial statements, which includes disclosures in respect of the highest paid Director.

- <sup>1</sup> As required under s.151 of the Local Government Act 1972, the Council employs a Chief Financial Officer. These duties are undertaken by the Deputy Chief Executive The figures shown above represent the full salary, allowances and pension costs incurred by Cotswold District Council as the employing Authority for the year. Jo Moore was appointed as Interim Deputy Chief Executive and S151 Officer from 21 July 2022.
- <sup>2</sup> The statutory responsibility of Monitoring Officer was fulfilled by the Group Manager Legal Services until 31 July 2020; this post was shared with Forest of Dean and West Oxfordshire District Councils. The figures shown above represent the full salary, allowances and pension costs incurred by Cotswold District Council as the employing Authority for the year including compensation and pension strain costs for loss of employment.
- <sup>3</sup> The Head of Paid Service left the employment of the Council on the 30th June 2020. The figures above represent the full salary and allowances incurred by Cotswold District Council for the period 1 April 2020 to 30 June 2020. The compensation payment for loss of office and additional pension strain costs paid as disclosed in note B10 are also disclosed. Between the 1st August 2020 and 3rd January 2021 the Publica Executive Director of Commissioning fulfilled the role of the Interim Head of Paid Service at an additional contract cost payable to Publica Ltd of £8,567.

## Other Officer Remuneration

The number of employees whose remuneration (excluding employers' contributions in respect of National Insurance Contributions and Superannuation Contributions) exceeded £50,000 during the year is listed in the table below. This table includes all officers (including Senior Officers) employed by the Council except for the Director of Governance and Development (Monitoring Officer) who was appointed formally part way through the financial year (16 December 2021).

	2020/21	2021/22		
	No. of Officers including Severance or Other Related Payments'			
£50,000 to £54,999 £55,000 to £59,999 £60,000 to £64,999	1 1 0	0 1 1		
£75,000 to £79,999 £80,000 to £84,999 £85,000 to £89,999	2 1 0	0 0 1		
£100,000 to £104,999	0	1		
£190,000 to £194,999	0	0		
£225,000 to £229,999	0	0		
Total	5	4		

<sup>&</sup>lt;sup>1</sup> Includes exit package costs including pension strain disclosed below.

## **B10.** Termination Benefits

There were no termination benefits paid in 2021/22. (Two in 2020/21, incurring liabilities of £359,634).

The total amounts charged and accrued for in the Comprehensive Income & Expenditure Statement were as follows:

	2020/21 No. of		2021 No. of	/22
	packages	£	packages	£
Severance Payments	2	126,856	0	0
Pension Strain Costs	2	232,778	0	U
	_	359,634	_	0

## Exit Packages

The total costs shown above reflects the value of the exit packages which have been agreed, accrued and provided for and charged to the Council's Comprehensive Income and Expenditure Statement for the current year.

The total number and value of the exit packages, grouped into bands of £20,000 up to £100,000 and bands of £50,000 thereafter, are as follows:

Exit Package Cost band (including special payments)	comp	o. of No. of other departures dancies agreed		departures exit packages by			st of exit n each band £	
	2020/21	2021/22	2020/21	2021/22	2020/21	2021/22	2020/21	2021/22
£0 - £20,000	0	0	0	0	0	0	0	0
£20,001 - £40,000	0	0	0	0	0	0	0	0
£40,001 - £60,000	0	0	0	0	0	0	0	0
£60,001 - £80,000	0	0	0	0	0	0	0	0
£80,001 - £100,000	0	0	0	0	0	0	0	0
£100,001 - £150,000	0	0	0	0	0	0	0	0
£150,001 - £200,000	0	0	1	0	1	0	157031	0
£201,001 - £250,000	0	0	1	0	1	0	202,603	0
Total	0	0	2	0	2	0	359,634	0

## NOTES TO THE MOVEMENT IN RESERVES STATEMENT

## **Notes to the Movement in Reserves Statement**

## C1. Adjustments Between Accounting Basis and Funding Basis Under Regulations

	2021/22				
	General Fund - Unallocated	General Fund - Earmarked	•	Capital Grants Unapplied	
	£	£	£	£	
Capital Adjustments  Reversal of entries included in the Cl&ES relating to Capital Expenditure					
Charges for depreciation, amortisation and impairment	(1,457,668)				
Revaluation losses on Property, Plant and Equipment Movements in the fair value of Investment	0				
Properties	(217,500)				
Capital Grants and Contributions applied	2,077,988				
Revenue Expenditure funded from Capital Under Statute	(955,031)				
Non current assets written off on disposal or sale	(182,172)				
Adjustments between Capital & Revenue Resources  Transfer of cash sale proceeds from disposal of non current assets	182,172				
Capital expenditure charged against General Fund Balance	250,000	43,900			
Capital Grants and contributions credited to CIES	550,175			(550,175)	
Unattached Capital Receipts	989,455		(989,455)		
Adjustments to Capital Resources  Use of capital receipts reserve to finance new capital expenditure			367,570		
Transfer from Deferred Capital Receipts on receipt of cash			(825,483)		
Write down of long term debtor on receipt of loan principal			(30,380)		
Financial Instrument Adjustments Reversal of changes in fair value on Pooled					
Investment Funds	422,705				
Reversal of gains / losses to Pooled Investment Fund Adjustment Account on derecognition	0				
Pension Adjustments Pension costs transferred to / (from) the Pensions Reserve	(2,602,000)				
Other Adjustments Council Tax and NDR transfers to / (from) the	3,555,418				
Collection Fund Adjustment Account	2,613,542	43,900	(1,477,748)	(550,175)	
	2,013,342	73,300	(1,711,140)	(330, 173)	

## NOTES TO THE MOVEMENT IN RESERVES STATEMENT

	2020/21				
	General Fund - Unallocated	General Fund - Earmarked	Capital Receipts Reserve	Capital Grants Unapplied	
	£	£	£	£	
Capital Adjustments Reversal of entries included in the CI&ES relating to Capital Expenditure					
Charges for depreciation, amortisation and impairment	(1,433,532)				
Revaluation losses on Property, Plant and Equipment	0				
Movements in the fair value of Investment Properties	(353,500)				
Capital Grants and Contributions applied	585,910				
Revenue Expenditure funded from Capital Under Statute	(847,434)				
Non current assets written off on disposal or sale	(1,828,507)				
Adjustments between Capital & Revenue Resources Transfer of cash sale proceeds from disposal of non current assets	1,828,407				
Capital expenditure charged against General Fund Balance	247,550				
Capital Grants and Contributions credited to CIES	186,431			(187,082)	
Unattached Capital Receipts	30,142		(30,142)		
Adiantes and to Conside I Decreased					
Adjustments to Capital Resources  Use of capital receipts reserve to finance new					
capital expenditure  Transfer from Deferred Capital Receipts on receipt of cash			2,382,371		
Write down of long term debtor on receipt of loan principal			(599,861)		
Increase of long term debtor on advance of new loan principal			0		
Financial Instrument Adjustments					
Reversal of changes in fair value on Pooled Investment Funds	891,511				
Reversal of gains / losses to Pooled Investment Fund Adjustment Account on derecognition	0				
Pension Adjustments Pension costs transferred to / (from) the Pensions Reserve	3,472,000				
Other Adjustments Council Tax and NDR transfers to / (from) the Collection Fund Adjustment Account	(7,540,225)				
	(4,761,246)	0	1,752,368	(187,082)	

### C2. Usable Reserves

### **Earmarked Reserves**

The Council's General Fund comprises an unallocated element, used to meet day-to-day spending and 'Earmarked Reserves' – amounts set aside to provide financing for future specific expenditure or projects.

Movements in 'Earmarked Reserves' during the year are shown below:

	1 April 2021 £	Transfers between £	Transfers Out £	Transfers in £	31 March 2022 £
Council Priorities Fund	(4,947,033)	(101,172)	536,931	(350,000)	(4,861,274)
Community-Led Housing	(827,564)	0	21,230	0	(806,334)
Business Rates Smoothing reserve	(7,626,162)	0	7,425,000	(3,919,000)	(4,120,162)
New Burdens Grant	(475,300)	90,000	90,011	(115,389)	(410,678)
Additional Restrictions Grant	(398,306)	0	398,306	0	0
Covid related	(493,711)	0	317,852	0	(175,859)
Other earmarked reserves	(1,783,727)	11,172	394,807	(887,058)	(2,264,806)
	(16,551,803)	0	9,184,137	(5,271,447)	(12,639,113)

#### C3. Unusable Reserves

**Summary of Unusable Reserves** 

	31 March 2021	31 March 2022
	£	£
Revaluation Reserve	(35,269,701)	(36,435,768)
Capital Adjustment Account	(30,846,273)	(31,318,676)
Pension Reserve	46,258,000	35,516,000
Deferred Capital Receipts Reserve	(5,624,685)	(4,970,994)
Collection Fund Adjustment Account	8,192,819	4,659,407
Pooled Investment Fund Adjustment Account	450,485	27,780
Financial Instruments Revaluation Reserve	(30,000)	(30,000)
	(16,869,355)	(32,552,251)
	·	

#### Revaluation Reserve

The Revaluation Reserve contains the gains made by the Authority from increases in the value of its Property, Plant and Equipment not yet realised through sales.

The balance is reduced when assets with accumulated gains are:

- re-valued downwards or impaired and the gains are lost
- used in the provision of services and the gains are consumed through depreciation, or
- · disposed of and the gains are realised.

The reserve contains only revaluation gains accumulated since 1<sup>st</sup> April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

	2020/21 £	2021/22 £
Opening Balance - 1 April	(44,338,362)	(35,269,701)
Upward revaluation of assets  Downward revaluation of assets and impairment losses not charged to the	(878,055)	(4,885,015)
Surplus/Deficit on the Provision of Services Other amounts written off to Capital Adjustment Account	9,269,529 0	3,153,231 0
Surplus / deficit on revaluation of non current assets not posted to the Surplus/Deficit on the Provision of Services	8,391,474	(1,731,784)
Difference between fair value and historic cost depreciation	677,188	565,717
Amount written off to the Capital Adjustment Account	677,188	565,717
Closing Balance - 31 March	(35,269,701)	(36,435,767)

#### Capital Adjustment Account

The Capital Adjustment Account is a store of capital resources set aside to meet past expenditure

The Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement. The Account is credited with the amounts set aside by the Authority as finance for the costs of acquisition, construction and enhancement.

The Account contains accumulated gains and losses on Investment Properties. The Account also contains revaluation gains accumulated on Property, Plant and Equipment before 1<sup>st</sup> April 2007 [the date at which the Revaluation Reserve was created to hold such gains].

	2020/21	2021/22
	£	£
Opening Balance - 1 April	(31,605,026)	(30,846,273)
Reversal of items relating to capital expenditure debited or credited to the		
Comprehensive Income and Expenditure Statement		
Charges for depreciation of non current assets	1,433,532	1,457,668
Revaluation losses on Property, Plant and Equipment	0	0
Revenue expenditure funded from capital under statute	1,036,233	955,031
Amounts of non-current assets written off on disposal or sale	1,828,507	182,172
	4,298,272	2,594,871
Adjusting amounts written out of the Revaluation Reserve	(0== 100)	(======)
Historical cost depreciation adjustment	(677,188)	(565,317)
Other amounts written off	(677, 199)	(ECE 247)
Adiustra anta hatusa an Canital & Dayanua Basayraas	(677,188)	(565,317)
Adjustments between Capital & Revenue Resources Capital Cranta Renaid	0	0
Capital Grants Repaid	U	U
Net written out amount of the cost of non current assets consumed in		
year	3,621,084	2,029,554
Capital financing applied in year	<i>(</i>	(- ()
Use of the Capital Receipts Reserve to finance new capital expenditure	(2,382,371)	(347,969)
Capital grants and contributions credited to the Comprehensive Income and	(585,910)	(0.000.000)
Expenditure Statement that have been applied to capital financing		(2,077,587)
Use of General Fund Earmarked Reserves applied to capital financing	(0.47.550)	(43,900)
Capital expenditure charged against the General Fund Balance	(247,550)	(250,000)
	(3,215,831)	(2,719,456)
Movements in the market value of Investment Properties debited or credited		
to the Comprehensive Income and Expenditure Statement	353,500	217,500
To the Comprehensive moonle and Experialtale otalement	333,300	217,500
Closing Balance - 31 March	(30,846,273)	(31,318,676)

#### Pension Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The Authority accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs.

Statutory arrangements require benefits earned to be financed as the Authority makes employer's contributions to pension funds or pays any pensions for which it is directly responsible. The negative balance on the Pensions Reserve represents a shortfall in the benefits earned by past and current employees and the resources the Authority has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

	2020/21 £	2021/22 £
Opening Balance - 1 April	40,047,000	46,258,000
Return on plan assets Remeasurement of the net defined benefit liability Reversal of items debited or credited to the Surplus or Deficit on Provision of Services in the Comprehensive Income and Expenditure Statement	(16,952,000) 26,635,000 3,005,000	(4,437,000) (8,907,000) 3,864,000
Employers' pension contributions  Closing Balance - 31 March	(6,477,000) 46,258,000	(1,262,000) <b>35,516,000</b>

#### **Deferred Capital Receipts Reserve**

The Deferred Capital Receipts Reserve holds the gains recognised on the disposal of non-current assets but for which cash settlement has yet to take place. Under statutory arrangements, the Authority does not treat these gains as usable for financing new capital expenditure until they are backed by cash receipts. When the deferred cash settlement eventually takes place, amounts are transferred to the Capital Receipts Reserve.

	31 March 2021	March 2022
	£	£
Mortgages on sales of Council Houses	(31,500)	(31,500)
Loans Issued - CHYP	(76,444)	(72,880)
Principal amounts on finance leases	(5,194,040)	(4,549,334)
Other deferred receipts	(322,701)	(317,281)
	(5,624,685)	(4,970,995)

#### Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of council tax and business rates income in the Comprehensive Income and Expenditure Statement as it falls due from council tax payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

	1 April 2021	Adjustment	Transfers Out	Transfers in	31 March 2022
	£		£	£	£
Amounts by which income credited different from income calculated for t	the year in acc		statutory requi		
Council Tax	219,115		(171,874)		47,241
NNDR	7,995,710		(7,521,083)	4,137,538	4,612,165
NNDR - Renewal Energy Scheme	(22,006)	22,006			0
	8,192,819		(7,692,957)	4,137,538	4,659,406

#### Pooled Investment Fund Adjustment Account

	2020/21 £	2021/22 £
Opening Balance - 1 April	1,341,996	450,485
Changes in fair value of Pooled Investment Funds Accumulated gains / (losses) written out on derecognition	(891,511) 0	(422,705) 0
Closing Balance - 31 March	450,485	27,780

The pooled investment fund adjustment account was created on 1<sup>st</sup> April 2018 on transition to IFRS9. It is used solely for the purpose of recognising fair value gains and losses on the Council's pooled investment funds under statutory provisions.

## Financial Instruments Revaluation Reserve

The financial instruments revaluation reserve contains the gains and losses arising from changes in the fair value of its investments that are measured at fair value through other comprehensive income.

	2020/21 £	2021/22 £
Opening Balance - 1 April	20,000	(30,000)
Changes in fair value of financial assets elected to FV through Other Comprehensive Income	(50,000)	0
Closing Balance - 31 March	(30,000)	(30,000)

## **Notes to the Balance Sheet**

## D1. Property, Plant and Equipment

Movements in 2021/22	Land &	Vehicles,	Community	Surplus	TOTAL	
INOVERIENTS III 2021/22	Buildings	Equipment	Assets	Assets	struction	P,P&E
	£	£	£	£	£	£
Asset Cost or Valuation						
Asset values at 1 April 2021	54,396,697	2,448,266	201	4,513,879	0	61,359,043
Additions	113,322	1,618,156	0	0	0	1,731,478
Revaluation increases / (decreases)	1,138,190	0	0	(473,560)	0	664,630
Derecognition - disposals	0	(276,883)	0	0	0	(276,883)
Transfers and reclassifications	0	0	0	0	0	0
Other Movements	0	0	0	0	0	0
Asset values at 31 March 2022	55,648,209	3,789,539	201	4,040,319	0	63,478,268
<u>Depreciation</u>						
Accumulated depreciation at 1 April 2021	(114,987)	(1,463,575)	0	0	0	(1,578,562)
Depreciation charge for the year	(1,020,353)	(392,358)	0	(13,487)	0	(1,426,198)
Depreciation written out on revaluation	806,667	0	0	13,487	0	820,154
Derecognition - disposals	0	94,711	0	0	0	94,711
Transfers and reclassifications	0	0	0	0	0	0
Other movements	0	0	0	0	0	0
Accumulated depreciation at 31 March 2022	(328,673)	(1,761,222)	0	0	0	(2,089,895)
Net Book Value of Assets						
1 April 2021	54,281,710	984,691	201	4,513,879	0	59,780,481
31 March 2022	55,319,536	2,028,317	201	4,040,319	0	61,388,373

Vehicles, Assets						
Land &	Plant &	Community	Surplus	<b>Under Con-</b>	TOTAL	
Buildings	Equipment	Assets	Assets	struction	P,P&E	
£	£	£	£	£	£	
62,234,027	2,311,061	201	4,712,913	1,609,749	70,867,951	
0	2,078,949	0	0	259,914	2,338,863	
(9,518,194)	0	0	(198,534)	0	(9,716,728)	
0	(1,941,744)	0	(500)	0	(1,942,244)	
1,680,864	0	0	0	(1,680,864)	0	
0	0	0	0	(188,798)	(188,798)	
54,396,697	2,448,266	201	4,513,879	1	61,359,044	
(362, 159)	(1,250,551)	0	0	0	(1,612,710)	
(1,063,159)	(326,361)	0	(14,924)	0	(1,404,444)	
1,310,331	0	0	14,924	0	1,325,255	
0	113,337	0	0	0	113,337	
0	0	0	0	0	0	
0	0	0	0	0		
(114,987)	(1,463,575)	0	0	0	(1,578,562)	
1 ' '	1,060,510	201	4,712,913	1,609,749	69,255,241	
54,281,710	984,691	201	4,513,879	1	59,780,482	
	Buildings £ 62,234,027 0 (9,518,194) 0 1,680,864 0 54,396,697 (362,159) (1,063,159) 1,310,331 0 0 (114,987)	Buildings Equipment £ £  62,234,027 2,311,061	Buildings       Equipment £       Assets £         62,234,027       2,311,061       201         0       2,078,949       0         (9,518,194)       0       0         0       (1,941,744)       0         1,680,864       0       0         0       0       0         54,396,697       2,448,266       201         (362,159)       (1,250,551)       0         (1,063,159)       (326,361)       0         0       1310,331       0       0         0       0       0       0         0       0       0       0         0       0       0       0         0       0       0       0         0       0       0       0         0       0       0       0         0       0       0       0         0       0       0       0         0       0       0       0         0       0       0       0         0       0       0       0         0       0       0       0         0       0       0	Buildings         Equipment £         Assets £         Assets £           62,234,027         2,311,061         201         4,712,913           0         2,078,949         0         0           (9,518,194)         0         0         (198,534)           0         (1,941,744)         0         (500)           1,680,864         0         0         0           0         0         0         0           54,396,697         2,448,266         201         4,513,879           (362,159)         (1,250,551)         0         0           (1,063,159)         (326,361)         0         (14,924)           1,310,331         0         0         0           0         0         0         0           0         0         0         0           0         0         0         0           (1,4924)         0         0         0           0         0         0         0           0         0         0         0           0         0         0         0           0         0         0         0           0         0	Buildings         Equipment £         Assets £         Assets £         struction £           62,234,027         2,311,061         201         4,712,913         1,609,749           0         2,078,949         0         0         259,914           (9,518,194)         0         0         (198,534)         0           0         0         (1,941,744)         0         (500)         0           1,680,864         0         0         0         (1,680,864)           0         0         0         0         (188,798)           54,396,697         2,448,266         201         4,513,879         1           (362,159)         (1,250,551)         0         0         0           (1,063,159)         (326,361)         0         (14,924)         0           0         0         0         0         0         0           0         0         0         0         0         0           0         0         0         0         0         0           0         0         0         0         0         0           0         0         0         0         0         0	

#### Asset valuation, amortisation and depreciation

Service areas are charged depreciation to represent the real cost of holding and using non-current assets. The value of an asset (less any residual value) will be written-down on a straight-line basis over the useful economic life of the asset. The following useful lives have been used in the calculation of depreciation and amortisation:

- Operational buildings: 40 years; less any residual land value
   \*except Car Parks depreciable value depreciated over 20-years.
- Freehold land is not depreciated.
- Surplus assets will have lives based upon the type of asset e.g. Buildings 30 to 40 years less any residual land value, land indefinite lifespans. Useful economic lives will be agreed with the valuer.
- Vehicles, plant, furniture and equipment: 4 20 years
- Intangible ICT licences/software: 4 years
- \* The 40-year life applied to operational buildings excludes the car park asset class. Land values for car parks are not depreciated. The remaining value of equipment and parking surface is depreciated over a 20-year period, rather than the 40-year period for other operational assets. This better represents the expected life of a car park.

The gross costs of an asset is treated as the asset purchase price (or cost of construction) until the asset is formally revalued.

## Effects of changes in estimates

The Council has not made any material changes in its accounting estimates in either the life or depreciation methods of assets during the year.

#### Revaluations

The 2021/22 revaluations and impairment review were undertaken by Richard Webb MRICS, of Publica Group (Support) Limited and Carter Jonas Chartered Surveyors. Valuations were undertaken in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institution of Chartered Surveyors and the Code of Practice on Local Authority Accounting in the United Kingdom.

Assets are valued as part of a rolling programme of revaluations. All assets are valued at least every 5-years with annual valuations for all assets classified as investment properties or those assets that are deemed to have materially changed in value.

As part of their work the valuers were given full access to the Council's assets, property records and previous valuation data.

In estimating asset values it has been assumed that:

- The capacity of utility services [electricity, gas, water, mains drainage] are adequate for the future use of the properties
- All assets have planning consent for their existing uses
- Tenancies are not subject to any unusual or onerous restrictions
- No contamination exists in relation to property assets [land and buildings] sufficient enough to affect value

The Council's surplus assets have been reviewed and measured at fair value based upon 'highest and best use'. The surplus assets that the Council owns represent primarily land or building assets. Within the fair-value hierarchy, the Council's Surplus Assets are deemed as 'level 2' category. The Surplus Asset valuations were undertaken by Carter Jonas Chartered Surveyors, in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institution of Chartered Surveyors.

The Code requires that assets are formally revalued at least every 5-years. The Council does this on a rolling programme to ensure all assets are remain materially correct, with assets often revalued more frequently where there is evidence that values have changed. The table below summarises the valuations undertaken, by year:

	Other Land & Buildings £		Community	-	Assets Under Construction £	
Carried at [depreciated] Historical Cost	0	2,028,317	201	0	0	2,028,518
Valued at Current Value as at 31st March: 2017/18 2018/19 2019/20 2020/21 2021/22	21,122 1,329,929 0 16,033,832 37,934,649	0 0 0 0	0 0 0 0	40,700 107,626 82,942 198,052 3,611,000	0 0 0 0	61,822 1,437,555 82,942 16,231,884 41,545,649
	55,319,532	2,028,317	201	4,040,320	0	61,388,370

#### **D2. Investment Properties**

The following amounts have been accounted for in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

2020/21	2021/22
<u> </u>	
(706,867)	(710,758)
135,690	82,811
335,500	217,500
(235,677)	(410,447)
	£ (706,867) 135,690 335,500

There are no restrictions on the Authority's ability to realise the value inherent in its investment property or on the Authority's right to the remittance of income and the proceeds of disposal. There are contractual obligations on the Council to repair and maintain certain investment properties and these have been included in the relevant property valuations.

Investment properties are those that are held solely to earn rentals and/or capital appreciation. Investment properties are measured annually at cost and subsequently at fair value. Properties are not depreciated, with gains and losses on revaluation being posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

The 2021/22 valuations were undertaken by Carter Jonas Chartered Surveyors. The valuations were undertaken in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institution of Chartered Surveyors, as outlined in Note D1 above.

Under the CIPFA Code the Council's investment, properties are classified as 'level 2' within the fair-value hierarchy. The assets have been suitably valued, based upon current market conditions, sale prices for similar assets, or contractual income for the properties. These observable inputs have been used to classify the assets accordingly. There have been no movements between categories within the hierarchy during the year.

The following table summarises the movement in the fair value of investment properties over the year.

	2020/21 £	2021/22 £
Opening Releases 1 April	6 F74 000	6 217 500
Opening Balance - 1 April	6,571,000	6,217,500
Additions	0	0
Transfers and reclassifications	0	(53,000)
Net gains / (losses) from fair value adjustments	(353,500)	(217,500)
Closing Balance - 31 March	6,217,500	5,947,000

#### D3. Intangible Assets

The Authority accounts for its software as intangible assets, to the extent that the software is not an integral part of a particular IT system and accounted for as part of the hardware item of Property, Plant and Equipment. The intangible assets include purchased software only, as the Authority has no internally generated software.

All software is given a finite life, based on assessments of the period that the software is expected to be of use to the Authority. The useful lives assigned to all software assets used by the Authority are 4 years.

#### Movements in Intangible Assets

2020/21	2021/22
£	£
295.631	170,512
9,534	5,779
(134,652)	0
170,513	176,291
(219,699)	(114,133)
(29,087)	(31,470)
134,652	0
(114,134)	(145,603)
56,379	30,688
	295,631 9,534 (134,652) 170,513 (219,699) (29,087) 134,652 (114,134)

Intangible assets represent the Authority's purchase of software and software licences. The Income and Expenditure Account is charged with the purchase cost of this software on a straight-line basis, over the life of the asset (4 years).

When software is fully amortised and deemed to be no longer providing benefit to the Authority the software cost and accumulated amortisation balances are derecognised and removed from the balance sheet.

## **D4. Non-Current Debtors**

31 March 2021 £	31 March 2022 £
45,235	45,235
31,500	31,500
76,444	72,880
54,085	54,085
11,692	11,692
16,158	7,970
322,701	301,725
20,000	15,556
4,367,161	3,697,827
4,944,976	4,238,469
	45,235 31,500 76,444 54,085 11,692 16,158 322,701 20,000 4,367,161

## D5. Debtors

	31 March 2021	March 2022
	£	£
Government Departments	11,489,698	6,504,376
NHS	0	149,995
Other Local Authorities	6,328,738	5,513,770
Collection Fund debtors (CDC Share)	1,432,699	1,902,419
Housing Benefit recovery	758,983	683,670
Finance Leases - principal outstanding	826,878	851,507
Housing Association RTB receipts	0	941,058
Sundry Debtors	616,204	591,918
Other Debtors	758,406	656,297
Prepayments	403,815	387,000
	22,615,421	18,182,010
Less impairment allowance for doubtful debts:		
Council Tax / NNDR payers (CDC share)	(487,975)	(327,690)
Housing Benefit recovery	(703,130)	(581,119)
Sundry Debtors	(122,893)	(123,459)
	21,301,423	17,149,742

### **D6. Creditors**

	_	31 March 2022
	£	Ł
	/·· ·	
Government Departments	(10,396,202)	, , ,
Agency Creditor - Covid Business Grants	(6,045,901)	` ' ' '
Other Local Authorities	(1,837,674)	(1,099,999)
Collection Fund creditors (CDC Share)	(251,553)	(402,366)
Sundry Creditors	(48,357)	(109,059)
Finance Leases - principal outstanding	(23,585)	(23,585)
Other Creditors	(1,187,638)	(1,209,298)
Receipts in advance:		
- Agency Council Tax Energy Rebate	0	(3,913,950)
- Council Tax / NNDR payers	(487,036)	(473,847)
- Government Departments	(1,328,828)	(275, 365)
- Sundry Creditors	(1,577,506)	,
·	(23,184,280)	,
S106 Balances	(1,773,391)	(1,941,457)
	(24,957,671)	(26,513,573)

## **D7. Provisions**

	Opening Provision 1 April £	New provisions in-year £	Use of provisions	Provisions returned to revenue £	Closing Provision 31 March £
Business Rates (NDR) Appeals	(1,118,220)	(330,167)	148,518	0	(1,299,869)
	(1,118,220)	(330,167)	148,518	0	(1,299,869)

## Business Rates (NNDR) appeals

This provision is held in relation to outstanding appeals against property valuations lodged with the Valuation Office. A significant level of risk remains due to the volume of outstanding appeals against the 2010 valuation list and the 2017 list came into effect in April 2017 together with a Check, Challenge and Appeal process, replacing the former appeals process.

#### D8. Capital Expenditure and Financing

The total amount of capital expenditure incurred in the year is shown in the table below, including the value of assets acquired under finance leases, together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Council, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically that has yet to be financed.

The net movement in the Capital Financing Requirement illustrates the change in the underlying need for the Council to finance spend (or borrow during the year) to fund capital investment which has not been funded immediately from resources such as grants, capital receipts and direct funding from revenue.

	2020/21 £	2021/22 £
Opening Capital Financing Requirement	86,523	63,187
Capital investment in the year		
Property, Plant & Equipment	2,338,863	1,731,477
Intangible Assets	9,534	5,779
Revenue Expenditure Funded from Capital under Statute	847,683	955,031
Loan	20,000	0
	3,216,080	2,692,287
Sources of finance		
Capital Receipts	2,382,371	367,570
Better Care Funding/Disabled Facilities Grants	460,996	850,269
Other grants & external funding	124,914	1,227,718
Earmarked Reserves	0	43,900
Direct Revenue Contributions	271,135	250,000
	3,239,416	2,739,457
Net increase / (decrease) in Capital Financing Requirement	(23,336)	(47,170)
Closing Capital Financing Requirement	63,187	16,017

A decrease in Capital Financing Requirement in 2018/19 represented assets acquired under a finance lease arrangement, the reduction in capital financing requirement represents assets leased under a finance lease financed through revenue leasing charges in year

#### D9. Assets Held for Sale

Current Assets	2020/21 £	2021/22 £
Opening Balance - 1 April	0	0
Assets classified as/(transferred from) held for sale during the year:		
- Property, Plant & Equipment	0	300,000
Closing Balance - 31 March	0	300,000

#### Additional Disclosures - Technical Notes

#### E1. Defined Benefit Pension Scheme

#### Participation in pension schemes

As part of the terms and conditions of employment of its officers and other employees, the Authority offers retirement benefits. Although these benefits will not actually be payable until employees retire, the Authority has a commitment to make the payments that needs to be disclosed at the time that employees earn their future entitlement.

Cotswold District Council is a member of the Gloucestershire County Council Pension Fund, for which Gloucestershire County Council is the administering Authority. The scheme is a defined benefit statutory scheme that is administered in accordance with the Local Government Pension Scheme Regulations 1997 (as amended). It is contracted out of the State Second Pension.

## Publica Group (Support) Limited

On 1st November 2017 the Council transferred the majority of its staff under TUPE legislation to Publica Group (Support) Limited, a wholly owned local authority company, limited by guarantee, operating with Mutual Trading Status to deliver services on behalf of the Council. The pension fund disclosure notes on the following pages include the staff transferred to Publica. All staff are pooled (counted as one scheme by the pension fund) as the Council continues to underwrite the pension liabilities on the whole scheme.

#### <u>Transactions relating to retirement benefits</u>

The Council recognises the cost of retirement benefits in the Cost of Services when they are earned by employees, rather than when the benefits are actually paid as pensions. However, the charge the Council makes to council tax is based upon the actual cash payable in the year, so the real cost of retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement (MiRS).

Contributions payable include amounts payable by Publica Group (Support) Limited as the underlying pension liability for these staff remains with the Council.

The following transactions have been charged to the Comprehensive Income & Expenditure account and General Fund Balance during the year:

	2020/21	2021/22
	£	£
Comprehensive Income & Expenditure Statement		
Cost of Services:		
Current Service Cost	2,083,000	2,897,000
Past Service Cost	52,000	26,000
Financing and Investment Income & Expenditure:		
Net Interest Expense	870,000	941,000
Net Charge to Surplus or Deficit on Provision of Services	3,005,000	3,864,000
Other post employment benefit charged to Comprehensive Income &		
Expenditure Statement		
Remeasurement of the net defined benefit liability comprising:		
Return on Plan Assets	(16,952,000)	(4,437,000)
Actuarial (gains) / losses arising on changes in financial assumptions	26,230,000	(8,523,000)
Actuarial (gains) / losses arising on changes in demographic assumptions	1,430,000	(644,000)
Experience (gains) / losses	(1,025,000)	260,000
	9,683,000	(13,344,000)
Total post employment benefits charged to the Comprehensive		
Income & Expenditure Statement	12,688,000	(9,480,000)
Movement in Reserves Statement		
Reversal of net charges made to the Surplus or Deficit on Provision of		
Services for post employment benefits in accordance with the Code	(3,005,000)	(3,864,000)
Actual amount charged against the General Fund Balance for		
pensions in the year		
Employers' contributions payable to the scheme	6,477,000	1,262,000

## Pension Assets and Liabilities recognised in the Balance Sheet

The amount included in the Balance Sheet arising from the Council's obligation in respect of its defined benefit plans is as follows:

	31 March 2021 £	31 March 2022 £
	(422,002,000)	(407.000.000)
Present value of the defined benefit obligation - funded Present value of unfunded obligations	(133,663,000) (2,847,000)	(127,296,000) (2,692,000)
Fair Value of Plan Assets	90,252,000	94,472,000
Net liability arising from defined benefit obligation	(46,258,000)	(35,516,000)

## Reconciliation of Movements in the Fair Value of Scheme (Plan) Assets

68,209,000 1,608,000	90,252,000
1,608,000	1,784,000
, ,	, ,
40,050,000	
16,952,000	4,437,000
6,336,000	1,122,000
399,000	381,000
141,000	140,000
(3,252,000)	(3,504,000)
(141,000)	(140,000)
90,252,000	94,472,000
	6,336,000 399,000 141,000 (3,252,000) (141,000)

## Reconciliation of Present Value of the Scheme Liabilities (Defined Benefit Obligation)

		2020/21	2021/22
		£	£
Opening Balance 1 April		(108,256,000)	(136,510,000)
Current Service Cost		(2,083,000)	(2,897,000)
Interest Cost		(2,478,000)	(2,725,000)
Contributions from Scheme Participants		(399,000)	(381,000)
Past Service Cost		(52,000)	(26,000)
Remeasurement Gains / (Losses)		(26,635,000)	8,907,000
Benefits Paid		3,252,000	3,504,000
Unfunded Benefits Paid		141,000	140,000
Closing Balance 31 March		(136,510,000)	(129,988,000)
	Funded	(133,663,000)	(127,296,000)
	Unfunded	(2,847,000)	(2,692,000)

## Composition of Scheme Assets

		2020	/21			2021	/22	
	Quoted	Unquoted	Total		Quoted	Unquoted	Total	
	£000	£000	£000	%	£000	£000	£000	%
Debt Securities								
Corporate Bonds (investment grade)	10,181.0	-	10,181.0	11%			-	0%
Corporate Bonds (non investment grade)	224.8	_	224.8	0%			-	0%
UK Government	1,154.8	-	1,154.8	1%			-	0%
Other	346.1	-	346.1	0%			-	0%
Private Equity								
All	-	460.8	460.8	1%	-	1,030.2	1,030.2	1%
Real Estate								
UK Property	4,369.5	1,343.9	5,713.4	6%	3,933.2	2,740.9	6,674.1	7%
Overseas Property	-	422.5	422.5	0%	-	657.6	657.6	1%
Investment Funds and Unit Trusts								
Equities		59,885.0	59,885.0	66%	-	64,244.3	64,244.3	68%
Bonds	6,569.6	224.1	6,793.7	8%	6,033.8	11,376.0	17,409.8	18%
Infrastructure		459.0	459.0	1%	-	951.1	951.1	1%
Other		2,074.9	2,074.9	2%	-	2,246.3	2,246.3	2%
Derivatives								
Foreign Exchange	22.2	-	22.2	0%	-		0.0	0%
Other	6.4	-	6.4	0%	-		0.0	0%
Cash and Cash Equivalents								
All	2,507.4	-	2,507.4	3%	1,258.5		1,258.5	1%
	25,382	64,870	90,252	100%	11,226	83,246	94,472	100%

#### Basis for estimating assets and liabilities

An estimate of the pensions that will be payable in future years is dependent on a number of assumptions about mortality rates, salary levels, etc. The scheme's actuary [Hymans Robertson LLP] has used the following principal assumptions:

Mortality Assumptions (average future life expectancy at age 65 - years)	Males	Females
Current Pensioners Future Pensioners*	21.7 22.6	24.1 25.8
*Assume members aged 45 as at last formal valuation date - 31 March 2019		
Financial Assumptions	31 March 2021	31 March 2022
Rate of increase in pensions	2.9%	3.2%
Rate of increase in salaries	3.2%	3.2%
Discount Rate	2.0%	2.7%

At the date of the most recent valuation, the duration of the Employer's funded obligation is 19 years. Life expectancy is based on the Fund's Vita Curves with improvements in line with the CMI 2021 model, with a 0% weighting of 2021 (and 2020) data, standard smoothing (Sk7), initial adjustment of 0.25% and a long term rate of improvement of 1.5% for both males and females. Based on these assumptions, the average life expectancies at 65 are summarised above.

Included in the assumptions is an allowance for future retirements to elect to take 35% of the maximum additional tax-free cash up to HMRC limits for pre-April 2008 service and 68% of the maximum tax-free cash for post-April 2008 service.

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. In accounting for the Pension Fund, the actuary applies a number of assumptions in measuring the scheme liabilities. Sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below:

	Approx. incre liability %	
0.5% decrease in Real Discount Rate	10%	11,680
0.5% increase in salary increase rate	1%	1,131
0.5% increase in pension increase rate	10%	10,460
1 year increase in life expectancy	2%	2,092

The principal demographic assumption is the longevity assumption (i.e. member life expectancy). For sensitivity purposes, the actuary has estimated that a one-year increase in life expectancy would approximately increase the Employer's Defined Benefit Obligation by around 3-5%. In practice, the actual cost of a one-year increase in life expectancy will depend on the structure of the revised assumption (i.e. if improvements to survival rates predominantly apply at younger or older ages).

The estimated employer's contributions for the year to 31st March 2023 will be approximately £1,100,000.

### **E2. Financial Instruments**

## **Categories of Financial Instruments**

The following categories of financial instrument are carried in the Balance Sheet.

		inancial instrument are carried in the Balance Sheet.		
31 March 2021			31 Marc	h 2022
Non-			Non-	
Current	Current		Current	Current
£	£		£	£
		Financial Assets at Amortised Cost		
0	0	Investments	0	5,500,083
1	0	Ubico Shareholding	1	0
0	9,778,348	Cash and cash equivalents	0	6,143,613
577,815	18,910,431	Debtors	540,642	2,782,618
4,367,161	826,878	Finance Leases	3,697,827	852,955
4,944,977	29,515,657		4,238,470	15,279,269
		Fair Value through Profit or Loss		
10,032,287	1,139,649	Investments	10,454,693	1,136,850
0	1,590,001	Cash and cash equivalents	0	8,702,990
10,032,287	2,729,650		10,454,693	9,839,840
		Fair Value through Other Comprehensive		
		Income		
1,030,000	5,000	Designated Equity Instruments	1,030,000	5,750
16,007,264	32,250,307	Total Financial Assets	15,723,163	25,124,859
		Financial Liabilities at Amortised Cost		
0	(133,990)	·	0	0
0	(9,128,050)		0	(4,825,155)
(62,936)	(23,585)	Finance Leases	(15,767)	(23,585)
(62,936)	(9,285,625)	Total Financial Liabilities	(15,767)	(4,848,740)
(02,930)	(3,200,020)	i Otal i mancial Liabinues	(13,767)	(4,040,740)

The following table reconciles the totals shown on the Balance Sheet and the values above:

	Non Current	Curi	rent
	Debtors	Debtors	Creditors
	£	£	£
Total on Balance Sheet	4 228 460	17 140 742	(24 572 116)
Total on Balance Sneet	4,238,469	17,149,742	(24,572,116)
Finance Leases (shown separately)	(3,697,827)	(852,955)	23,585
Items not classified as Financial Instruments:			
Statutory & Government Debtors / Creditors	0	(13,127,169)	16,048,949
Payments / Receipts in Advance	0	(387,000)	3,674,427
Total Debtors / Creditors (as above)	540,642	2,782,618	(4,825,155)

## Income, Expense, Gains and Losses

The gains and losses recognised in the Comprehensive Income and Expenditure Statement in relation to financial instruments consists of the following items:

	2020	/21				2021	1/22	
Fii	nancial Asset	s	Financial Liabilities		Fii	nancial Asse	ts	Financial Liabilities
Amortised Cost	Fair Value through P&L	Fair Value through OCI	Amortised Cost		Amortised Cost £	Fair Value through P&L £		Amortised Cost
£	£	L			٤	L	٤	2
				Financing & Investment Income and Expenditure				
(87,382)	(410,216)	(21,500)		Interest / dividend income	(7,730)	(368,432)	(23,500)	
51,259				Changes in impairment loss allowance	(113,846)			
	(891,511)			Changes in fair value		(422,705)		
				Other Comprehensive Income				
		(50,000)		Changes in fair value				
(36,123)	(1,301,727)	(71,500)	0	Net (Gains) / Losses for the Year	(121,576)	(791,137)	(23,500)	0
		}						

## Fair Values of Financial Assets and Financial Liabilities

Fair Value is defined as "the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date".

The Code sets out the fair value valuation hierarchy local authorities are required to follow to increase consistency and comparability in fair value measurements and disclosures. Level 1 assets are valued based upon 'quoted prices in active markets for identical assets' where such assets exist. Level 2 is based upon inputs other than quoted prices within level 1 that are observable. Level 3 represents all other unobservable inputs which can be used to estimate the fair value of the assets.

The following table describes the Council's financial assets measured at fair value:

	Input level	As at 31 March 2022
		£
Fair Value through Profit or Loss Money Market Funds Pooled Investment Funds	Level 1 Level 1	8,702,990 11,591,543
		20,294,533

Fair values for those financial assets deemed to be categorised as Level 1 have been derived from unadjusted quoted prices in active markets.

Except for the financial assets carried at fair value (as shown above), all other financial liabilities and financial assets are carried in the Balance Sheet at amortised cost. The carrying value and fair values are shown below for comparison purposes. Fair values are not required for current debtors and creditors (trade payables and receivables) since the carrying amount is deemed a reasonable approximation of fair value.

	31 Marc	31 March 2021		h 2022	
	Carrying	Carrying			
	Amount	Fair Value	Amount	Fair Value	
	£	£	£	£	
Financial Assets at Amortised Cost					
Investments	0	0	5,500,083	5,500,083	
Ubico Shareholding	1	1	1	1	
Cash and cash equivalents	9,778,348	9,778,348	6,143,613	6,143,613	
Non-Current Debtors	577,815	577,815	540,642	540,642	
Non-Current Finance Leases	4,367,161	4,367,161	3,697,827	3,697,827	
	14,723,325	14,723,325	15,882,166	15,882,166	
Financial Liabilities at Amortised Cost					
Borrowing	(133,990)	(133,990)	0	0	
Non-Current Finance Leases	(62,936)	(62,936)	(15,767)	(15,767)	
	(196,926)	(196,926)	(15,767)	(15,767)	
				_	

#### Equity Instruments Elected to Fair Value through Other Comprehensive Income

The Council has elected to account for the following investment in an equity instrument at fair value through other comprehensive income because it is a long-term strategic investment held by the Council primarily to receive regular dividend income rather than for capital growth or to sell.

Presenting changes in its fair value in the surplus or deficit on provision of services is therefore less likely to present a true and fair view of the Council's financial performance than presenting it in other comprehensive income.

	Fair Value		Dividends		
	31 March 2021 £	31 March 2022 £	31 March 2021 £	31 March 2022 £	
Fundamentum Social Housing REIT plc	1,030,000	1,030,000	21,500	23,500	
	1,030,000	1,030,000	21,500	23,500	

## E3. Nature and Extent of Risks Arising from Financial Instruments

The Council's activities expose it to a variety of financial risks. The Council does not require debt financing and currently does not have any external borrowing. As such, the key risks are in relation to its financial assets. These are as follows:

- Credit risk the possibility that other parties may fail to pay amounts due to the Council
- Liquidity risk the possibility that the Council might not have funds available to meet its commitments to make payments
- Market risk the possibility that financial loss might arise for the Council as a rest of changes in such measures as interest rate movements

#### Overall procedures for managing risk

The Council's overall risk management procedures focus upon the unpredictability of financial markets and implementing procedures to minimise these risks. Procedures for risk management are set-out in the Local Government Act 2003 and the associated regulations. These require the Council to comply with the CIPFA Prudential Code, the CIPFA Treasury Management in the Public Services Code of Practice and investment guidance issued through the Act. These procedures require the Council to manage risk in the following ways:

- By formally adopting the requirements of the CIPFA code of Practice for Treasury Management Services
- By approving annually in advance prudential indicators for the following three years limiting:
  - Limits on the Council's overall debt [external borrowing]
  - The Council's maturity structure of its borrowing
  - \* The Council's upper limit for exposure to fixed and variable rate investments
  - \* The maximum exposure to investments maturing beyond a year
- By annually approving a Treasury Management Investment Strategy for the forthcoming year, setting out criteria for investments and specifying the minimum requirements for all counterparties

Prudential indicators and the treasury management annual investment strategy are reported to, and approved by, full Council prior to the start of the financial year. Actual performance is reported at half and full-year intervals to full Council.

#### Credit Risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the Council's customers.

This risk is minimised through the Treasury Management Annual Investment Strategy, which requires that deposits are not made with financial institutions unless they meet minimum credit rating criteria. The strategy also imposes upper limits on the amounts that can be invested with each financial institution. Full details of the minimum credit ratings can be found in the appendix to the Treasury Management annual investment strategy, which can be viewed via the Councils web-site.

The ratings of the financial institutions holding Council investments (and investments classified as cash equivalents) at the Balance Sheet, date is as follows:

	Investment
	Balance
Fixed duration deals	
A+ Rated Banks	£0
Local Authorities	£0
Central Government	£5,500,000
Call accounts and other 'cash equivalent' investments	
Money Market Funds	£8,700,000
Call Accounts	£6,080,000
<u>UK Equities</u>	£1,035,750
Pooled funds	
Non-rating agency rated pooled fund	£11,591,543
separately approved by the Council's Treasury Management advisors	

At the Balance Sheet date, the Council's investments and investments classified as cash equivalents for financial reporting purposes were distributed as follows:

	Investment values - maturing within:			
	0-3 mths	3-6 mths	6-12 mths	1 year +
Internally managed funds  UK Banks  UK Local Authorities				
Central Government Money Market Funds	£5,500,000 £8,700,000			
Call Accounts UK Equities	£6,080,000 £5,750			£1,030,000
Externally managed funds				
Pooled Funds	£64,956			£11,526,587

#### Liquidity Risk

The Council manages its cash flow to ensure cash is available when it is needed. In the event of an unexpected cash requirement, the Council has the ability to borrow from the money markets to cover any short-term requirement.

The Council is also required to provide a balanced budget through the Local Government Finance Act 1992, which ensures sufficient monies are raised to cover annual expenditure. There is therefore no significant risk that it will be unable to raise finance to meet its financial commitments under financial instruments.

#### Market risk - interest rate risk

The Council is exposed to interest rate movements on its investments. Movements in interest rates have a complex impact on the Council, depending on how variable and fixed interest rates move across differing periods. For example, a rise in variable and fixed interest rates would have the following effects:

- Investments at variable rates the interest income credited to the Income and Expenditure account will
  rise
- Investments at fixed rates the fair value of the assets will fall

The Council has a number of strategies for managing interest rate risk. Prior to the start of each year, a maximum limit is set upon the fixed and variable interest rate exposures. The in-house treasury management team will monitor market, forecast interest rates within the year, and adjust exposures accordingly. For instance, during periods of falling interest rates, and where economic conditions make it favourable, fixed rate investments may be taken for longer periods to secure better long-term returns.

Changes in interest payable and interest receivable on investments will be posted to the Comprehensive Income and Expenditure account and affects the balance on the General Fund.

If interest rates had been 1% higher during the year (and all other factors remain unchanged), and this rate increase had applied to all variable-rate investment income, the effect upon the Comprehensive Income & Expenditure Account would have been an increase in interest receivable from investments of £273,366.

## Price Risk

The Council hold some financial instruments of which the capital value may fluctuate because of market conditions. However, these instruments are all purchased on a hold to maturity or long term basis and therefore any temporary fluctuations in the market value of such products would have no impact on the Council's finances.

### Foreign Exchange Risk

The Council's policy is to deal in £ sterling wherever possible and reduce the need to deal in foreign exchange.

#### E4. Leases

## The Council as Lessee [obtaining assets under a leasing arrangement]

## **Operating Leases**

The Authority has entered into a number of operating leases. The minimum lease payments payable on these operating leases in future years are as follows:

	31 March 2021 £	31 March 2022 £
Not later than one year	93,406	91,871
Later than one year & not later than five years	182,500	130,632
Later than five years	96,250	71,250
	372,156	293,753

Operating lease payments charged to Cost of Services during the year totalled £93,182 (2020/21 £17,263).

### **Finance Leases**

The Council hire print room equipment under a finance lease. The assets are carried as Property, Plant and Equipment in the Balance Sheet at the following amount:

	31 March 2021 £	31 March 2022 £
Vehicles, plant, furniture & equipment	62,937	39,352
	62,937	39,352

The Authority is committed to making minimum payments under these leases comprising settlement of the long-term liability for the interest in the equipment acquired and finance costs that will be payable by the Authority in future years while the liability remains outstanding. The minimum lease payments are made up of the following amounts:

	31 March 2021 £	31 March 2022 £	
Finance lease liabilities:			
Current	23,585	23,585	
Non Current	39,352	15,767	
Finance costs payable in future years	8,969	5,608	
Minimum Lease Payments	71,906	44,960	

The minimum lease payments will be paid over the following periods:

	Minimum Lease Payments		Finance Lease Liabilities	
	31 March 2021	31 March 2022	31 March 2021	31 March 2022
	£	£	£	£
Not later than one year Later than one year & not later than five years Later than five years	26,945 44,960 0	26,945 18,015 0	23,585 39,352 0	23,585 15,767 0
	71,905	44,960	62,937	39,352

### **Authority as Lessor [leasing assets out]**

#### **Finance Leases**

The Authority has three properties, which it accounts for as finance leases and a number of Waste Collection and Recycling vehicles. The three properties are commercial properties [shops/offices] located in the centre of Cirencester and have been leased out for periods of 99, 125 and 125 years respectively. Although the properties will return to the Council at the end of the lease, the balance of "risks and rewards" of ownership, the length of the lease, and the sum of rentals receivable require the properties to be accounted for as Finance Leases.

In addition to the property assets, the Council leases a number of Waste Collection and recycling vehicles to Ubico Ltd.

The minimum lease payments comprise settlement of the long-term debtor for the interest in the asset and finance income that will be earned by the Authority for the period while the debt remains outstanding.

	31 March 2021 £	31 March 2022 £
Present value of principal payments outstanding on non current assets Unearned finance income	5,194,028 2,952,753	4,549,321 2,858,229
	8,146,780	7,407,550

The gross investment in the lease and the minimum lease payments will be received over the following periods:

	Gross Investment in the Lease		Minimum Lease Payments (excl. int)	
	31 March 2021	31 March 2022	31 March 2021	31 March 2022
	£	£	£	£
Not later than one year Later than one year & not later than five years Later than five years	943,481 3,360,787 3,842,512	962,391 3,253,330 3,191,828	826,878 3,021,492 1,345,658	852,955 2,950,378 745,987
	8,146,780	7,407,550	5,194,028	4,549,321

The minimum lease payments do not include rents that are contingent on events taking place after the lease was entered into, such as adjustments following rent reviews. In 2021/22 the Council received £126,248 in contingent rents (2020/21 £145,372).

The Council has not set-aside an allowance for uncollectable debts in relation to its finance leases. Any outstanding debts would be accounted for within the Sundry Debtors impairment allowance.

## **Operating Leases**

The Authority leases out property under operating leases to generate revenue on its investment properties and surplus assets that are suitable for rental.

The future minimum lease payments receivable under non-cancellable leases in future years are:

	31 March 2021 £	31 March 2022 £
Not later than one year	1,004,379	914,929
Later than one year & not later than five years  Later than five years	2,160,857 567,072	1,817,426 257,369
	3,732,308	2,989,724

The minimum lease payments receivable do not include rents that are contingent on events taking place after the balance sheet date.

#### E5. Accounting Policies

## i) General Principles

The Statement of Accounts summarises the Authority's transactions for the financial year and its position at the 31st March year-end. The Authority is required to prepare an annual Statement of Accounts by the Accounts and Audit (England) Regulations 2015, those regulations which require the accounts to be prepared in accordance with proper accounting practices. These practices primarily comprise the *Code of Practice on Local Authority Accounting in the United Kingdom* supported by International Financial Reporting Standards (IFRS).

The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

These accounts have been prepared on the assumption that the Council is a going concern.

## ii) Accruals of Income and Expenditure

Activity is accounted for in the year it takes place, not when physical cash payments are made or received. In particular:

- Revenue from the sale of goods is recognised when the Authority transfers the significant risks and rewards
  of ownership to the purchaser and it is probable that economic benefits or service potential associated with
  the transaction will flow to the Authority.
- Revenue from the provision of services is recognised when the Authority can measure reliably the percentage of completion of the transaction and it is probable that economic benefits or service potential associated with the transaction will flow to the Authority.
- Supplies are recorded as expenditure when they are consumed where there is a gap between the date supplies are received and their consumption they are carried as inventories [stock] on the Balance Sheet, where the value is material.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- Interest receivable on investments is accounted for respectively as income and expenditure on the basis of
  the effective interest rate for the relevant financial instrument ("what is due") rather than the cash flows fixed
  or determined by the contract.
- Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or
  creditor for the relevant amount is recorded in the Balance Sheet. For all debts outstanding at the balance
  sheet date, the balance of debtors is written down and a charge made to revenue for the income that might
  not be collected.
- The council has set a de-minimis level for accruals of creditors and debtors that are calculated manually in order to avoid additional time and cost in estimating and recording accruals. This level is set at £1,000 with the exception of any grant where applying the de-minimis level would affect the claim and accruals calculated using system automated reports.

### iii) Cash and cash equivalents

Cash and cash equivalents are represented by cash in hand and deposits with financial institutions repayable, without penalty, on notice of not more than 24 hours. This includes bank call-accounts, Money Market Funds (MMF) and any other 'overnight-type' investments.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Authority's cash management.

#### iv) Exceptional items

When items of income and expense are material, their nature and amount is disclosed separately, either on the face of the Comprehensive Income and Expenditure Statement or in the notes to the accounts, depending on how significant the items are to an understanding of the Authority's financial performance.

## v) Prior period, adjustments, changes in accounting policies and estimates and errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the authority's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

#### vi) Charges to revenue for non-current assets

Services, support services and trading accounts are debited with the following amounts to record the cost of holding fixed assets during the year:

- depreciation attributable to the assets used by the relevant service
- revaluation and impairment losses on assets used by the services where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off
- amortisation of intangible fixed assets attributable to the service

The Authority is not required to raise council tax to fund depreciation, revaluation and impairment losses or amortisations. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement equal to an amount calculated on a prudent basis determined by the Authority in accordance with statutory guidance.

Depreciation, revaluation and impairment losses and amortisations are therefore replaced by the contribution in the General Fund Balance - Minimum Revenue Provision (MRP), by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

## vii) Council Tax and Non-Domestic rates - England

Billing authorities act as agents, collecting council tax and non-domestic rates (NDR) on behalf of the major preceptors (including government for NDR) and, as principals, collecting council tax and NDR for themselves. Billing authorities are required by statute to maintain a separate fund (i.e. the Collection Fund) for the collection and distribution of amounts due in respect of council tax and NDR. Under the legislative framework for the Collection Fund, billing authorities, major preceptors and central government share proportionately the risks and rewards that the amount of council tax and NDR collected could be less or more than predicted.

## Accounting for Council Tax and NDR

The council tax and NDR income included in the Comprehensive Income and Expenditure Statement is the Authority's share of accrued income for the year. However, regulations determine the amount of council tax and NDR that must be included in the Authority's General Fund. Therefore, the difference between the income included in the Comprehensive Income and Expenditure Statement and the amount required by regulation to be credited to the General Fund is taken to the Collection Fund Adjustment Account and included as a reconciling item in the Movement in Reserves Statement.

The Balance Sheet includes the authority's share of the end of year balances in respect of council tax and NDR relating to arrears, impairment allowances for doubtful debts, overpayments and prepayments and appeals.

Where debtor balances for the above are identified as impaired because of a likelihood arising from a past event that payments due under the statutory arrangements will not be made, the asset is written down and a charge made to the taxation and non-specific grant income and expenditure line in the CIES. The impairment loss is measured as the difference between the carrying amount and the revised future cash flows.

#### viii) Employee benefits

#### Benefits payable during employment

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits (e.g. cars) for current employees and are recognised as an expense for services in the year in which employees render service to the Authority.

Prior to 2017/18, an accrual was made for the cost of holiday entitlement (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end. The cost of leave carried-forward into the next financial year would be entered into the accounts as a creditor as the leave will be a cost (either in monetary terms of lost productive time) in the new year. In 2017/18 the Council TUPE-transferred the majority of its staff to Publica Group (Support) Limited. Due to the vastly reduced number of staff at the Council, a balance is no longer maintained for the cost of untaken annual leave, as the figures involved are not material to the accounts.

#### Termination benefits

Termination benefits are amounts payable as a result of decisions by the Authority to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy, and are charged on an accruals basis to the Comprehensive Income and Expenditure Statement when the Authority is demonstrably committed to the termination of the employment of an officer or group of officers or making an offer to encourage voluntary redundancy.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the Authority to the pension fund or the employee in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the pension reserve to remove the notional debits and credits for pension enhancements termination benefits and replace them with debits for cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year end.

## ix) Post-employment benefits

Employees of the Authority are permitted to join the Local Government Pension Scheme, administered by Gloucestershire County Council. This scheme provides defined benefits to members (retirement lump sums and pensions), earned as employees worked for the Council.

### The Local Government Pension Scheme

The Local Government Pension Scheme is accounted for as a defined benefits scheme:

- The liabilities of the Gloucestershire County Council Pension Fund attributable to the Council are included in the Balance Sheet on an actuarial basis using the projected unit method i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc., and projections of future earnings for current employees.
- Liabilities are discounted to their value at current prices, using a discount rate based on the gross redemption yield on the Iboxx Sterling Corporate Index, AA over 15 years, at the IAS19 valuation date. This is a high quality corporate bond of equivalent term and currency to the liability.
- The assets of the Gloucestershire County Council Pension Fund attributable to the Authority are included in the balance sheet at their fair value.
  - quoted securities current bid price
  - unquoted securities professional estimate
  - o unitised securities current bid price
  - o property market value

The change in the net pensions liability is analysed into the following components:

- Service cost comprising:
  - current service cost the increase in liabilities as a result of years of service earned this year allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked

- past service cost- the increase in liabilities as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years – debited to the surplus or deficit on the provision of services in the Comprehensive Income and Expenditure Statement
- o net interest of the net defined benefit liability, i.e. net interest expense for the Authority the change during the period in the net defined benefit liability that arises from the passage of time charged to the financing and investment income and expenditure line of the Comprehensive Income and Expenditure Statement. This is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability at the beginning of the period taking into account any changes in the net defined benefit liability during the period as a result of contribution and benefit payments

#### Remeasurements comprising

- the return on plan assets excluding amounts included in net interest on the net defined benefit liability – charged to the pensions reserve as other comprehensive income and expenditure
- actuarial gains and losses changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – charged to the pensions reserve as other comprehensive income and expenditure
- o contributions paid to the Gloucestershire County Council Pension Fund cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Authority to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are transfers to and from the Pension Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

### **Discretionary Benefits**

The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

### x) Fair value measurement

The Authority measures some of its non-financial assets such as surplus assets and investment properties and some of its financial instruments such as equity shareholdings at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- · in the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability

The authority measures the fair value of an asset or liability using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

When measuring the fair value of a non-financial asset, the Authority takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Authority uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Inputs to the valuation techniques in respect of assets and liabilities for which fair value is measured or disclosed in the Authority's financial statements are categorised within the fair value hierarchy, as follows:

 Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities that the Authority can access at the measurement date

- Level 2 inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3 unobservable inputs for the asset or liability

#### xi) Financial instruments

**Financial liabilities** are recognised on the Balance Sheet when the Authority becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

Any borrowing that the Authority may undertake would be presented in the Balance Sheet at the outstanding principal repayable (plus accrued interest); and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the loan agreement.

Where premiums and discounts have been charged to the Comprehensive Income and Expenditure Statement, regulations allow the impact on the General Fund Balance to be spread over future years. The Council has a policy of spreading the gain or loss over the term that was remaining on the loan against which the premium was payable or discount receivable when it was repaid, where material. The reconciliation of amounts charged to the Comprehensive Income and Expenditure Statement to the net charge required against the General Fund Balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement.

**Financial assets** are classified based on a principles based classification and measurement approach that reflects the business model for holding the assets (i.e. why are we holding the asset) and the characteristics of the cash flows. There are three main classifications:

- Amortised cost
- Fair value through profit or loss (FVPL), and
- Fair value through other comprehensive income (FVOCI)

### Financial Assets at Amortised Cost

Financial assets measured at amortised cost are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument.

#### Expected Credit Loss Model

The Council recognises material expected credit losses on its financial assets held at amortised cost, either on a 12-month or lifetime basis except for those where the counterparty is central government or another local Authority, where relevant statutory provisions prevent default. The expected credit loss model also applies to lease receivables and contract assets. Only lifetime losses are recognised for trade receivables (debtors).

Impairment losses are calculated to reflect the expectation that the future cash flows might not take place because the borrower could default on their obligations. Where credit risk has increased significantly since an instrument was initially recognised, losses are assessed on a lifetime basis. Where risk has not increased significantly or remains low, losses are assessed on the basis of 12-month expected losses.

## Financial Assets at Fair Value through Profit or Loss (FVPL)

Financial assets measured at amortised cost are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument.

#### Expected Credit Loss Model

The Council recognises material expected credit losses on its financial assets held at amortised cost, either on a 12-month or lifetime basis except for those where the counterparty is central government or another local

Authority, where relevant statutory provisions prevent default. The expected credit loss model also applies to lease receivables and contract assets. Only lifetime losses are recognised for trade receivables (debtors).

Impairment losses are calculated to reflect the expectation that the future cash flows might not take place because the borrower could default on their obligations. Where credit risk has increased significantly since an instrument was initially recognised, losses are assessed on a lifetime basis. Where risk has not increased significantly or remains low, losses are assessed on the basis of 12-month expected losses.

## Financial Assets at Fair Value through Profit or Loss (FVPL)

Financial assets measured at fair value through profit or loss are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. Fair value gains and losses are recognised as they arrive in the Surplus or Deficit on the Provision of Services.

Fair value is measured in accordance with the Council's Fair Value Measurements policy (see x above). Any gains and losses that arise on the derecognition of the asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

The Council has chosen to apply statutory provisions for mitigating the impact of fair value movements on Pooled Investment Funds as directed in the Local Authorities (Capital Finance and Accounting) (England) (Amendment) Regulations 2018 [SI 2018/1207]. This allows (where relevant criteria are met) for fair value gains and losses on Pooled Investment Funds to be reversed to an account established solely for the purpose of recognising fair value gains and losses – the Pooled Investment Funds Adjustment Account.

This statutory provision ceases on 31 March 2023.

### Financial Assets at Fair Value through Other Comprehensive Income (FVOCI)

Financial assets that are measured at fair value through other comprehensive income are recognised on the balance sheet when the Authority becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. Fair value gains and losses are recognised as they arise in other comprehensive income.

#### xii) Government grants and contributions

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the Authority when there is assurance that:

- the Authority will comply with the conditions attached to the payments, and
- the grants or contributions will be received.

Amounts recognised as due to the Authority are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contributions have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset acquired using grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is only then credited to Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

Most Section 106 grant contributions which the Council holds have conditions which require the contribution to be returned if the contribution remains unspent after 5 years. Although it is highly probable that the conditions will be met, it is not guaranteed. Section 106 contributions are therefore held on the balance sheet as creditors. Similarly, where grants have been received for specific projects these are treated as grants with conditions [creditors] until the project has begun or the item of equipment to which the grant relates has been purchased.

#### Community Infrastructure Levy

The Authority has elected to charge a Community Infrastructure Levy (CIL). The levy will be charged on new builds (chargeable developments for the Authority) with appropriate planning consent. The council charges for and collects the levy, which is a planning charge. The income from the levy will be used to fund a number of infrastructure projects (these include transport, flood defences and schools) to support the development of the area.

CIL is received without outstanding conditions; it is therefore recognised at the commencement date of the chargeable development in the Comprehensive Income and Expenditure Statement in accordance with the accounting policy for government grants and contributions set out above. CIL charges will be largely used to fund capital expenditure. However a proportion of the charges for this Authority may be used to fund revenue expenditure. A share of the charges which are due to be payable to the Town and Parish Councils will remain in creditors (receipts in advance) until due.

#### xiii) Heritage assets

Heritage assets are those assets that are held and maintained principally for their contribution to knowledge and culture.

The Council owns the Corinium Museum in Cirencester. The museum contains a large number of artefacts, with a particular specialism in the Roman heritage of Cirencester and the surrounding area. Many of the items in the Museum collection meet the classification of Heritage Assets adopted by the Code [FRS102].

Where assets have been purchased or recently obtained, information on their cost or value will be available. The Code allows that where this information is not available, or cannot be obtained at a value which is commensurate with the benefits to users of the financial statements, that the assets need not be recognised in the Balance Sheet. The majority of the Council's museum collection has not been included on the Council's Balance Sheet.

When purchased or where a value is available, heritage assets are recognised on the balance sheet at historic cost. Assets within the museum collection are deemed to have indeterminate lives; hence the Authority does not consider it appropriate to charge depreciation on those heritage assets on the Council's balance sheet. Due to the nature of the type of assets held, the Council's heritage assets are not subject to revaluation and will only be impaired if there is clear reason to suspect the assets have become impaired.

#### xiv) Intangible assets

Expenditure on non-monetary assets that do not have physical substance but are controlled by the Authority as a result of past events (e.g. software licences) is capitalised when it expected that future economic benefits or service potential will flow from the intangible asset to the Authority. Intangible assets are measured initially at cost.

The depreciable amount of an intangible asset is amortised over its useful life (usually 4 years) to the relevant service line(s) in the Comprehensive Income and Expenditure Statement. The Council carries no internally generated intangible assets on its balance sheet.

Where expenditure on intangible assets qualifies as capital expenditure for statutory purposes, amortisation, impairment losses and disposal gains and losses are not permitted to have an impact on the General Fund balance. The gains and losses are therefore reversed out of the General Fund balance in the Movement in Reserves Statement and posted to the capital adjustment account and (for any sale proceeds greater than £10,000) the capital receipts reserve.

## xv) Inventories and long-term contracts

Inventories [stocks] are included in the Balance Sheet at cost.

Long term contracts are accounted for on the basis of charging the Surplus or Deficit on the Provision of Services with the value of works and services received under the contract during the financial year.

#### xvi) Investment property

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or if is classified as held for sale.

Investment properties are measured initially at cost and subsequently at fair value, based on the amount at which the asset could be exchanged between knowledgeable parties at arm's-length. As a non-financial asset, investment properties are measured at highest and best use. Properties are not depreciated but are subject to a review at year end to determine whether market conditions require properties to be revalued. Any gains or losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income and Expenditure line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account or (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

#### xvii) Leases

Leases are classified as finance leases when the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases.

Where a lease covers both land and buildings, the land and building elements are considered separately for classification.

Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

#### The Authority as lessee

#### Finance leases

Property, plant and equipment held under a finance lease is recognised on the Balance Sheet at the commencement of the lease at its fair value, measured at the lease's inception (or the present value of the minimum lease payments, if lower). The asset recognised is matched by a liability for the obligation to pay the lessor. Initial direct costs of the Authority may be added to the carrying amount of the asset. Premiums paid on entry into a lease are applied to writing down the lease liability.

Lease payments are apportioned between:

- a charge for the acquisition of the interest in the asset applied to write down the lease liability, and
- a finance charge (debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

Property, plant and equipment recognised under finance leases is accounted for using the polices applied generally to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the Authority at the end of the lease period).

The Authority is not required to raise council tax to cover depreciation or revaluation and impairment losses arising on leased assets. Instead, a prudent annual contribution is made from revenue funds towards the deemed capital investment in Accordance with statutory requirements. Depreciation and revaluation and impairment losses are therefore substituted by a revenue contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

### Operating leases

Lease payments made under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefiting from use of the leased asset.

### The Authority as lessor

### Finance leases

Where the Authority grants a finance lease over a property or an item of plant or equipment, the relevant asset is written out of the Balance Sheet as a disposal.

Lease rentals receivable are apportioned between:

- a charge for the acquisition of the interest in the property applied to write down the lease debtor (together with any premiums received), and
- finance income (credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

Any gain credited to the Comprehensive Income and Expenditure Statement on disposal is not permitted by statute to increase the General Fund Balance and is required to be treated as a capital receipt. Where a premium has been received, this is posted out of the General Fund Balance to the Capital Receipts Reserve in the Movement on Reserves Statement. Where the amount due in relation to the lease asset is to be settled by the payment of rentals in future financial years, this is posted out of the General Fund Balance to the Deferred Capital Receipts Reserve. When the future rentals are received, the element for the capital receipt for the disposal of the asset is used to write down the lease debtor. At this point, the deferred capital receipts are transferred to the Capital Receipts Reserve.

The written-off value of disposals is not a charge against council tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are therefore appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

### Operating leases

Where the Authority grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the "Other Operating Expenditure" line in the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease even if this does not match the pattern of payments (e.g. there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset (if material) and charged as an expense over the lease term on the same basis as rental income.

### xviii) Property, Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment (PPE).

### Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Authority and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (e.g. repairs and maintenance) is charged as an expense when it is incurred.

The Council's capitalisation de minimis is £10,000, except for where the sum of a group of assets is significant, such as waste collection bins and boxes or ICT equipment.

### Measurement

Assets are initially measured at cost, comprising:

- the purchase price
- any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable
  of operating in the manner intended by management.

The 'cost' of an asset acquired other than by purchase is deemed to be its fair value, unless the acquisition was for no monetary value. Where the purchase of an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the Authority.

Assets are carried in the Balance sheet using the following measurement bases:

- infrastructure, community assets and assets under construction depreciated historical cost
- Surplus assets 'highest and best use'
- all other classes of asset 'current value', determined as the amount that would be paid for the asset in its existing use (existing use value EUV).

Where there is no market-based evidence of 'current value' because of the specialist nature of an asset, depreciated replacement cost (DRC) is used an estimate of 'current value'.

Items of equipment, which have short useful lives or low values (or both) are held on the balance sheet at depreciated historical cost, as an approximation of 'current value'.

Assets included in the balance sheet at current value are revalued to ensure that their carrying amount is not materially different from their value at year-end. All land and buildings are revalued at least every 5-years as part of a rolling programme. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Exceptionally, gains might be credited to the Comprehensive Income and Expenditure Statement where they arise from the reversal of a loss previously charged to a service.

Where items or property plant and equipment are revalued, and the valuers identifies an asset which has component parts that have significantly different useful lives, where one or more parts represent a significant proportion of the overall asset, then the asset may be componentised. With componentisation, one or more constituent parts may be identified, and the component parts separately valued for the accounts and depreciated over different useful lives to the main asset. Useful economic lives (and therefore depreciation calculations) will be based upon the asset lives recommended by the Council's valuers.

Upon revaluation, where decreases in value are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount
  of the asset is written down against that balance (up to the amount of the accumulated gain)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line in the Comprehensive Income and Expenditure Statement

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

### **Impairment**

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount
  of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the
  asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure
  Statement

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

### Depreciation

Depreciation is provided for on all Property, Plant and Equipment assets. Assets are written-down over the useful life of the asset. An exception is made for assets without a determinable finite useful life (i.e. freehold land and certain Community Assets) and assets that are under construction (and not yet available for use).

Depreciation is calculated on the following bases:

- Operational buildings and surplus property depreciated on a straight-line basis, over a 40 year period (unless an asset life is deemed to be materially different to this by the Council's Valuer)
- Car Park depreciable components (surface) 20 years
- Land is not depreciated
- Vehicles, plant, furniture and equipment depreciated on a straight-line basis, over a 4-year period
- Investment property is not depreciated

Where an item of Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

### Disposals and non-current assets held for sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and current value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the other operating expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previously recognised losses in the surplus or deficit on the provision of services. Depreciation is not charged on assets held for sale.

If assets no longer meet the criteria to be classified as Assets Held for Sale, it will be reclassified back to noncurrent assets and valued at the lower of their carrying amount before being classified as held for sale, adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as Held for Sale, and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as Assets Held for Sale.

When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). Any accumulated revaluation gains held for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account. Amounts received for disposal in excess of £10,000 are categorised as capital receipts and can then only be used for new capital investment [or set aside to reduce the Authority's underlying need to borrow (the capital financing requirement) Receipts are appropriated to the reserve from the General Fund balance in the Movement in Reserves Statement.

The written-off value of disposals is not a charge against council tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the capital adjustment account from the General Fund balance in the Movement in Reserves Statement.

### xix) Provisions, contingent liabilities and contingent assets

### **Provisions**

Provisions are made where an event has taken place that gives the Authority a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement in the year that the Authority becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and certainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year – where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service.

Where some or all of the payment required to settle a provision is expected to be recovered (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the Authority settles the obligation.

### **Contingent Liabilities**

A contingent liability arises where an event has taken place that gives the Authority a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Authority. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Any material contingent liabilities are disclosed in the notes to the accounts.

### **Contingent Assets**

A contingent asset arises where an event has taken place that gives the authority a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Authority.

Contingent assets are not recognised in the Balance Sheet but disclosed in the notes to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

### xx) Reserves

The Authority sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance, via the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then charged back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, and retirement & employee benefits and do not represent usable resources for the Authority – these reserves are explained in the relevant policies.

### xxi) Revenue Expenditure Funded from Capital Under Statute

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset is charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year. Where the Council has determined to meet the cost of this expenditure from existing capital resources, or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account to reverse out the amounts charged so there is no impact on the level of council tax.

### xxii) Value Added Tax

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs (HMRC). VAT receivable is excluded from income.

### **E6. Critical Judgements in Applying Accounting Policies**

In applying the accounting policies set out in Note E5 above, the Council has had to make judgements at times about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statement of Accounts are:

- The Council had a one-seventh share in Ubico Ltd (one-eight from April 2022). Ubico operates separate
  operating practices and management structure, the application of majority-voting on the Ubico Ltd. board
  indicates that the Council does not have joint-control or significant influence over the company. The Council's
  interest has therefore been classified as an investment in Ubico Ltd. and group accounts have not been
  prepared.
- The Council jointly owns (with West Oxfordshire District Council, the Forest of Dean District Council and Cheltenham Borough Council) Publica Group (Support) Limited, a wholly owned company, limited by guarantee, operating with Mutual Trading Status to deliver services on behalf of the Council and services to other members Councils under contract. Publica can be considered to be merely an employment vehicle (in accounting terms only a 'holding account'), employing and paying staff and then recharging these costs to the Councils, via a contract sum. It does not trade and does not make a 'profit' as substantially all surpluses are redistributed back to the councils. While the Council has an interest in the Company, the Council's share of surplus for the year and net assets at the balance sheet date have not been consolidated into the Council's single entity accounts. It is the view of management that the figures involved are not material and the production of group accounts will not enhance disclosure or provide any additional benefit to the reader of the accounts, and on that basis Group Accounts have not been prepared.
- No allowance has been made in the Councils' accounts for the transfer out of any Local Government Pension Scheme (LGPS) pension liability to Publica Group (Support) Limited. The service contract and tripartite agreement between the Council, Gloucestershire Pension Fund and Publica Group (Support) Limited mean that the pension liability and risk relating to the pension fund remains with the Council, following the TUPE transfer of the majority of the Council's staff to Publica on 1st November 2017. Therefore the Council is reporting the pension liability for both staff transferred to Publica, and the Councils retained staff, in the accounts. Although Publica, as the employer of many of the current staff may be initially responsible for paying any exit contributions (for example), for any of its staff that are members of the LGPS, such cost will be reimbursed by the relevant Council. The accounts have been prepared on the basis that the full pension fund liability for the LGPS sits in the Council's accounts. There are no separate disclosures for Publica as they are not responsible for any LGPS obligations liability.
- Under International Financial Reporting Standards (IFRS) assessments have been made as to the correct
  accounting treatment for a number of lease agreements which the Council has entered into. Categorising
  leases as either operating or finance leases does result in different accounting treatment. In each case, a
  lease is classified based upon criteria contained within the Code and an assessment of the nature of the
  leasing arrangement in place.

The Council has such an agreement whereby it provides environmental services vehicles to Ubico Ltd. Ubico Ltd pay a market-rate for the use of the vehicles and are responsible for insuring and maintaining the vehicles and determining their deployment (including use across other Ubico Ltd. contracts where necessary). Ubico Ltd. pay for the vehicles over a period of 7-years for new vehicles, which is deemed to be the useful economic life of the assets. The transaction has been accounted for on the basis that the agreement is a finance lease, because: i) the sum of the lease payments equal the cost of purchasing the asset; ii) the length of the term represents 'substantially all' of the useful life of the asset; and iii) the rights and responsibilities of ownership (maintenance, insurance, deployment) in relation to the vehicle assets sit primarily with Ubico Ltd. A formal lease has been agreed on this basis.

### **E7.** Assumptions and Other Major Sources of Estimation

The Statement of Accounts contains estimated figures that are based on assumptions made by the Authority about the future or that are otherwise uncertain. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates. Significant assumptions affecting the statement of accounts include the following. Where other assumptions have been made these will be disclosed in the appropriate note to the accounts.

Item	Uncertainties	Effect if actual result differs from assumptions
Property, Plant & Equipment  - Operational Property	Asset valuations are based on market prices and are periodically reviewed to ensure that the Council does not materially misstate its non-current assets.  The Valuer has stated that valuations have been prepared in accordance with the RICS Valuation standard and recommendations contained within the RICS Red Book.  In the context of the Council's property portfolio the Valuer has assessed the impairment risk by sector and individual asset. Due to the material nature of the Council offices, Museum and Leisure Centres it has been considered prudent to revalue all assets within these sectors.  The Councils car parks were reviewed by the in house valuers and three car parks were identified as requiring revaluation in 2021/22 resulting in an increase in value of £1.339m. The valuations were based on assumptions around average income received which had fallen during the pandemic period and recovered during 2021/22 partly due to increased visitor numbers and partly due to increased charges.  The remainder of the portfolio unvalued in 2021/22 has been assessed and it has been confirmed that have been no further material changes to the portfolio that is considered sufficient to affect the unvalued position.  The Council's valuers provided valuations as at 31 March 2022 for the Council's investment property portfolio and approximately 70% of its operational portfolio.	A reduction in the estimated valuations would result in reductions to the Revaluation Reserve and/or a loss recorded as appropriate in the Comprehensive Income and Expenditure Statement. If the value of the Council's operational properties were to reduce by 10%, this would be unlikely to result in a significant charge to the Comprehensive Income and Expenditure Statement due to the level of revaluation reserve balance held of approximately £36m.  An increase in estimated valuations would result in increases to the Revaluation Reserve and/or reversals of previous negative revaluations to the Comprehensive Income and Expenditure Statement and/or gains being recorded as appropriate in the Comprehensive Income and Expenditure Statement.  It is estimated that an increase of average car park income of £10,000 would result in an increase of value of £133,077.
	With regards to Depreciated Replacement Cost (DRC) method valuations of operational properties and the residual valuations of the surplus properties, the valuers have conducted a high level sensitivity analysis looking at the build cost growth over a period, 12 months prior to valuation and at the current levels. The valuers consider that of all the valuation elements in a DRC the	An increase in the BCIS index (build cost) of 5% is estimated to result in an increase in the value of Leisure Centres of 4.37% (£861,000) and the Museum of 4.87% (£266,000).

Item	Uncertainties	Effect if actual result differs from assumptions
	build costings are the most volatile assumption and most susceptible to change through inflation and rising material/labour costings, among other things.	With regards to the surplus sites valued on a residual basis the valuers have conducted sensitivity analysis for two of the Council's Surplus Assets. If the build cost were to change by steps of £2.50 per ft2 this would affect Surplus assets 'The Sunground Avening' by approximately £7k and 'Broadleaze' football club Land Value (MV) by approximately £19,000.
	Operational assets are depreciated over the best estimate of an assets useful economic life. These asset lives are based upon assumed repairs and maintenance being carried out to maintain an asset. Asset lives are based upon information provided by the Council's valuer.	If the useful economic life of an asset is reduced, depreciation increases and the carrying value of an asset will fall.
		Depreciation charges for operational buildings will change in direct relation to changes in estimated current value. The net book value of non-current assets subject to potential revaluation is over £59m.
		It is estimated that the annual depreciation charge for buildings would increase by approximately £34,000 for every year that useful lives had to be reduced.
Fair Value measurement of Investment Property	The Council's external valuers use valuation techniques to determine the fair value of investment property. This includes developing estimates and assumptions consistent with how market participants would price the property. The valuers base their assumption on observable data as far as possible, but	Estimates for fair values may differ from the actual prices that could be achieved in an arm's length transaction at the reporting date.
	this is not always available. In that case, the valuers use the best information available.	It is not possible to quantify the level of variance that may arise if assumptions used differ from actual asset values. The Council is confident, however, that the
	The investment properties' main assumptions for change are yield and rent. When valuing the investment properties, the valuers have run a number of valuations adjusting yields typically by 25 basis points each time to encapsulate and understand how current and future risk within the yield affects	risk of any variance will not affect the Council's financial strategy.
	values. Whether this is further potential for rental growth, unknown covenant strength or letting void.	In the run up to and in the immediate aftermath of the current valuation date investment yields have not been overly volatile and have not shifted in excess of 25 basis points within the Industrial, Office and Retail asset classes over the last twelve months.

Item	Uncertainties	Effect if actual result differs from assumptions
		An increase of 5% in the overall valuation would result in an increase in value of £297,000
Pension Liability	The estimation of the pension liability is based upon a number of factors and judgements applied by the scheme's actuary including discount rate used, rate of salary increases, changes in retirement ages, mortality rates and expected return on Pension Fund investments. Estimates are made upon judgements and conditions as seen by the actuary at a point in time.  The Council has engaged Hymans Robertson as its consulting actuary to provide expert advice about the assumptions to be applied.	The effect of changing assumptions will result in changes in the valuation of the pension funds' assets and liabilities.  For further details of the impact of variations in key assumptions, see note E1.
Going Concern	The Council set its budgets and Medium Term Financial Strategy (MTFP) based upon its best estimate of plans and funding. Sources of income, grant funding and savings plans are all liable to change the further into the future one moves.	If estimates on income, funding or savings plans differ (and all move adversely), the Council will be able to draw upon revenue reserves to smooth fluctuations in funding until alternative savings plans are developed.  The provisions in the CIPFA code in respect of going concern accounting requirements reflect the economic and statutory environment in which local authorities operate. These provisions confirm that local authorities have no ability to cease being a going concern as described by IAS 1 Presentation of Financial Statements (i.e. management deciding to liquidate the entity or cease trading). As authorities cannot be created or dissolved without statutory prescription, it would not be appropriate for local Authority financial statements to be prepared on anything other than a going concern basis.  It is therefore assumed that the Council will remain a going concern with the assumption that the Council's services will continue for the foreseeable future. There is no material uncertainty in relation to going concern.

### ADDITIONAL DISCLOSURES - UNDERSTANDING THE ACCOUNTS

### E8. Accounting Standards Not Yet Adopted

The Code requires changes in accounting policy to be applied retrospectively unless alternative transitional arrangements are specified in the Code. There is also the requirement for an Authority to disclose information relating to the impact of an accounting change that will be required by a new standard that has been issued but not yet adopted.

Changes to the 2022/23 code are limited to:

- IFRS 1 First-time adoption will be amended in relation to foreign operations. The council does not have foreign operations so will not be impacted.
- IAS 37 Onerous contracts will be amended to clarify the intention but will not have a material impact.
- IAS 41 Agriculture will be amended but not expected to impact this local authority
- IAS 16 Property, Plant and Equipment will be altered to require sales proceeds to be recognised as income before one of these assets are in use rather than deducted from cost.

The Council does not anticipate that the above amendments will have a material impact on the information provided in the financial statements

#### E9. Related Parties

The Authority is required to disclose material transactions with related parties – i.e. bodies or individuals that have the potential to control or influence the council or to be controlled or influenced by the council. Disclosure of these transactions allows readers to assess the extent to which the council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Authority.

### Central Government

Central government has effective control over the general operations of the Authority – it is responsible for providing the statutory framework within which the Authority operates, provides a significant element of the Council's funding in the form of grants and prescribes the terms of many transactions that the Authority has with other parties (e.g. council tax bills and housing benefits). Details of any significant grants received in the year are listed under Note B8, *Grant Income*.

### Members of the Council

Members of the council have direct control over the council's financial and operating policies. The total of Members' allowances paid in the year is disclosed in Note B6 to these accounts, *Members' Allowances*.

Upon their election to serve the Authority all Members of the Council are required to complete a declaration of Members' interests form. The form requires any conflicting or relevant outside interests to be declared. If at any point a Council decision is required which impacts upon an individual or an organisation which they have an interest in, the Member is require to leave the Council chamber for the duration of the debate and abstain from the decision making process [voting].

Individual Member declarations are available to view via the Council website.

- Twelve Cabinet Members have declared an interest as a Town or Parish Councillor where precepts, grants and contributions (£18,535) were awarded during 2021/22.
- One Cabinet Member was nominated by the Council to sit on the board of Cotswold Conservation Board, who received grants of £24,556 from the Council during 2021/22.

In all instances, the grants were made with proper consideration of declarations of interest. The relevant members did not take part in any discussion or decision relating to the award of grant and loan.

In addition to being District Council Members, as at 31 March 2022 three of the Council's Members are also Members of Gloucestershire County Council (four as at 31 March 2021). Cotswold District Council made

### ADDITIONAL DISCLOSURES - UNDERSTANDING THE ACCOUNTS

payments of £149,925 to the County Council and received grants, fees and contributions of £2,317,872 during 2021/22.

### Officers

By virtue of the Officer Code of Conduct, employees of the Council are required to declare any relationship with individuals, organisations or companies that might prejudice, or could be viewed as influencing, their professional judgement. On an annual basis, senior officers in positions of influence within the Council are required to complete a related party declaration to highlight any potential conflicts of interest.

Declarations are sought even where no conflicts of interest have been reported. There were no declarations that required further disclosure in this statement of accounts.

### Publica Group (Support) Limited

Publica Group (Support) Limited (the Company), is a not-for-profit company limited by guarantee with no share capital.

Cotswold District Council, along with West Oxfordshire, and Forest of Dean District Councils and Cheltenham Borough Council have jointly set up Publica Group (Support) Limited, a wholly owned company, limited by guarantee, operating with Mutual Trading Status to deliver services on behalf of the Council and services to other members Councils under contract.

Publica Group (Support) Limited is a Teckal company fulfilling the conditions set out in Regulation 12(4) of the Public Contracts Regulations 2015. The Company is subject to management supervision by the Members. As such, the Company is a body governed by public law as defined in the Public Contracts Regulations 2015.

While Publica Group (Support) Limited works closely with the Council, the company has its own board of Directors, its own Management team, and operates independently from the Council.

At 31 March 2022 the Council owed Publica £290,835 (creditors and receipts in advance) (31 March 2021, £402,672) and was owed £68,358 (debtors and payments in advance) (31 March 2021, £214,113). The financial statements

### Ubico Ltd

Ubico Ltd. was established in 2011/12 by Cheltenham Borough Council and Cotswold District Council to deliver a range of integrated environmental services including household and commercial refuse collection, recycling, street cleansing and grounds maintenance. It commenced operations on 1 April 2012. The Council holds an equal 1/7<sup>th</sup> shareholding in the Company.

The company provides services to the shareholder councils on a not-for-profit basis and therefore qualifies for the teckal exemption (named after the EU case that established the principle). As a teckal company, Ubico Ltd must ensure that the percentage of work undertaken outside of the shareholder contracts is less than 20% of its total activity.

While the Council has a 1/7<sup>th</sup> shareholding in Ubico Ltd, and a place on the Board of Ubico Ltd, the Council is not deemed to have significant influence over the company. The separate operating practices, management structure and majority-voting on the Ubico Ltd. board do not constitute any means of joint-control over the company. The Council's interest is therefore classed as an investment in Ubico Ltd.

At 31 March 2022, Ubico Ltd owed the Council £522,994 (debtors and credit note) (2020/21, £402,462) and the Council owed Ubico Ltd £123,247 (creditors and receipts in advance) (2020/21, 103,688).

### Other Public Bodies

As a council tax billing Authority, the Council collects precepts on behalf of Gloucestershire County Council, Gloucestershire Police and Crime Commissioner and the Town and Parish Council's within the district. Precepts for the County Council and Police Authority are shown within the Collection Fund – Town and Parish precepts are shown in the *Comprehensive Income & Expenditure Statement*.

### ADDITIONAL DISCLOSURES - UNDERSTANDING THE ACCOUNTS

The Council is also a member of the Gloucestershire Business Rates Pool. Payments to and from the Pool are administered by Stroud District Council as pool lead.

The Council provides retirement benefits to its employees. The Local Government Pension Scheme is administered by Gloucestershire County Council (see Note E1).

### E10. Events After The Balance Sheet Date

The Chief Finance Officer authorised the Statement of Accounts on 25 August 2022.

Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2022, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

The Council purchased 'Ridgeway House' on the 5 August 2022 for £1.144m (including stamp duty). This property was previously leased by the Council and will continue to be used as temporary emergency accommodation for homeless individuals. This is a non-adjusting event and has no impact on the figures and notes in the 2021/22 financial statements.

### NOTES TO THE CASH FLOW STATEMENT

### **Notes to the Cash Flow Statement**

### F1. Adjustments to the net surplus / (deficit) on the provision of services for non-cash movements

	2020/21	2021/22
	£	£
Depreciation, amortisation and impairment	1,433,532	1,457,668
Increase / (decrease) in creditors	924,317	5,637,478
(Increase) / decrease in debtors	(550,411)	779,344
Increase / (decrease) in provision for bad debts	51,259	(122,578)
(Increase) / decrease in inventories	(11,290)	10,774
Pensions' liability	(3,472,000)	2,602,000
Carrying amount of non current assets sold	1,828,507	182,172
Increase / (decrease) in provisions	65,906	181,649
Movements in the fair value of investment properties	353,500	217,500
Movements in the fair value of financial instruments	(891,511)	(422,705)
Other non cash items charged to Surplus/Deficit on Provision of Services	(1,345)	(21,398)
	(269,536)	10,501,904

## F2. Adjustments for items included in the net surplus / (deficit) on the provision of services that are investing or financing activities

	2020/21 £	2021/22 £
Capital grants applied to the financing of capital expenditure Proceeds from the sale of non current assets Unattached capital receipts	772,342 598,516 30,142	(2,628,163) (834,467) (989,455)
Опашасней сарнанесенріз	1,401,000	(4,452,085)

### F3. Investing Activities

	2020/21 £	2021/22 £
Purchase of property, plant & equipment and other capital investment Purchase of short term and long term investments Proceeds from the sale of non current assets Proceeds from disposal of short term and long term investments Other (receipts) / payments from investing activities	(2,348,398) (45,000,000) 720,674 53,000,000 655,518	(1,805,214) (91,450,000) 1,845,318 85,950,000 2,665,866
	7,027,794	(2,794,030)

### NOTES TO THE CASH FLOW STATEMENT

### F4. Financing Activities

	2020/21 £	2021/22 £
Finance Lease repayments Other payments from financing activities	23,585 0	(47,169) 0
	23,585	(47,169)

### THE COLLECTION FUND

### **Collection Fund**

This "Agent's" statement shows the transactions of the Council as a billing Authority in relation to the collection from taxpayers and distribution to local authorities and the Government of Council Tax and National Non Domestic Rates (Business Rates).

	2020/21					2021/22	
Business Rates £	Council Tax £	Total £		Note	Business Rates £	Council Tax £	Total £
0	(75,460,412)	(75.460.412)	Council Tax receivable	G1		(79,477,395)	(79,477,395)
(15,382,274)	0		Business Rates Receivable	G2	(24,572,099)	( -, ,,	(24,572,099)
(144,841)	0	, , ,	Transitional Protection Payments		(68,440)		(68,440)
201,355	0	201,355	Contribution to previous year's deficit		(18,802,709)		(18,802,709)
(15,325,760)	(75,460,412)	(90,786,172)	Total Income		(43,443,248)	(79,477,395)	(122,920,643)
			Apportionment of previous year's deficit				
0	(49,328)	(49,328)	Cotswold District Council		0	(417,056)	(417,056)
0	(311,207)	(311,207)	Gloucestershire County Council		0	(79,749)	(79,749)
0	(60,257)	(60,257)	Gloucestershire Police & Crime Commissioner		0	(66,536)	(66,536)
0	(420,792)	(420,792)			0	(563,341)	(563,341)
			Precepts, Demands and Shares				
16,545,141	0	16,545,141	Central Government		16,984,751		16,984,751
13,236,113	8,975,225	22,211,338	Cotswold District Council		13,587,800	9,334,783	22,922,583
3,309,028	56,258,107	59,567,135	Gloucestershire County Council		3,396,950	58,973,303	62,370,253
0	10,757,588	10,757,588	Gloucestershire Police & Crime Commissioner			11,302,348	11,302,348
33,090,282	75,990,920	109,081,202			33,969,501	79,610,434	113,579,935
			Charges on the Collection Fund				
5,891	60,273	66,164	Write-offs of uncollectable amounts		13,450	81,437	94,887
915,493	1,075,624		Increase / (decrease) in Bad Debt / Appeals Provisions	G3	752,207	(1,117,567)	(365,360)
181,565	0	•	Cost of Collection		184,555		184,555
82,532	0	82,532	Disregarded Amounts	G4	67,245		67,245
1,185,481	1,135,897	2,321,378			1,017,457	(1,036,130)	(18,673)
34,275,763	76,706,025	110,981,788	Total Expenditure		34,986,958	78,010,963	112,997,921
18,950,003	1,245,613	20,195,616	(Surplus) / Deficit for the Year		(8,456,290)	(1,466,432)	(9,922,722)
1,039,280	623,553		(Surplus) / Deficit brought forward		19,989,283	1,869,166	21,858,449
19,989,283	1,869,166	21,858,449	(Surplus) / Deficit carried forward	G5	11,532,993	402,734	11,935,727

Cotswold District Council

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### NOTES TO THE COLLECTION FUND

### **Notes to the Collection Fund**

### G1. Council Tax System

Under the council tax system, Cotswold District Council must collect each year enough money from local residents to cover the cost of the services we provide, which are not funded by other sources such as government grants and fees and charges.

Council Tax was introduced on 1 April 1993, and is a property based tax. The District Valuer valued all domestic property in the area and placed them into one of nine bands. In order to set the Council Tax, the Council estimates the number of dwellings in each of the nine valuation bands and convert these estimates into an "equivalent number of Band D dwellings". The table below shows the calculation for 2021/22.

Valuation	n Bands	Estimated number of taxable dwellings*	Ratio	Equivalent number of Band D dwellings
A up B £4 C £5 D £6 E £8 F £1 G £1 H ow	and A - entitled to disabled relief reduction to £40,000 0,001 - £52,000 2,001 - £68,000 8,001 - £88,000 8,001 - £120,000 20,001 - £160,000 60,001 - £320,000 er £320,001 ontributions in lieu (South Cerney Barracks)	4.25 2,929.00 4,445.00 9,851.00 6,243.09 5,757.25 4,484.75 4,159.00 633.25	5/9 6/9 7/9 8/9 1 11/9 13/9 15/9	2.36 1,952.67 3,457.22 8,756.44 6,243.09 7,036.64 6,477.97 6,931.67 1,266.50 204.55
	ljustments for collection rates and anticipated cha	nges during the year	r	42,329.11 -480.96 <b>41,848.15</b>

The total number of "equivalent Band D dwellings" is divided into the total cost of services to arrive at an "average Band D Tax" per dwelling. Dwellings in bands below "Band D" will pay proportionately less than this average and dwellings in bands above "Band D" will pay proportionately more than this average.

The above calculations resulted in an "average Band D Tax" of £1,818.23 per dwelling for 2021/22 (2020/21 - £1,736.50), This figure includes precept figures payable to Gloucestershire Council, the Police and Crime Commissioner for Gloucestershire and Cotswold District Council but excludes the amount payable to Town & Parish Councils.

#### **G2. National Non Domestic Rates**

Under the Business Rates Retention Scheme the Council acts as both principal and agent, in that it is able to retain 40% of the net standard business rates collected within the local area as income within its own budget, net of tariff payable to central government, as well as 100% of net rates from properties relating to renewable energy schemes (Disregarded Amounts). The Council distributes the remaining net balance of standard business rate income to Central Government, who are allocated 50%, with the final 10% to Gloucestershire County Council.

The Council is a member of the Gloucestershire Business Rates Pool, in which any levy payment or safety receipt is 'pooled' across several authorities. This enables each pool member to benefit from a lower levy rate payable should the growth in its business rates exceed its levy threshold, whilst receiving from the pool a safety net payment should its rates fall below its safety net threshold, contributed by the pool member. In 2021/22 the Authority benefited from a Pool distribution of £350,000 (£407,409 in 2020/21).

	2020/21 £	2021/22 £
Total Non Domestic Rateable Value at 31 March	£89,279,193	£89,870,364
National Non-domestic Rate Multiplier - Higher National Non-domestic Rate Multiplier - Lower [Small Business]	51.2 49.9	51.2 49.9

The Business Rates receivable amount on the face of the Collection Fund Account is lower than the total of Non-domestic Rateable Value multiplied by the Non-domestic Rate Multiplier due to the award of various reliefs including Small Business Rate Relief and other mandatory and discretionary rate reliefs.

### G3. Tax Payers' Arrears & Provisions for Uncollectable Amounts

Provision has been made for uncollectable tax payers' debts. At 31 March the provisions on the Collection Fund were as follows:

	2020/21 £	2021/22 £	% of arrears
Council Tax	(1,217,567)	(100,010)	1.9%
National Non Domestic Rates	(863,110)	(789,900)	18.9%
	(2,080,677)	(889,910)	

### G4. Business Rates - Disregarded Amounts

From April 2013 the Council was allowed to retain 100% of the growth from the business rates associated with renewable energy sites. All such growth is transferred to the Council's General Fund.

### **G5. Collection Fund Balance Sheet Apportionment**

The balances on the Collection Fund are shared between the Council and its major precepting authorities (Gloucestershire County Council and the Gloucestershire Police and Crime Commissioner), in proportion to their precepts. The Fund balance for non-domestic rates is shared between the Council, Gloucestershire County Council and central government, in the statutory proportions.

The respective authorities' share of the balance is as follows at 31 March 2022:

	Cotswold District Council £	Gloucs. County Council £	Central Govt. £	Gloucs. P&CC £
Council Tax				
Debtors	619,394	3,911,744	n/a	749,821
Bad Debt Provision	(11,730)	(74,080)	n/a	(14,200)
Prepayments and Overpayments	(182,037)	(1,149,645)	n/a	(220,369)
(Surplus) / Deficit at 31 March	47,241	298,345	n/a	57,188
Business Rates				
Debtors	1,668,191	417,018	2,085,238	n/a
Bad Debt Provision - Tax Payers	(315,960)	(78,990)	(394,950)	n/a
Bad Debt Provision - Appeals	(1,299,869)	(324,967)	(1,624,835)	n/a
Prepayments and Overpayments	(208,030)	(52,007)	(260,037)	n/a
(Surplus) / Deficit at 31 March				n/a

The apportionment of the balances on the Collection Fund as at 31 March 2021 is as follows:

	Cotswold District Council £	Gloucs. County Council £	Central Govt. £	Gloucs. P&CC £
Council Tax				
Debtors	453,388	2,860,408	n/a	553,840
Bad Debt Provision	(142,730)	(900, 482)	n/a	(174,354)
Prepayments and Overpayments	(165,241)	(1,042,500)	n/a	(201,852)
(Surplus) / Deficit at 31 March	219,115	1,382,389	n/a	267,662
Business Rates				
Debtors	979,312	244,828	1,224,139	n/a
Bad Debt Provision - Tax Payers	(345,244)	(86,311)	(431,555)	n/a
Bad Debt Provision - Appeals	(1,118,220)	(279,994)	(1,397,776)	n/a
Prepayments and Overpayments	(86,311)	(21,578)	(107,889)	n/a
(Surplus) / Deficit at 31 March	7,995,711	1,998,928	9,994,645	n/a

### **ANNUAL GOVERNANCE STATEMENT 2021/2022**

### 1. SCOPE OF RESPONSIBILITY

Cotswold District Council is responsible for ensuring that:

- Its business is conducted in accordance with the law and proper standards;
- Public money is safeguarded and properly accounted for;
- · Public money is used economically, efficiently and effectively; and
- There is a sound system of governance, incorporating the system of internal control

The Council has a Best Value duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging these responsibilities, the Council is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions, and including arrangements for the management of risk.

The Council has developed and approved a code of corporate governance, which is consistent with the core principles and sub-principles as set out in the CIPFA/SOLACE "Delivering Good Governance in Local Government: Framework (2016)" ('the Framework'). This statement explains how the Council has complied with the code and also meets the requirements of Regulation 6(1)(a) of the Accounts and Audit Regulations 2015 (England) which requires the Council to conduct a review at least once a year on the effectiveness of its system of internal control and include a statement reporting on the review with any published Statement of Accounts.

In addition to this, CIPFA issued its "Statement on the Role of the Chief Finance Officer in Local Government (2015)". The Annual Governance Statement (AGS) reflects compliance with this statement for reporting purposes.

### 2. THE PURPOSE OF THE GOVERNANCE FRAMEWORK

The governance framework comprises the systems and processes, and culture and values, by which the Council is directed and controlled including activities through which it accounts to, engages with and leads its communities. It enables the Council to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost effective services.

The system of internal control is a significant part of the governance framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to:

- Identify and prioritise the risks to the achievement of the Council's policies, aims and objectives;
- Evaluate the likelihood of those risks occurring;
- Assess the impact should those risks occur; and
- Manage the risks efficiently, effectively and economically

The governance framework has been in place at Cotswold District Council for the year ended 31<sup>st</sup> March 2022 and up to the date of approval of the Annual Statement of Accounts.

In November 2019 a Corporate Peer Challenge of the Council took place. Some of the key recommendations of the peer challenge related to:

- In order to produce credible delivery plans for the emerging priorities of the new administration, the council should set aside sufficient and distinct organisational thinking time to develop a credible Corporate Plan and to determine the resources required to deliver.
- Ensure the Council has the strategic leadership capacity it requires, within the retained senior officer team, to: shape the identity and unique agenda of Cotswold District Council and to influence key stakeholders; engage in wider partnership working to help deliver new and emerging ambitions; work with and influence the Publica strategy/policy team; act as intelligent client to commission services from Publica and other partners.

- Develop a medium-term financial strategy to underpin implementation of the Corporate Plan that identifies
  opportunities to enhance financial capacity including: income from fees and charges; returns on investment
  from treasury management; savings and income from Publica; opportunities to generate savings and create
  additional capacity to deliver through partnership working; a commercial strategy, learning from best practice
  elsewhere, to create new income streams.
- Recognise the value and potential of Publica to refocus capacity to deliver on the Council's ambitions and utilise the opportunity of a new Managing Director (MD) to reset the relationship between the Council and Publica and address governance issues.
- Undertake the LGA's Communications Health Check to support improved communications and help develop a branding strategy.
- Build the Council's organisational capacity by: putting in place a development programme for officers to harness enthusiasm and positivity of Group and Business Managers which will build organisational capacity; strengthening performance management and reporting including programme and project management; a comprehensive reboot of the current transformation programme in order to develop a new programme plan, with resources and expertise in place to deliver.
- Strengthening the role of the Overview and Scrutiny Committee.
- Ensure the potential risks associated with any potential equal pay claim are understood and being managed.

In September 2020, Council received an update report showing the progress which has been achieved against each of these recommendations. Since September 2020, the new Chief Executive position has been filled, the Director of Governance and Development (Monitoring Officer) and a new Cabinet Support Officer has been appointed. In addition a Leadership Development Programme has been implemented which includes Publica officers, the Council's Chief Executive and Deputy Chief Executive. In addition, a revised approach to shareholder engagement is also being developed, led by the Chief Executives of each of the Publica Councils, the Publica Managing Director and each Council leader. The Council is continuing to make progress with some of the recommendations, including programme and project management and a reboot of the transformation programme. The next peer review process has been scheduled for the autumn of 2022.

Since March 2020, the Council has been managing the impact of Covid-19 which has had a significant impact on the Council, its residents and businesses. The Council changed the way it delivered existing services, and was innovative in the creation of new services in order to meet the needs of businesses and residents.

The Annual Governance Statement illustrates how the Council's governance arrangements continued to be adapted during 2021/2022 as a consequence of the pandemic.

### 3. THE GOVERNANCE ENVIRONMENT

The key elements of the Council's governance arrangements are outlined in the Local Code of Corporate Governance. The governance framework includes arrangements for:

- Identifying and communicating the Council's vision of its purpose and intended outcomes for citizens and service users;
- Reviewing the Council's vision and its implications for the Council's governance arrangements;
- Measuring the quality of services for users, ensuing that they are delivered in accordance with the Council's objectives and ensuring that they represent the best use of resources;
- Defining and documenting the roles and responsibilities of the executive (Cabinet), non-executive, scrutiny and officer functions, with clear delegation arrangements and protocols for effective communication;
- Developing, communicating and embedding codes of conduct, defining the standards of behaviour for members and staff;
- Reviewing and updating Financial Rules, Contract Rules, Constitution, Scheme of Delegation and supporting
  procedure notes / manuals, which clearly define how decisions are taken and the processes and controls
  required to manage risks;
- Ensuring effective counter-fraud and anti-corruption arrangements are developed and maintained;
- Ensuring the Council's financial management arrangements conform with the governance requirements of the CIPFA Statement on the Role of the Chief Financial Officer in Local Government (2015);

- Undertaking the core functions of an Audit Committee, as identified in CIPFA's Audit Committees: Practical Guidance for Local Authorities;
- Ensuring compliance with relevant laws and regulations, internal policies and procedures, and that expenditure is lawful;
- Whistleblowing and for receiving and investigating complaints;
- Identifying the development needs of members and senior officers in relation to their strategic roles, supported by the appropriate training;
- Establishing clear channels of communication with all sections of the community and other stakeholders, ensuring accountability and encouraging open consultation; and
- Incorporating good governance arrangements in respect of partnerships, including shared services and other joint working and reflecting these in the Council's overall governance arrangements.

The main areas of the Council's governance framework, and the key evidence of delivery, are set out below, under the headings of the core principles and sub-principles from the CIPFA/SOLACE "Delivering Good Governance in Local Government: Framework (2016)

## A. Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law

- Behaving with Integrity
- Demonstrating strong commitment to ethical values
- Respecting the rule of the law
- The roles and responsibilities of Members generally and all office holders are set out in the Council's Constitution, along with the way in which the various elements of the Council interact and complement each other. The Constitution is supported and underpinned by a separate Code of Conduct for Members and a joint Member / Officer Protocol, which sets out guidelines as to behaviour and practical issues. This is further supported by Publica's¹ Business Conduct rules which set out guidelines for staff on behavioural issues.
- Declarations are made at meetings by Members and Officers, where appropriate, and are recorded in the minutes of the meeting. The Members' Code of Conduct requires Members to make declarations of interest when necessary, these are also recorded.
- Registers of Interest are completed annually by Members and Officers and a Register of Gifts and Hospitality is maintained. Members are reminded quarterly to update the Register of Interests.
- An employee declaration is completed annually by all staff. A register of gifts and hospitality is maintained by the Corporate Responsibility team and is considered by the Governance Group every quarter.
- The Monitoring Officer and Section 151 Officer report directly to the Chief Executive and are members of the Corporate Leadership Team.
- Internal audit reviews are designed to ensure services are complying with internal and external policies and procedures / statutory legislation. Where non-compliance is identified, this is reported to Management and to Members via the Council's Audit Committee.
- The Whistleblowing policy was last updated in January 2022 and was agreed by the Audit Committee in March 2022.
- A Counter-Fraud Unit, which delivers services across Gloucestershire and in West Oxfordshire
  District Council is hosted by this Council to help prevent and detect fraud and corrupt practices,
  including misuse of power. This service reports to the Audit Committee twice a year.
- During 2020/2021 the Council put in place a robust set of emergency governance measures to monitor and respond to the Covid-19 pandemic, which very quickly had an extraordinary impact across the Council, its services, residents, businesses and communities. These measures were in

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<sup>&</sup>lt;sup>1</sup> Publica Group (Support) Limited is a local authority owned company, jointly owned by Cheltenham Borough Council and Cotswold, Forest of Dean and West Oxfordshire District Councils. Over 95% of staff formerly employed by Cotswold District Council are now employed by Publica which delivers services on behalf of the Council.

line with national Emergency Management protocols and involved working with Partner Councils and its main service providers including Publica. It was necessary to extend many of these measures into 2021/2022.

- Meetings are minuted, with decisions and key actions recorded appropriately. The Council
  continues to publish key decisions, in line with legal best practice. The Council has continued
  providing regular updates to Members and Officers through the use of video conferencing call
  platforms, portals as well as emails.
- The Communications service provided communications through all channels to support public health advice / information / messaging, Council service and support information to reach audiences externally and internally. A bespoke Communications strategy was put in place to help key audiences feel 'informed, reassured, safe and inspired', and this has been evaluated and adapted throughout the pandemic situation.

### B. Ensuring openness and comprehensive stakeholder engagement

- Openness
- Engaging comprehensively with institutional stakeholders
- Engaging with individual citizens and service users effectively
- Annual accounts are published in a timely manner to help communicate the Council's financial position and performance.
- The Council's Corporate Plan 2020-202 (approved by full Council in September 2020) is available to the public on the Council's website.
- All Committee, Cabinet and Council reports clearly outline their purpose, so the community can
  understand what is trying to be achieved. Reports also address financial, legal, equalities, risk and
  climate change implications to aid understanding of the potential impact of their recommendations.
- The roles and responsibilities of the executive (Cabinet), non-executive, scrutiny and officer functions are defined in the Council's Constitution
- A Scheme of Delegation for Planning officers is included within the Constitution. Further work is
  ongoing and Council will be considering a proposed and comprehensive Scheme of Delegation for
  officers on 14 July 2021.
- Communication channels with staff include: one-to-one meetings between an officer and their supervisor, a weekly update email to all staff from the Publica Directors (Keeping you connected) and an online portal which contains informal blogs, policies, and further detail on subjects highlighted in the Keeping you connected update.
- A Customer Feedback form is available publicly for handling comments, complaints and compliments. The Council's website includes different ways for customers to give feedback or access services. A customer satisfaction survey is carried out throughout the year on the telephone service provided, with the Council consistently receiving high satisfaction scores.
- The Council maintains clear channels of communication with all sections of the Community and other Stakeholders. As part of the response to Covid19, the Council introduced weekly social media "CDC Live" broadcasts. These broadcasts will continue but have now reduced in frequency to a monthly basis.
- The ability for members of the public to ask questions at Cabinet meetings, Overview and Scrutiny Committee meetings and meetings of the Full Council.
- A report is produced quarterly for the Overview and Scrutiny Committee and Cabinet regarding the service and financial performance of the council and the achievement of its aims and objectives.
- The Council publishes transparency data on its website which includes supplier payments, senior
  management structure charts and the Annual Pay Policy Statement. Where data is not available
  in the published data sets, instructions are available on how to make a Freedom of Information
  request and the procedure that will be followed to answer the request.

- Restrictions imposed as a result of the pandemic disrupted the normal democratic meeting and decision making procedures. Emergency powers contained within the Council's Constitution have provided the necessary facilities to allow decisions to be made by the Head of Paid Service (from July 2020 Chief Executive), the S.151 Officer or the Monitoring Officer.
- Although Committee meetings had to be suspended, committees with decision making powers were
  able to be convened using remote participation by the appropriate members. These meetings
  included Cabinet Members, representatives from the Opposition Group and other non-executive
  Members to ensure that decisions were taken in an open and transparent manner.

## C. Defining outcomes in terms of sustainable economic, social, and environmental benefits

- Defining outcomes
- Sustainable economic, social and environmental benefits
- The Council's vision is contained within the Corporate Strategy which was approved by the new Administration in September 2019 and contained the Aim, Priorities and Principles of the new Council. A Corporate Plan has subsequently been approved which provides detail of the outcomes to be delivered by the Council over the period from 2020 to 2024. Publica and Ubico deliver the majority of the Council's services and both produce an annual Business Plan which is approved by the Council.
- An annual business planning process is also conducted by Publica, which is informed by the corporate priorities, legislation and government guidance.
- Key tasks identified in the business planning process feed into individual work plans/appraisals.
- The Corporate Strategy deals with the Council's approach to environment and sustainability issues.
   Detailed proposals arising from the Corporate Strategy are Individually assessed as they are developed and are included within decision making reports to Members.
- The financial implications of delivering against the Council's priorities are included within the Council's Medium Term Financial Strategy, revenue budgets and capital programme. These key financial documents are updated annually in advance of the forthcoming financial year.
- The Council recognises that the Covid-19 pandemic has had a significant impact and continues to have an effect on the level of resources available to the Council. As part of its Medium Term Financial Strategy (MTFS) the Council will continue to assess its medium term financial position and update its assumptions about the resources available to, and the investment needs of, the Council in light of the consequences of the Covid-19 pandemic.
- In response to the Covid-19 emergency, the Government announced financial support packages for small businesses, and those in the retail, hospitality and leisure sectors. The support took the form of numerous grant funding schemes; and additional relief on Business Rates. Local authorities were responsible for administering these schemes, and the Government funded the payments.
- A Recovery and Investment Strategy was approved by the Council in September 2020, which will
  assist in guiding decisions on the best use of capital resources to support Council plans for the
  economic renewal of the District. The Strategy will be refreshed in May 2022 reflecting the latest
  Medium Term Financial Strategy which was updated in February 2022.

## D. Determining the interventions necessary to optimise the achievement of the intended outcomes

- Determining interventions
- Planning interventions
- Optimising achievement of intended outcomes
- The Council has, with three other Councils, created a company, Publica Group (Support) Ltd (Publica), to deliver more efficient and improved services. Where possible, processes have/are being aligned to ensure consistency across the partner Councils. However, the Councils have retained decision making powers over service policies, outcomes and standards. Publica is one of the Council's most significant contractors. In recognition of this, the Council will monitor the contractor's performance by:
  - Considering Publica's Annual Report at Council;
  - Considering Publica's draft Business Plan annually at the Overview and Scrutiny Committee and Cabinet in February/March each year;
  - Requiring representatives from Publica to attend relevant Scrutiny Committee(s) to support discussion on quarterly performance reports;
  - Receiving monthly "Keeping You Connected" updates by email from Publica to all Members;
  - Inviting Publica senior officers to attend monthly Informal Cabinet meetings to discuss: progress against the Business Plan; identify any key risks and challenges outside of the company or Council control; budget monitoring and service delivery matters; progress against Corporate Plan
  - Creation of quarterly CDC retained officers/Publica Executives meetings where performance and progress against Corporate Plan priorities is a key agenda item.
  - Develop informal mechanisms to share best practice, learning and Councillor development.
- In addition to the creation of Publica, the Council continues to secure savings through improved use of its assets and investments.
- The Council has processes in place to identify and respond to external changes, for example: changes to legislation and regulation, emerging risks and opportunities. Corporate processes such as risk management, performance management processes, budget monitoring and other management processes are designed to capture and incorporate these external factors and to enable the Council to respond appropriately.
- The Strategic risk register is reviewed regularly by the Local Leadership Team and reported to the Audit Committee.
- Projects and services maintain their own risk registers and elevate any high/red risks to the Local Leadership Team and Publica as appropriate for consideration. A Risk Group reviews risk registers each quarter, escalating any emerging risks to the strategic register.
- Key Performance Indicators are identified and are reported quarterly.
- Budgets are prepared annually in accordance with objectives, strategies and the Medium Term Financial Strategy, following consultation with customers, stakeholders and officers.
- The Medium Term Financial Strategy is a live document and can be reviewed, updated and reported as necessary, to respond to the changing environment. A refresh was considered by Cabinet in September 2020 which reflects the impact of Covid-19 on the Council.
- The Council will continue to work with residents to help them protect themselves and others as well as recover from the Covid-19 pandemic and the new cost of living crisis.

## E. Developing the entity's capacity, including the capability of its leadership and the individuals within it

- Developing the entity's capacity
- Developing the capability of the entity's leadership and other individuals
- One of the reasons behind the creation of Publica was to increase capacity across the four partner
  councils by sharing common processes and procedures and eliminating (as far as possible) single
  points of failure. By working in partnership, the Councils are able to share the cost of commissioning
  bespoke, specialist advice.
- The move to provision of services via wholly owned companies is providing the opportunity to engage with a number of Non-Executive Directors that bring a wealth of experience from a range of different economic sectors. Councillors also have a range of experience which is a valuable asset to the Council.
- There is a Scheme of Delegation at Member level covering the Council, Cabinet, individual Cabinet
  Members and other committees. Similarly, there is a scheme of delegation for officer decisions at
  Executive, Non-Executive and Regulatory meetings. These are reviewed and revised as structures
  at Council and Officer level change.
- Financial rules are in place and are reviewed and revised as required.
- Induction programmes are available to new employees and Members alike. Training is also
  provided for both Members and Officers on an on-going basis as appropriate and necessary.
  Members on certain Committees (e.g. Planning and Licensing) are required to undertake training
  before attending the Committee meetings.
- Officers undertake regular 121 meetings with their line manager. As part of these 121 meetings,
  Offices discuss work plans/tasks and any training requirements associated with the successful
  delivery of the work plan. Officers are encouraged to complete Continuing Professional
  Development as relevant to their professional qualifications and service areas hold budgets to
  ensure that training can be undertaken to maintain skills and knowledge.
- The Chief Executive, the Section 151 Officer, the Monitoring Officer and the Leader of the Council
  have clear roles and responsibilities and these are contained within the Constitution along with the
  Member/Officer Protocol.
- Training is also provided for officers on an on-going basis as appropriate and necessary.
- A Leadership Development Programme has been established and is available to Managers at all levels within Publica and the Council.

## F. Managing risks and performance through robust internal control and strong public financial management

- Managing risk
- Managing performance
- Robust internal control
- Managing data
- Strong public financial management
- A Risk Management Group has been established to undertake quarterly reviews of risk registers, escalating any emerging risks to a strategic level. The Local Leadership Team reviews the Strategic Risk Register on a quarterly basis. The Strategic Risk Register is reported to the Audit Committee on a regular basis.
- Risks are identified when undertaking Internal Audit reviews and reported when necessary.
- Risks relating to the Covid-19 pandemic and the planned recovery of the Council following the major disruption to its services were identified. A register of Covid-19 risks was managed by Publica on behalf of its client Councils and continued to be reviewed until after the height of the pandemic.

- Performance Management measures the quality of service for users to ensure services are delivered in accordance with the Council's objectives and represent best use of resources.
- Performance is measured on a regular basis and reported to the Overview and Scrutiny Committee and Cabinet.
- Minutes of meetings are published and highlight the challenge made by Members to Officers and Cabinet Members.
- The Internal Audit service is provided by SWAP Internal Audit Services and is run in partnership
  with other local authorities. The internal audit team provides the internal audit service to both the
  Council and Publica Group (Support) Ltd which strengthens the Council's oversight of Publica as
  one of its most significant contractors.
- A risk-based Audit Plan is drafted annually following consultation with Officers, Members and the S151 Officer. The Audit Plan is approved at the Audit Committee prior to the financial year. The Audit Plan for 2021/22 was impacted by the Council's response to Covid-19 and was updated to reflect work undertaken to support the Council in responding to Covid-19. The Audit Committee continued to receive update reports from SWAP during 2021/22.
- Audit reports, once completed are discussed with the service manager. Executive summaries, including findings, and progress on the Annual Plan are reported to the Audit Committee, on a quarterly basis.
- Recommendations made in audit reports are followed up 6 months after the completion of the audit and findings reported to the Audit Committee.
- The Audit Committee's Terms of Reference are contained within the Constitution, Members have experience of a scrutiny role and training is provided when appropriate.
- A Counter Fraud Unit is hosted by this Council and supports all the Gloucestershire Local Authorities, West Oxfordshire District Council and other third parties. Where investigations identify possible improvements to the internal control framework the Counter Fraud Unit will liaise with the Internal Audit team to ensure the improvements are followed up and implemented by Management.
- An ICT Audit and Compliance Manager performs the role as the Council's Data Protection Officer
  and therefore has responsibility for Data Protection policies and ensuring that officers are informed
  and appropriately trained.
- The Council is part of the Gloucestershire Information Sharing Partnership. This enables data to be shared when necessary.
- Audit reviews ensure data is held securely whether electronically or hard-copy.
- The MTFS is reviewed and updated on a regular basis to ensure the Section 151 Officer, Chief Executive and Members are aware of the financial standing of the Council.

## G. Implementing good practices in transparency, reporting, and audit to deliver effective accountability

- Implementing good practice in transparency
- Implementing good practices in reporting
- Assurance and effective accountability
- Transparency data is published on the Council's website.
- The Council's Statement of Accounts is produced and published annually in accordance with statutory legislation. Aligned with this is the production of the Annual Governance Statement which identifies how the Council has met its governance reporting obligations
- External Audit recommendations are reported to Audit Committee, following the completion of their annual audit process, follow-ups of recommendations are also reported
- Internal Audit processes ensure compliance with Public Sector Internal Auditing Standards. Internal Audit recommendations are followed-up and reported to the Audit Committee, further follow-up is planned if recommendations have not been actioned in full.

- The Council has a process for the receipt and processing of freedom of information requests made under the Freedom of Information Act.
- There is a presumption that all reports and the associated annexes to be considered in public meetings will be published. The Council's Legal Officer is consulted in circumstances where reports or annexes contain information which is considered to be exempt from publication.

### 4. REVIEW OF EFFECTIVENESS

The Council has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of effectiveness is informed by the work of the senior managers, the annual opinion from the Head of Internal Audit, the officer Corporate Governance Group and comments made by the external auditors, other review agencies and inspectorates.

## The Council's process for maintaining and reviewing the effectiveness of the governance framework has included the following:

- Senior Managers within Publica and the Council complete an Annual Assurance Statement at the end
  of the financial year. These governance declarations provide appropriate management assurance that
  key elements of the system of internal control are in place and are working effectively and help to
  identify areas for improvement.
- The Council's Leadership Team (including the Chief Executive, Section 151 Officer, the Monitoring Officer and the Publica Locality Director) review the Corporate Risk Register on a quarterly basis. Service and Project Risk Registers are maintained by the relevant Publica Group or Business Manager.
- A Governance Group meets quarterly to discuss and action matters such as staff declarations of interests, gifts and hospitality, action taken on audit recommendations, cyber security, the register of data protection breaches and counter fraud updates.
- The SWAP Assistant Director (Head of Internal Audit) provides the Audit Committee, as the Committee charged with governance, with an Annual Opinion on the control environment of the Council, which includes its governance arrangements.
- Investigation of, and decisions on, allegations of failure to comply with Members Code of Conduct are considered and determined by the Monitoring Officer and an Independent Person(s).
- Induction processes are carried out for newly elected Members and appointed officers.
- The Section 151 Officer ensures training and awareness sessions are carried out for the Audit Committee periodically.
- The External Auditors (Grant Thornton) present progress reports to the Audit Committee.
- The External Auditor's Annual Audit Letter and follow-up of management responses to issues raised in the Letter or other reports are overseen by the Audit Committee.
- Quarterly performance reports, including the budget position, are presented to the Overview and Scrutiny Committee and Cabinet, demonstrating performance management against agreed performance indicators and budgets.
- The Audit Committee reviews the Annual Governance Statement.
- The Audit Committee reviews the Annual Statement of Accounts, the Capital Strategy, Investment Strategy, Treasury Management Strategy and reports from both Internal Audit (SWAP) and External Audit (Grant Thornton), including quarterly progress reports.
- Council approves the annual budget and approves the Capital Strategy, Investment Strategy and Treasury Management Strategy, following recommendations from the Audit Committee.
- Internal Audit monitors the quality and effectiveness of systems of internal control. Audit reports include
  an opinion that provides management with an independent judgement on the adequacy and
  effectiveness of internal controls. Reports including recommendations for improvement are detailed in
  an action plan agreed with the management.

- The Annual Internal Audit Opinion for 2021/22, in respect of the areas reviewed during the year, was "high reasonable".
- The Council's Financial Rules and Contract Rules are kept under review and revised periodically.
- Other explicit review/assurance mechanisms, such as the Annual Report from the Local Government Ombudsman and reports from SWAP or Grant Thornton are also reviewed.

### 5. REVIEW OF GOVERNANCE ACTION PLAN FOR 2020/2021

When preparing its 2020/2021 statement, the Council identified a number of areas which required focus and attention. Progress by the end of March 2022 is detailed in the table below:

	Key Area of Focus	Proposed Actions	Progress	
1.	Audit recommendations:	<ul> <li>Develop Corporate Plan, to underpin Corporate Strategy</li> <li>Development of new performance management framework, including Service Delivery Plan and Key Performance Indicators linked to new Corporate Plan.</li> </ul>	<ul> <li>Complete, approved by Council September 2020</li> <li>A revised set of performance indicators with a new style of performance report has been established</li> </ul>	
2.	Procurement and contract management.	Compliance with new strategy for procurement and contract management.	IN PROGRESS C/F to 2022/23 Revised Procurement and Contract Management Strategy presented at Commissioning Board on the 3rd February 2022 followed by Audit Committees at all Councils. Cabinet asked for further development of the Strategy in relation to addressing the climate emergency.  Training will be provided to ensure compliance.	
		Ensure all contract conditions are being monitored and fulfilled.	C/F TO 2022/2023 A training plan is currently being developed internally.	
		Financial management training to cover procurement and commissioning.	<ul> <li>COMPLETE</li> <li>Financial management guidance included in 2022/2023 budget packs</li> </ul>	
3.	Constitution and schemes of delegation.	Schemes of delegation to be updated.	COMPLETE  Non-Exec Officer Scheme of delegation, Responsibility for Functions, Finance Rules and Planning Protocol updated and approved.	
		Training to be provided where appropriate for Officers given delegated authority.	COMPLETE No longer required	

4.	Operational Risks.	<ul> <li>A training programme for Members to be developed.</li> <li>Operational risk registers to be reviewed quarterly with emerging high level risks escalated to strategic/corporate register.</li> </ul>	C/F TO 2022/2023  Outstanding - training programme being developed in conjunction with West Oxfordshire and the Forest of Dean District Councils.  COMPLETE  The Governance Group reviewed operational risk registers in January and a separate Risk Group has been established to review and share risk registers across Publica and the Councils.
5.	Responsibility and accountability of the Council's Senior Leadership Team and Publica Management Team	<ul> <li>Clarify and embed responsibility and accountability between the Council's Senior Leadership Team and Publica's Management Team.</li> <li>Clarify responsibility and accountability of Publica Officers.</li> </ul>	COMPLETE The Local Leadership Team includes Lead Director for Publica.  COMPLETE  Councillor Contact Guide included on the Member Portal. Commissioning structure chart and Publica management structure chart updated to reaffirm the different roles between Commissioning and Delivery.
6.	Budget management	<ul> <li>Review of approvers on 'Business World' to ensure only the approved budget holder (or line manager) is able to approve spending.</li> <li>Financial management training to cover budget management.</li> </ul>	C/F TO 2022/2023 Included as part of a bigger review on Business World  COMPLETE  • Financial management guidance included in 2022/2023 budget packs
7.	Project and programme management.	<ul> <li>New framework for project and programme management to be rolled out.</li> <li>High level project risks to be escalated to the Strategic/Corporate register.</li> </ul>	COMPLETE The framework was launched in Oct 2020 and has been in use since then. The roll out of a Project Management Framework support library to support use of the framework was rolled in in October 2021.  COMPLETE Monthly project updates on the project register provide a mechanism to flag that there is a new/increased project risk to raise.

			The new Risk Group reviews     Project Risk Registers to ensure a     consistent approach is     maintained.
8	Health and safety.	Health and safety audits to be refreshed as we come out of 'lockdown' and staff return to office working.	COMPLETE
		Fire Risk Assessments to be refreshed as we come out of 'lockdown' and staff return to office working.	COMPLETE  New evacuation process developed, communicated and tested.

The Annual Internal Audit Opinion, as drafted by the SWAP Assistant Director (Head of Internal Audit), lists pieces of audit work being conducted during 2021/22, which includes consultancy and advisory services. Assurance reviews were completed during the year.

All recommendations made are followed up by the Audit Team. The team have not raised any additional concerns over the delay or non-implementation of recommendations.

### 6. GOVERNANCE ACTION PLAN FOR 2021/2022

In preparing this statement and reviewing the effectiveness of the governance arrangements a number of areas have been identified where the Council needs to focus attention and improve arrangements over the next financial year. These areas of work are planned to strengthen the control framework and are set out in the table below.

No.	Key Area of Focus	Planned Actions
1.	Raising awareness of the contract procedure rules	New Contract and Procurement Strategy to be approved and published to all officers, linking to the Contract Procedure Rules.
		<ul> <li>Planned audit of contract and procurement by SWAP will cover officer awareness of the contract procedure rules.</li> </ul>
2.	A training programme for Members to be developed.	A training programme is to be developed in conjunction with West Oxfordshire and the Forest of Dean District Councils.
3.	Budget management	<ul> <li>Review of approvers on 'Business World' to ensure only the approved budget holder (or line manager) is able to approve spending.</li> </ul>
4.	Risk management training	<ul> <li>Training package to be finalised and rolled out.</li> <li>Full training package and other material covering the risk and</li> </ul>
		opportunity guidance to be published on the Publica portal.
		<ul> <li>Planned audit of risk and opportunity management by SWAP will cover officer awareness of guidance.</li> </ul>
5.	Compliance with audit recommendations	<ul> <li>Improved reporting of outstanding audit recommendations to Local Management Team, Audit Committee and Publica's Audit Risk and Compliance Committee.</li> </ul>

6.	Business Continuity Plans, development and testing	<ul> <li>Completion of Business Impact Analysis.</li> <li>Revised strategic and tactical plans to be developed.</li> <li>Review of all operational plans prior to a complete desktop exercise.</li> <li>New programme and plans to be approved.</li> </ul>
7.	Raising awareness of the contract procedure rules	<ul> <li>New Contract and Procurement Strategy to be approved and published to all officers, linking to the Contract Procedure Rules.</li> <li>Planned audit of contract and procurement by SWAP will cover officer awareness of the contract procedure rules.</li> </ul>
8.	A training programme for Members to be developed.	A training programme is to be developed in conjunction with West Oxfordshire and the Forest of Dean District Councils.

### 7. APPROVAL OF LEADER AND HEAD OF PAID SERVICE

We have been advised on the implications of the result of the review of the effectiveness of the governance framework and that the arrangements continue to be regarded as fit for purpose in accordance with the governance framework.

### Signed on behalf of Cotswold District Council:

Joe Harris Leader of the Council	Robert Weaver Chief Executive
Date:	Date:
(END)	

### **INDEPENDENT AUDITOR'S REPORT**

Independent auditor's report to the members of Cotswold District Council

**Report on the Audit of the Financial Statements** 

**Opinion** 

[To be included in final version]

### **INDEPENDENT AUDITOR'S REPORT**

[To be included in final version]

### **Glossary**

### **Accounting Period**

The period of time covered by the accounts, normally a period of 12 months commencing on 1 April. The end of the accounting period is the Balance Sheet date.

### **Accounting Statements**

The Council's Core Financial Statements and Supplementary Financial Statements.

### **Accruals**

Sums included in the accounts to cover income or expenditure attributable to the accounting period but for which no payment has yet been made or received at the Balance Sheet date.

## Actuarial Gains and Losses [Defined Benefit Pension Scheme]

Changes in the net pensions liability that arise because events have not matched assumptions at the last actuarial valuation or because actuarial assumptions have changed.

### **Amortisation**

A term used to refer to the charging of the value of a transaction or asset (usually related to intangible assets or deferred charges) to the Income and Expenditure Account over a period of time, reflecting the value to the Authority; similar to the depreciation charge for non-current assets.

### **Appointed Auditors**

The Local Audit and Accountability Act 2014 includes a statutory requirement that a local Authority's annual Statement of Accounts be subject to external review by a duly appointed external auditor. From 2018/19, the responsibility for the appointment of said external auditor has been devolved to Public Sector Audit Appointments (PSSA) for Local Government Authorities that have opted into its national scheme. Grant Thornton UK LLP is the Council's appointed auditors for the period 2018/19 to 2022/23.

### **Billing Authority**

A local Authority responsible for collecting Council Tax and National Non-Domestic Rates.

### **Business Rates (NNDR/NDR)**

Rates payable on business (non-domestic) premises based on their Rateable Value.

### **Capital Expenditure**

Expenditure for the acquisition, provision or improvement of non-current assets, which will be of long-term value to the Council, providing services beyond the current accounting period.

### **Capital Programme**

The capital schemes the Council intends to carry out over a specified time period.

### **Capital Receipts**

Money received from the disposal of non-current assets or the repayment of grants and loans, which is available for financing future capital expenditure.

### **Collection Fund**

A statutory fund maintained by a billing Authority, which is used to record local taxes and Non-Domestic Rates collected by the Authority, along with payments to precepting authorities, the national pool of Non-Domestic Rates and the billing Authority's General Fund.

### **Community Assets**

Assets, which the Authority intends to hold in perpetuity, that have no determinable finite useful life and that may have restrictions on their disposal, e.g. parks, historical buildings. See also Non-Current Assets.

### **Contingent Asset**

A possible asset that arises from past events whose existence will be confirmed only by the occurrence of one or more uncertain future events not wholly within the Council's control.

### **Contingent Liability**

A contingent liability is either:

- a possible obligation arising from past events whose existence will be confirmed only by the occurrence of one or more uncertain future events not wholly within the Authority's control; or
- a present obligation arising from past events where it is not probable that a transfer of economic benefits will be required or the amount cannot be measured with sufficient liability.

### **Council Tax**

A local tax on domestic properties set by the billing and precepting authorities. The level is determined by the revenue expenditure requirements for each Authority divided by the tax base for the year.

### **Council Tax Base**

The amount calculated by each billing Authority from which the entitlement of its share is derived.

### Creditors

Amounts owed by the Authority for works completed, goods received or services rendered before the end of the accounting period but for which payments have not been made.

## Current Service Cost [Defined Benefit Pension Scheme]

The increase in the present value of a defined benefit scheme's liabilities as a result of employee service earned in the current period.

### **Curtailment [Defined Benefit Pension Scheme]**

An event that reduces the expected years of future service of present employees, or reduces for a number of employees the accrual of defined benefits for some or all of their future service.

#### **Debtors**

Amounts due to the Authority for works completed, goods received or services rendered before the end of the accounting period but for which payments have not been received.

### Depreciation

The estimated benefit of an asset consumed during the accounting period, owing to age, wear and tear, deterioration or obsolescence.

### **Direct Revenue Financing (DRF)**

Resources provided from an Authority's revenue budget to finance the cost of capital projects.

### **Events After the Balance Sheet Date**

Those (non-adjusting) events, both favourable and unfavourable, of such materiality that their disclosure is required for the fair presentation of the Statement of Accounts, which occur between the Balance Sheet date and the date on which the Accounts are authorised for issue by the responsible financial officer.

### **Exceptional Items**

Events or transactions that fall within the ordinary activities of the Authority and need to be disclosed separately due to their size to give fair presentation of the accounts.

## Expected Return on Assets [Defined Benefit Pension Scheme]

For a defined benefit scheme, this is a measure of the return on the investment assets held by the plan for the year. It is not intended to reflect the actual realised return by the plan, but a longer term measure based on the value of assets at the start of the year taking into account movements in assets during the year and an expected return factor.

### **Finance Lease**

A lease that transfers substantially all the risks and rewards of ownership of an asset to the lessee. Under a finance lease, the present value of the lease payments would equate to the fair value of the asset.

### **Financial Instruments**

Any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

### **Financial Liability**

An obligation to transfer economic benefits controlled by the Authority that is represented by:

- a contractual obligation to deliver cash (or another financial asset) to another entity
- a contractual obligation to exchange financial assets/liabilities with another entity under conditions that are potentially unfavourable to the Authority.

### **General Fund (GF)**

The main revenue fund used to meet day-to-day spending on providing Council services.

### **Government Grants**

Grants made by the Government towards either revenue or capital expenditure to support the cost of providing the Authority's services. These grants may be specifically towards the cost of particular schemes ("Specific") or to support the revenue spend of the Authority ("Non-Specific").

### **Impairment**

A reduction in the carrying value of a fixed asset below its carrying value due to obsolescence, damage or an adverse change in the statutory environment.

### **Infrastructure Assets**

A class of asset whose life is of indefinite length and which are usually not capable of being sold, such as highways and footpaths.

### **Intangible Assets**

Non-financial assets which do not have physical substance but are identified and controlled by the Authority through legal rights e.g. IT Software.

### **Inventories**

Items of raw materials and stores an Authority has procured to use on a continuing basis and which it has not yet used.

### **Investment Property**

Land and Buildings non-current assets held only for investment potential.

### Liability

A liability is where the Authority owes payment to an individual or another organisation. See also Contingent Liability, Current Liabilities and Financial Liability

### **Local Council Tax Support Scheme**

Assistance provided by billing authorities to adults on low incomes to help pay their Council Tax bill. The cost is borne by the Council.

### Materiality

The concept that the Statement of Accounts should include all amounts which, if omitted, or misstated, could be expected to lead to a distortion of the financial statements to a reader.

### **Net Book Value (NBV)**

The amount at which non-current assets are included in the balance sheet.

## Net Interest on the Net Defined Benefit Liability [Defined Benefit Pension Scheme]

The net interest expense - the change during the period in the net benefit liability that arises from the passage of time.

### **Non-Current Assets**

Property, plant and equipment and other assets that bring longer term benefit or service potential to the Authority.

#### **Non-Current Liabilities**

Amounts, which will become due or could be called upon beyond the next accounting period.

### **Non-Operational Assets**

Assets held by the Authority but not directly occupied, used or consumed in the direct delivery of services, e.g. assets in the course of construction and surplus land.

### **Operating Leases**

A lease other than a Finance Lease (see above). The future obligations relating to operating leases are disclosed to provide the reader with an estimate of the outstanding un-discharged obligations in relation to such leases.

### **Operational Assets**

Non-current assets held and occupied, used or consumed by the Authority in the direct delivery of those services for which it has a statutory or discretionary responsibility.

## Past Service Costs [Defined Benefit Pension Scheme]

The increase in the present value of the defined benefit scheme liabilities, related to employee service in prior periods, arising as a result of, or improvement to, retirement benefits.

### **Precept**

A levy made by one statutory body (Precepting Authority) on another to meet the net cost of its services.

### **Precepting Authorities**

Those authorities that are not Billing Authorities; i.e. do not collect the Council Tax and National Non-Domestic Rates. Police authorities are "major" precepting authorities and town and parish councils are 'local' precepting authorities.

### **Prior Period Adjustments**

Material adjustments applicable to prior years arising from changes in accounting policies or from the correction of fundamental errors. A fundamental error is one that is of such significance as to destroy the validity of the financial statements. This does not include normal recurring corrections or adjustments of accounting estimates made in prior years.

#### **Provisions**

Amounts set aside for the purposes of providing for any liability or loss, which is likely or certain to be incurred but is uncertain as to the amount or the date on which it will arise, e.g. bad debts.

#### **Prudential Code**

The CIPFA Prudential Code for Capital Finance in Local Authorities – the guidance applicable from April 2017 for the greater freedom for authorities to borrow to fund capital investment (under the Local Government Act 2003). This Code requires the Authority to set and monitor a suite of Prudential Indicators, including its Affordable Borrowing Limit, and produce a capital strategy to give weight to local circumstances and explain their approach to borrowing and investment.

### **Related Parties**

Two or more parties are related parties when at any time during the financial period:

- One party has direct or indirect control of the other party; or
- The parties are subject to common control from the same source; or
- One party has influence over the financial and operational policies of the other party to an extent that the other party might be inhibited from pursuing at all times its own separate interests; or
- The parties, in entering a transaction, are subject to influence from the same source to such an extent that one of the parties to the transaction has subordinated its own separate interest.

### **Related Party Transactions**

The transfer of assets or liabilities or the performance of services by, to or for a related party irrespective of whether a charge is made. The materiality of related party transactions is judged not only in terms of their significance to the Authority, but also in relation to its related party.

#### Reserves

Amounts set aside in the accounts for the purpose of meeting general, future expenditure. Reserves may also be used to smooth the cost of certain activities over a number of years. A distinction is drawn between reserves and provisions (see above), which are set up to meet known liabilities.

### **Revenue Expenditure**

Day to day spending on the running of Council services including salaries, wages, contract payments, supplies and capital financing costs.

## Revenue Expenditure Funded by Capital Under Statue (REFCUS)

Expenditure of a capital nature but for which there is no tangible asset, e.g. renovation grants.

### **Revenue Support Grant**

A general grant paid by the Government to Council's contributing towards the costs of their services.

### **Specific Grants**

The term used to describe all government grants, including supplementary and special grants, to local authorities other than Revenue Support Grant and capital grants.

### **Total Cost**

The actual cost of services reflecting all of the direct, indirect and overhead costs that have been incurred in providing the service, even where the expenditure is not under the control of the service's chief officer.

### **Work In Progress**

The cost of work carried out on an uncompleted project at the Balance Sheet date, which should be accounted for within the accounting period.

## CIPFA (Chartered Institute of Public Finance and Accountancy)

CIPFA is the professional institute for accountants working in the public sector and the body that publishes the Code of Practice.

# IFRS (International Financial Reporting Standards) IFRS is a set of accounting standards developed by an independent, not-for-profit organisation called the International Accounting Standards Board.

## IPSAS (International Public Sector Accounting Standards)

IPSAS are a set of accounting standards issued by the IPSAS Board for use by public sector entities around the world in the preparation of financial statements.

## DLUHC (Department for Levelling Up, Housing and Communities)

The Department for Levelling Up, Housing and Communities (formerly the Ministry for Housing, Communities and Local Government) is the UK Government Department responsible for housing, communities, local government and the levelling up policy.

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