

**SUMMARY REVENUE EXPENDITURE 2017/18 & 2018/19**

By Service Area	2018/19 Budget £	2019/20 Estimate £
Environmental Services	3,352,138	3,631,973
Leisure & Communities	1,498,944	1,627,274
Planning & Strategic Housing	1,236,412	1,177,666
Democratic Services	982,952	970,093
Corporate Services	1,478,968	1,412,641
Environmental & Regulatory Services (ERS)	397,856	427,863
Business Support Services - Finance, HR, Procurement	940,990	950,147
Business Support Services - ICT, Business Improvement	1,801,324	1,797,517
Land, Legal & Property	673,590	677,154
Revenues & Housing Support	443,430	261,128
2020 Partnership and transformation	398,635	182,677
Savings targets, vacancy factor and other contingency for utilities & income	(144,364)	(49,935)
<b>Total Cost of Service</b>	<b>13,060,876</b>	<b>13,066,197</b>
<u>Plus</u>		
Capital charges reversals	(1,775,280)	(1,740,580)
Capital expenditure funded from revenue	250,000	250,000
New homes bonus - surplus income	(1,360,000)	(1,409,793)
Movement to/(from) Reserves	1,078,746	991,217
<b>Net Budget Requirement</b>	<b>11,254,342</b>	<b>11,157,041</b>

By subjective	2017/18 Budget £	2018/19 Estimate £
Employees	2,867,023	3,110,236
Premises-Related Expenditure	1,343,670	1,391,942
Transport-Related Expenditure	30,679	59,044
Supplies & Services	2,699,506	2,614,152
Housing Benefit Payments	18,043,183	17,017,485
Major Contract Payments	14,356,582	14,558,083
Revenue Grants	34,000	85,000
Support Services	0	0
Depreciation and Impairment Losses	1,775,280	1,740,580
<b>Total Cost</b>	<b>41,149,924</b>	<b>40,576,522</b>
Recharges	0	0
Income	(28,089,048)	(27,510,326)
<b>Total Cost of Service</b>	<b>13,060,876</b>	<b>13,066,196</b>
<u>Plus</u>		
Reversal of capital charges	(1,775,280)	(1,740,580)
Capital expenditure funded from revenue	250,000	250,000
New homes bonus - surplus income	(1,360,000)	(1,409,793)
Movement to/(from) Earmarked Reserves	1,078,746	991,217
<b>Net Budget Requirement</b>	<b>11,254,342</b>	<b>11,157,040</b>

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By Service Area	2018/19 Budget £	2019/20 Estimate £
<i>Financing:</i>		
Business Rates Retention / Net Income	(2,855,707)	(1,800,182)
Renewable Business Rates	(77,789)	(71,325)
Collection Fund (surplus)/deficit - Business Rates	841,569	129,504
Business Rates S31 Grant	(2,000,689)	(2,137,939)
Business Rates Levy	0	935,228
Business Rates Smoothing Reserve	(60,310)	(129,504)
NNDR net income	<u>(4,152,926)</u>	<u>(3,074,218)</u>
Revenue Support Grant (RSG)	0	0
Rural Services Delivery Grant	0	(602,434)
Transitional Grant	0	0
New Homes Bonus	(1,845,000)	(1,845,000)
Collection Fund Surplus - Council Tax	(170,585)	(96,878)
Budget Surplus [transfer (from)/to reserves]	7,811	(164,313)
	<u>5,093,642</u>	<u>5,374,197</u>
Council Tax Base	40,297.79	41,683.06
Band D Council Tax	126.40	128.93

## Budget Summary, by Service Groups, by Cost Centre

ENVIRONMENTAL SERVICES	Original Budget 18/19	Original Budget 19/20
CCC001 Climate Change	21,006	14,656
CCM001 Cemetery, Crematorium and Churchyards	83,806	89,366
CCM402 Cemeteries - Maintenance	14,275	16,275
CPK401 Car Parks	(1,118,825)	(1,093,617)
CPK402 Car Parks - Maintenance	35,725	35,725
CPK413 Car Parks - Tetbury The Chippings	(14,925)	(14,925)
FLD401 Land Drainage	75,929	75,819
HLD410 Waste - Cleansing	115,545	119,755
REG003 Animal Control	26,686	26,693
REG019 Public Conveniences	208,125	213,899
REG023 Environmental Strategy	850	760
RYC001 Recycling	788,426	874,271
RYC002 Green Waste	811,306	859,343
STC001 Street Cleaning	1,114,423	1,158,916
WST001 Household Waste	1,272,325	1,377,137
WST004 Bulky Household Waste	2,936	3,909
WST401 Refuse-Stow Fair	11,125	11,128
WST402 South Cerney Depot, Packers Lease	(96,600)	(137,980)
<b>ENVIRONMENTAL SERVICES</b>	<b>3,352,138</b>	<b>3,631,973</b>
<u>Subjective analysis:</u>		
Employees	4	4
Premises	638,925	682,956
Transport	0	0
Supplies & Services	517,382	620,242
Major contract payments	5,961,110	6,192,743
Transfer Payments	0	0
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	528,370	519,180
External Income	(4,293,652)	(4,383,152)
Recharges	0	0
<b>ENVIRONMENTAL SERVICES</b>	<b>3,352,138</b>	<b>3,631,973</b>

Budget for 2018/19 - Employee costs reduced due to contract with Publica, Major contract costs increased  
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LEISURE & COMMUNITIES	Original Budget 18/19	Original Budget 19/20
CCR001 Community Safety (Crime Reduction)	20,750	20,620
COM401 Health Policy	25,981	25,794
COM402 Community Liaison	95,225	95,211
COM403 Youth Participation	41,895	92,904
COM404 Falls Prevention	1	0
COM405 Health Development	38,052	41,501
CUL410 Corinium Museum	101,000	101,710
CUL412 Collection Management	4,750	4,800
CUL413 Northleach Resouce Centre	8,850	8,850
GBD001 Community Welfare Grants	145,303	145,381
REC410 Ciren - Centre Management	533,517	604,550
REC419 Cirencester Leisure - Maintenance	32,850	32,850
REC430 C Campden - Centre Management	122,104	123,741
REC450 Bourton - Centre Management	144,900	145,940
REC459 Bourton - Maintenance	28,019	28,019
SUP002 Consultation, Policy & Research	87,499	87,132
TOU001 Tourism Strategy and Promotion	14,249	14,271
TOU402 Partnership Grants	54,000	54,000
<b>LEISURE &amp; COMMUNITIES</b>	<b>1,498,945</b>	<b>1,627,274</b>
<u>Subjective analysis:</u>		
Employees	0	1
Premises	96,319	93,919
Transport	0	0
Supplies & Services	172,080	172,080
Major contract payments	301,124	372,074
Transfer Payments	34,000	85,000
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	898,900	904,200
External Income	(3,479)	(0)
Recharges	0	0
<b>LEISURE &amp; COMMUNITIES</b>	<b>1,498,944</b>	<b>1,627,274</b>

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<b>PLANNING &amp; STRATEGIC HOUSING</b>	<b>Original Budget 18/19</b>	<b>Original Budget 19/20</b>
DEV001 Development Control - Applications	(256,725)	(422,810)
DEV002 Development Control - Appeals	129,167	128,491
DEV003 Development Control - Enforcement	185,905	184,557
DEV004 Development Advice	330,008	328,564
DEV401 Planning Advice For Land Charges	11,338	11,305
HAD001 Housing Advice	253,642	276,568
HOS001 Housing Strategy	93,261	132,196
HOS002 Housing Partnerships	24,423	24,309
PLP002 Local Development Framework	245,578	295,834
PLP005 Heritage & Design	198,928	197,809
PLP401 Fwd Plan work for Dev Con	16,505	16,439
PSM001 Planning - Service Management and Support S	4,382	4,403
<b>PLANNING &amp; STRATEGIC HOUSING</b>	<b>1,236,412</b>	<b>1,177,666</b>
<u>Subjective analysis:</u>		
Employees	(0)	0
Premises	18,430	18,430
Transport	0	0
Supplies & Services	479,127	284,127
Major contract payments	2,020,163	2,134,560
Transfer Payments	0	0
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	60,420	53,010
External Income	(1,341,728)	(1,312,462)
Recharges	0	0
<b>PLANNING &amp; STRATEGIC HOUSING</b>	<b>1,236,412</b>	<b>1,177,666</b>

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<b>DEMOCRATIC SERVICES</b>	<b>Original Budget 18/19</b>	<b>Original Budget 19/20</b>
DRM001 Democratic Representation and Management	74,782	114,610
DRM003 Councillors Allowances	268,055	267,168
DRM004 Servicing Council	21,878	20,988
DRM005 Committee Services	154,291	117,074
DRM008 Corporate Subscriptions	18,980	18,980
ELE003 Elections Support/Overheads	157,298	152,756
ELE005 Parish Elections	5,000	5,000
SUP018 Press & PR/Communications	50,921	50,816
SUP022 Printing Services	191,872	182,888
SUP024 Postal Services	39,875	39,814
<b>DEMOCRATIC SERVICES</b>	<b>982,952</b>	<b>970,093</b>
<u>Subjective analysis:</u>		
Employees	111,936	118,112
Premises	710	710
Transport	17,805	17,805
Supplies & Services	404,185	404,185
Major contract payments	513,425	505,212
Transfer Payments	0	0
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	9,550	8,340
External Income	(74,659)	(84,270)
Recharges	0	0
<b>DEMOCRATIC SERVICES</b>	<b>982,952</b>	<b>970,093</b>

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<b>CORPORATE SERVICES</b>	<b>Original Budget 18/19</b>	<b>Original Budget 19/20</b>
COR001 Corporate Management	0	0
COR005 Corporate Finance	67,168	67,242
COR007 External Audit Fees	55,830	55,830
COR008 Bank Charges	49,065	61,065
FIE030 Interest and Investment Income	(368,270)	(602,668)
FIE401 Assisted Car Loans	0	0
FIE410 Commercial Properties - General	10,335	10,335
FIE411 Old Memorial Hospital (inc Cottages)	50,300	30,850
FIE412 Cotswold Club	(5,110)	(5,110)
FIE413 Dyer Street	(91,000)	(120,000)
FIE414 Social & Services Club, Chesterton Lane	0	0
FIE415 Old Station	22,390	24,237
FIE416 Brewery Court, Arts & Niccol Centre	(25,065)	(53,321)
FIE417 GCC Depot, Chesterton Lane	190	190
FIE418 Abberley House/44 Black Jack St.	(39,345)	(35,179)
FIE419 Compton House	(6,900)	(11,375)
FIE423 1st Floor Church Rms, Bourton-on-the-Water	(3,445)	(4,395)
FIE424 Bourton VIC	(4,600)	(5,850)
FIE426 Wilkinson's West Bromich	(120,725)	(124,505)
FIE427 Superdrug Hereford	(108,750)	(61,500)
FIE428 Tesco's Seaford	(80,881)	(83,307)
NDC401 Discretionary Pension Payments	1,859,585	2,054,585
NDC402 Other Land	0	0
SUP032 Strategic Directors	218,196	215,517
COR401 Publica Group	0	0
<b>CORPORATE SERVICES</b>	<b>1,478,968</b>	<b>1,412,641</b>
<u>Subjective analysis:</u>		
Employees	1,902,613	2,095,227
Premises	65,160	58,103
Transport	0	0
Supplies & Services	140,842	151,342
Major contract payments	219,284	219,615
Transfer Payments	0	0
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	43,950	43,680
External Income	(892,881)	(1,155,327)
Recharges	0	0
<b>CORPORATE SERVICES</b>	<b>1,478,968</b>	<b>1,412,641</b>

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<b>ENVIRONMENTAL &amp; REGULATORY SERVICES</b>	<b>Original Budget 18/19</b>	<b>Original Budget 19/20</b>
BUC001 Building Control - Fee Earning Work	(147,308)	(148,403)
BUC002 Building Control - Non Fee Earning Work	56,003	55,690
BUC003 Dangerous Structures	2,500	2,500
EMP001 Emergency Planning	26,417	26,378
ESM001 Environment - Service Mgt and Support	105,462	105,598
PSH002 Private Sector Housing - Condition of Dwell	5,100	5,100
PSH005 Home Energy Conservation	3,425	3,425
REG002 Licensing	(16,090)	(16,453)
REG006 Caravan Sites - Itinerates	5,150	4,420
REG007 Caravan Sites - Licensed	150	150
REG009 Environmental Protection	128,106	160,705
REG013 Pollution Control	105,007	105,163
REG016 Food Safety	121,414	121,070
REG017 Health & Safety At Work	0	0
REG021 Statutory Burials	1,320	1,320
STC011 Abandoned Vehicles	1,200	1,200
<b>ENVIRONMENTAL &amp; REGULATORY SERVICES</b>	<b>397,856</b>	<b>427,863</b>

Subjective analysis:

Employees	56,187	35,000
Premises	0	0
Transport	0	0
Supplies & Services	120,140	120,140
Major contract payments	805,019	862,503
Transfer Payments	0	0
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	34,400	28,110
External Income	(617,890)	(617,890)
Recharges	0	0
<b>ENVIRONMENTAL &amp; REGULATORY SERVICES</b>	<b>397,856</b>	<b>427,863</b>

<b>BUSINESS SUPPORT SERVICES - FINANCE, HR, PROCUREMENT</b>	<b>Original Budget 18/19</b>	<b>Original Budget 19/20</b>
SUP003 Human Resources	173,600	259,189
SUP009 Accountancy	322,932	368,577
SUP010 Internal Audit	91,958	93,757
SUP011 Creditors	39,805	41,363
SUP012 Debtors	36,419	38,443
SUP013 Payroll	54,255	26,068
SUP019 Health & Safety	27,721	27,795
SUP020 Training & Development	86,432	50,979
SUP027 Recruitment	0	0
SUP029 Financial Information	0	0
SUP033 Central Purchasing	32,740	35,118
SUP035 Insurances	5,502	5,558
SUP042 GO Support and Hosting	82,096	10,309
SUP403 Counter Fraud - CDC	0	(7,010)
SUP402 Glos. Counter Fraud Unit	(12,470)	(0)
<b>BUSINESS SUPPORT SERVICES - FINANCE, HR, PROC.</b>	<b>940,990</b>	<b>950,147</b>
<u>Subjective analysis:</u>		
Employees	439,108	397,566
Premises	0	0
Transport	0	28,000
Supplies & Services	358,589	266,815
Major contract payments	1,557,645	1,584,039
Transfer Payments	0	0
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	23,550	20,200
External Income	(1,437,901)	(1,346,474)
Recharges	0	0
<b>BUSINESS SUPPORT SERVICES - FINANCE, HR, PROC.</b>	<b>940,990</b>	<b>950,147</b>

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<b>BUSINESS SUPPORT SERVICES - ICT, BUSINESS IMPROVEMENT</b>	<b>Original Budget 18/19</b>	<b>Original Budget 19/20</b>
ADB411 Moreton-in-Marsh, Offices	31,525	28,432
COM420 FOH - Moreton	107,434	106,791
COM421 Moreton - Stock Trading a/c	0	0
SUP005 ICT	891,866	892,785
SUP017 Business Improvement/Transformation	110,644	110,437
SUP021 Business Continuity Planning	21,998	21,348
SUP023 Freedom of Information Act	10,635	10,650
SUP031 Application Support	118,570	118,570
SUP401 FOH - Trinity Road	517,952	517,904
TMR001 Street Naming	(9,300)	(9,400)
<b>BUSINESS SUPPORT SERVICES - ICT, BUSINESS IMP.</b>	<b>1,801,324</b>	<b>1,797,517</b>
<u>Subjective analysis:</u>		
Employees	17,449	55,235
Premises	42,875	43,582
Transport	0	0
Supplies & Services	433,540	433,540
Major contract payments	1,327,876	1,329,872
Transfer Payments	0	0
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	33,450	29,880
External Income	(53,865)	(94,591)
Recharges	0	0
<b>BUSINESS SUPPORT SERVICES - ICT, BUSINESS IMP.</b>	<b>1,801,324</b>	<b>1,797,517</b>

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<b>LAND, LEGAL &amp; PROPERTY SERVICES</b>	<b>Original Budget 18/19</b>	<b>Original Budget 19/20</b>
ADB401 Trinity Road, Offices	248,100	154,737
ADB402 Trinity Road Improvements (XC0055)	0	0
ADB412 Moreton-in-Marsh, Offices - Maintenance	43,235	43,235
CUL411 Corinium Museum - Maintenance	41,350	41,350
ENA401 Housing Enabling Properties	(9,690)	(9,690)
FIE425 22/24 Ashcroft Road	2,930	17,166
LLC001 Local Land Charges	(147,072)	(140,067)
SUP004 Legal	195,712	259,505
SUP025 Property Services	299,024	310,918
<b>LAND, LEGAL &amp; PROPERTY SERVICES</b>	<b>673,590</b>	<b>677,154</b>
<u>Subjective analysis:</u>		
Employees	339,520	408,885
Premises	480,971	493,962
Transport	12,874	13,239
Supplies & Services	99,640	99,640
Major contract payments	377,449	378,595
Transfer Payments	0	0
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	101,050	97,830
External Income	(737,915)	(814,998)
Recharges	0	0
<b>LAND, LEGAL &amp; PROPERTY SERVICES</b>	<b>673,590</b>	<b>677,154</b>

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<b>REVENUES &amp; HOUSING SUPPORT</b>	<b>Original Budget 18/19</b>	<b>Original Budget 19/20</b>
HBP001 Rent Allowances	270,237	221,687
HBP007 Apprenticeships/NVQs	0	0
HOM001 Homelessness	58,630	47,100
HOM003 Rent In Advance Scheme	0	0
HOM005 Homelessness Hostels	0	(35,500)
LTC001 Council Tax Collection	151,111	74,624
LTC002 Council Tax Support Administration	0	0
LTC011 NNDR Collection	(135,840)	(143,556)
PSH001 Private Sector Housing Grants	34,728	33,860
PUT001 Concessionary Travel	22,826	16,712
SUP014 Cashiers	38,874	38,706
SUP028 Security Carriers	2,865	7,495
<b>REVENUES &amp; HOUSING SUPPORT</b>	<b>443,430</b>	<b>261,128</b>

Subjective analysis:

Employees	206	206
Premises	280	280
Transport	0	0
Supplies & Services	118,225	111,855
Major contract payments	876,923	798,033
Transfer Payments	18,043,183	17,017,485
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	39,690	34,430
External Income	(18,635,077)	(17,701,161)
Recharges	0	0
<b>REVENUES &amp; HOUSING SUPPORT</b>	<b>443,430</b>	<b>261,128</b>

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<b>2020 PARTNERSHIP MANAGEMENT &amp; TRANSFORMATION COSTS</b>	<b>Original Budget 18/19</b>	<b>Original Budget 19/20</b>
COR011 2020 Vision	315,849	100,000
COR061 Public Protection 2020	0	0
COR066 2020 HR Payroll Project	0	0
SUP026 Chief Executive	82,786	82,677
<b>2020 PARTNERSHIP MNGT &amp; TRANFORM. COSTS</b>	<b>398,635</b>	<b>182,677</b>

Subjective analysis:

Employees	(0)	(0)
Premises	0	0
Transport	0	0
Supplies & Services	120	120
Third Party Payments	396,565	180,837
Transfer Payments	0	0
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	1,950	1,720
External Income	0	0
Recharges	0	0
<b>2020 PARTNERSHIP MNGT &amp; TRANFORM. COSTS</b>	<b>398,635</b>	<b>182,677</b>

<b>OTHER</b>	<b>Original Budget 18/19</b>	<b>Original Budget 19/20</b>
Savings targets, vacancy factor and other contingency for utilities & income	(144,364)	(49,935)
Capital charges reversals	(1,775,280)	(1,740,580)
Capital expenditure funded from revenue	250,000	250,000
New homes bonus - surplus income	(1,360,000)	(1,409,793)
Movement to/(from) Reserves	1,078,746	991,217
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