

SUMMARY REVENUE EXPENDITURE 2017/18 & 2018/19

| By Service Area | 2017/18 Budget £ | 2018/19 Estimate £ |
|--|------------------------|--------------------------|
| Environmental Services | 3,942,268 | 3,332,138 |
| Leisure & Communities | 1,755,888 | 1,464,944 |
| Planning & Strategic Housing | 2,172,315 | 1,041,412 |
| Democratic Services | 1,146,618 | 982,952 |
| Corporate Services | 1,639,971 | 1,478,968 |
| Environmental & Regulatory Services (ERS) | 988,609 | 397,856 |
| GO Shared Services | 0 | 891,261 |
| ICT, Business Improvement & Change | 295,053 | 1,801,324 |
| Land, Legal & Property | 25,356 | 673,590 |
| Revenues & Housing Support | 1,124,823 | 443,430 |
| 2020 Partnership and transformation | 0 | 398,635 |
| Savings targets, vacancy factor and other contingency for utilities & income | (246,615) | (94,635) |
| Total Cost of Service | 12,844,286 | 12,811,876 |
| <u>Plus</u> | | |
| Capital charges reversals | (1,908,535) | (1,775,280) |
| Capital expenditure funded from revenue | 250,000 | 250,000 |
| New homes bonus - surplus income | (1,310,830) | (1,360,000) |
| Movement to/(from) Reserves | 610,173 | 838,746 |
| Net Budget Requirement | 10,485,094 | 10,765,342 |

| By subjective | 2017/18 Budget £ | 2018/19 Estimate £ |
|---|------------------------|--------------------------|
| Employees | 11,157,715 | 2,867,023 |
| Premises-Related Expenditure | 1,905,941 | 1,343,670 |
| Transport-Related Expenditure | 230,265 | 30,679 |
| Supplies & Services | 4,761,086 | 2,534,235 |
| Housing Benefit Payments | 20,437,742 | 18,043,183 |
| Major Contract Payments | 5,432,956 | 14,300,452 |
| Support Services | 5,567,315 | 0 |
| Depreciation and Impairment Losses | 1,908,200 | 1,775,280 |
| Total Cost | 51,401,221 | 40,894,523 |
| Recharges | (5,432,499) | 0 |
| Income | (33,124,436) | (28,082,647) |
| Total Cost of Service | 12,844,286 | 12,811,876 |
| <u>Plus</u> | | |
| Reversal of capital charges | (1,908,535) | (1,775,280) |
| Capital expenditure funded from revenue | 250,000 | 250,000 |
| New homes bonus - surplus income | (1,310,830) | (1,360,000) |
| Movement to/(from) Earmarked Reserves | 610,173 | 838,746 |
| Net Budget Requirement | 10,485,094 | 10,765,342 |

Financing:

| | | |
|--|------------------|------------------|
| Business Rates Retention / Net Income | (3,354,641) | (2,855,707) |
| Renewable Business Rates | (135,070) | (77,789) |
| Collection Fund (surplus)/deficit - Business Rates | (207,040) | 841,569 |
| Business Rates S31 Grant | (394,744) | (2,000,689) |
| Business Rates Levy | 968,049 | 0 |
| Business Rates Smoothing Reserve | 0 | (60,310) |
| NDR net income | (3,123,446) | (4,152,926) |
| Revenue Support Grant (RSG) | (386,362) | 0 |
| Rural Services Delivery Grant | (483,434) | 0 |
| Transitional Grant | (42,785) | 0 |
| New Homes Bonus | (1,845,000) | (1,845,000) |
| Collection Fund Surplus - Council Tax | (109,454) | (170,585) |
| Budget Surplus [transfer to reserves] | 440,746 | 602,262 |
| | <u>4,935,359</u> | <u>5,199,092</u> |
| Council Tax Base | 39,045.55 | 40,329.50 |
| Band D Council Tax | 126.40 | 128.92 |

Budget Summary, by Service Groups, by Cost Centre

| ENVIRONMENTAL SERVICES | Original Budget 17/18 | Original Budget 18/19 |
|--|-----------------------------|-----------------------------|
| CCC001 Climate Change | 24,890 | 21,006 |
| CCM001 Cemetery, Crematorium and Churchyards | 135,034 | 83,806 |
| CCM402 Cemeteries - Maintenance | 14,275 | 14,275 |
| CPK401 Car Parks | (752,598) | (1,138,825) |
| CPK402 Car Parks - Maintenance | 35,725 | 35,725 |
| CPK413 Car Parks - Tetbury The Chippings | 75 | (14,925) |
| FLD401 Land Drainage | 100,326 | 75,929 |
| FLD402 Flood Defence | 100,000 | 0 |
| HLD410 Waste - Cleansing | 1,525 | 115,545 |
| REG003 Animal Control | 44,857 | 26,686 |
| REG019 Public Conveniences | 325,364 | 208,125 |
| REG023 Environmental Strategy | 12,682 | 850 |
| RYC001 Recycling | 742,307 | 788,426 |
| RYC002 Green Waste | 799,804 | 811,306 |
| STC001 Street Cleaning | 1,108,567 | 1,114,423 |
| WST001 Household Waste | 1,375,842 | 1,272,325 |
| WST004 Bulky Household Waste | (36,000) | 2,936 |
| WST401 Refuse-Stow Fair | 11,692 | 11,125 |
| WST402 South Cerney Depot, Packers Leaze | (102,100) | (96,600) |
| ENVIRONMENTAL SERVICES | 3,942,268 | 3,332,138 |
| <u>Subjective analysis:</u> | | |
| Employees | 235,926 | 4 |
| Premises | 644,888 | 638,925 |
| Transport | 25,157 | 0 |
| Supplies & Services | 914,765 | 497,382 |
| Major contract payments | 5,441,490 | 5,961,110 |
| Transfer Payments | 0 | 0 |
| Internal Recharges / Indirect Cost | 637,776 | 0 |
| Depreciation & Amortisation | 581,800 | 528,370 |
| External Income | (4,396,314) | (4,293,652) |
| Recharges | (143,220) | 0 |
| ENVIRONMENTAL SERVICES | 3,942,268 | 3,332,138 |

| LEISURE & COMMUNITIES | Original Budget 17/18 | Original Budget 18/19 |
|---|-----------------------------|-----------------------------|
| CCR001 Community Safety (Crime Reduction) | 44,997 | 20,750 |
| CCT001 CCTV | 0 | 0 |
| COM401 Health Policy | 81,799 | 25,981 |
| COM402 Community Liaison | 221,711 | 95,225 |
| COM403 Youth Participation | 11,990 | 7,895 |
| COM404 Falls Prevention | (436) | 0 |
| COM405 Health Development | 43,357 | 38,052 |
| CUL410 Corinium Museum | 101,000 | 101,000 |
| CUL412 Collection Management | 6,000 | 4,750 |
| CUL413 Northleach Resouce Centre | 8,850 | 8,850 |
| GBD001 Community Welfare Grants | 150,179 | 145,303 |
| REC410 Ciren - Centre Management | 641,238 | 533,517 |
| REC419 Cirencester Leisure - Maintenance | 32,850 | 32,850 |
| REC420 Tetbury - Centre Management | 10 | 0 |
| REC430 C Campden - Centre Management | 120,788 | 122,104 |
| REC440 Fairford - Centre Management | 30 | 0 |
| REC450 Bourton - Centre Management | 155,970 | 144,900 |
| REC459 Bourton - Maintenance | 28,019 | 28,019 |
| SUP002 Consultation, Policy & Research | 0 | 87,499 |
| TOU001 Tourism Strategy and Promotion | 53,534 | 14,249 |
| TOU402 Partnership Grants | 54,000 | 54,000 |
| LEISURE & COMMUNITIES | 1,755,888 | 1,464,944 |
| <u>Subjective analysis:</u> | | |
| Employees | 353,446 | 0 |
| Premises | 123,897 | 96,319 |
| Transport | 6,010 | 0 |
| Supplies & Services | 454,953 | 172,080 |
| Major contract payments | (23,334) | 301,124 |
| Transfer Payments | 0 | 0 |
| Internal Recharges / Indirect Cost | 222,165 | 0 |
| Depreciation & Amortisation | 903,500 | 898,900 |
| External Income | (284,750) | (3,479) |
| Recharges | 0 | 0 |
| LEISURE & COMMUNITIES | 1,755,888 | 1,464,944 |

| PLANNING & STRATEGIC HOUSING | Original Budget 17/18 | Original Budget 18/19 |
|--|--------------------------------------|--------------------------------------|
| DEV001 Development Control - Applications | (42,204) | (451,725) |
| DEV002 Development Control - Appeals | 212,148 | 129,167 |
| DEV003 Development Control - Enforcement | 304,986 | 185,905 |
| DEV004 Development Advice | 434,234 | 330,008 |
| DEV401 Planning Advice For Land Charges | 5,589 | 11,338 |
| HAD001 Housing Advice | 341,876 | 253,642 |
| HOS001 Housing Strategy | 168,459 | 93,261 |
| HOS002 Housing Partnerships | 41,169 | 24,423 |
| PLP002 Local Development Framework | 386,835 | 245,578 |
| PLP005 Heritage & Design | 318,053 | 198,928 |
| PLP401 Fwd Plan work for Dev Con | 890 | 16,505 |
| PSM001 Planning - Service Management and Support S | 280 | 4,382 |
| PLANNING & STRATEGIC HOUSING | 2,172,315 | 1,041,412 |

Subjective analysis:

| | | |
|---|------------------|------------------|
| Employees | 1,813,642 | (0) |
| Premises | 78,780 | 18,430 |
| Transport | 40,420 | 0 |
| Supplies & Services | 234,400 | 284,127 |
| Major contract payments | 0 | 1,990,897 |
| Transfer Payments | 0 | 0 |
| Internal Recharges / Indirect Cost | 1,100,783 | 0 |
| Depreciation & Amortisation | 81,100 | 60,420 |
| External Income | (1,128,438) | (1,312,462) |
| Recharges | (48,372) | 0 |
| PLANNING & STRATEGIC HOUSING | 2,172,315 | 1,041,412 |

| DEMOCRATIC SERVICES | Original Budget 17/18 | Original Budget 18/19 |
|---|-----------------------------|-----------------------------|
| DRM001 Democratic Representation and Management | 309,101 | 74,782 |
| DRM003 Councillors Allowances | 267,359 | 268,055 |
| DRM004 Servicing Council | 67,753 | 21,878 |
| DRM005 Committee Services | 281,531 | 154,291 |
| DRM008 Corporate Subscriptions | 18,980 | 18,980 |
| ELE003 Elections Support/Overheads | 196,894 | 157,298 |
| ELE005 Parish Elections | 5,000 | 5,000 |
| SUP018 Press & PR/Communications | (0) | 50,921 |
| SUP022 Printing Services | (0) | 191,872 |
| SUP024 Postal Services | 0 | 39,875 |
| DEMOCRATIC SERVICES | 1,146,618 | 982,952 |
| <u>Subjective analysis:</u> | | |
| Employees | 590,548 | 111,936 |
| Premises | 111,126 | 710 |
| Transport | 24,691 | 17,805 |
| Supplies & Services | 417,506 | 404,185 |
| Major contract payments | 0 | 513,425 |
| Transfer Payments | 0 | 0 |
| Internal Recharges / Indirect Cost | 423,242 | 0 |
| Depreciation & Amortisation | 13,300 | 9,550 |
| External Income | (37,332) | (74,659) |
| Recharges | (396,462) | 0 |
| DEMOCRATIC SERVICES | 1,146,618 | 982,952 |

| CORPORATE SERVICES | Original Budget 17/18 | Original Budget 18/19 |
|---|--------------------------------------|--------------------------------------|
| COR001 Corporate Management | 221,222 | 0 |
| COR005 Corporate Finance | 64,200 | 67,168 |
| COR007 External Audit Fees | 55,830 | 55,830 |
| COR008 Bank Charges | 47,840 | 49,065 |
| FIE030 Interest and Investment Income | (268,270) | (368,270) |
| FIE401 Assisted Car Loans | 0 | 0 |
| FIE410 Commercial Properties - General | 183,505 | 10,335 |
| FIE411 Old Memorial Hospital (inc Cottages) | 35,030 | 50,300 |
| FIE412 Cotswold Club | (4,970) | (5,110) |
| FIE413 Dyer Street | (90,910) | (91,000) |
| FIE414 Social & Services Club, Chesterton Lane | 0 | 0 |
| FIE415 Old Station | 14,790 | 22,390 |
| FIE416 Brewery Court, Arts & Niccol Centre | (24,565) | (25,065) |
| FIE417 GCC Depot, Chesterton Lane | 190 | 190 |
| FIE418 Abberley House/44 Black Jack St. | (36,045) | (39,345) |
| FIE419 Compton House | (6,810) | (6,900) |
| FIE423 1st Floor Church Rms, Bourton-on-the-Water | (3,285) | (3,445) |
| FIE424 Bourton VIC | (4,510) | (4,600) |
| FIE426 Wilkinson's West Bromich | (120,525) | (120,725) |
| FIE427 Superdrug Hereford | (108,610) | (108,750) |
| FIE428 Tesco's Seaford | (80,771) | (80,881) |
| NDC401 Discretionary Pension Payments | 1,664,585 | 1,859,585 |
| NDC402 Other Land | 10,050 | 0 |
| SUP032 Strategic Directors | 0 | 218,196 |
| COR401 Publica Group | 92,000 | 0 |
| CORPORATE SERVICES | 1,639,971 | 1,478,968 |

Subjective analysis:

| | | |
|------------------------------------|------------------|------------------|
| Employees | 1,837,620 | 1,902,613 |
| Premises | 93,276 | 65,160 |
| Transport | 10,023 | 0 |
| Supplies & Services | 577,907 | 140,842 |
| Major contract payments | 0 | 219,284 |
| Transfer Payments | 0 | 0 |
| Internal Recharges / Indirect Cost | 523,553 | 0 |
| Depreciation & Amortisation | 21,100 | 43,950 |
| External Income | (1,066,671) | (892,881) |
| Recharges | (356,837) | 0 |
| CORPORATE SERVICES | 1,639,971 | 1,478,968 |

| ENVIRONMENTAL & REGULATORY SERVICES | Original Budget 17/18 | Original Budget 18/19 |
|--|--------------------------------------|--------------------------------------|
| BUC001 Building Control - Fee Earning Work | 3,919 | (147,308) |
| BUC002 Building Control - Non Fee Earning Work | 94,231 | 56,003 |
| BUC003 Dangerous Structures | 2,500 | 2,500 |
| EMP001 Emergency Planning | 31,888 | 26,417 |
| ESM001 Environment - Service Mgt and Support | 101,615 | 105,462 |
| PSH002 Private Sector Housing - Condition of Dwell | 15,018 | 5,100 |
| PSH005 Home Energy Conservation | 5,015 | 3,425 |
| REG002 Licensing | 71,210 | (16,090) |
| REG006 Caravan Sites - Itinerates | 24,157 | 5,150 |
| REG007 Caravan Sites - Licensed | 1,790 | 150 |
| REG009 Environmental Protection | 259,152 | 128,106 |
| REG013 Pollution Control | 123,582 | 105,007 |
| REG016 Food Safety | 211,843 | 121,414 |
| REG017 Health & Safety At Work | 35,900 | 0 |
| REG021 Statutory Burials | 3,107 | 1,320 |
| STC011 Abandoned Vehicles | 3,682 | 1,200 |
| ENVIRONMENTAL & REGULATORY SERVICES | 988,609 | 397,856 |
| <u>Subjective analysis:</u> | | |
| Employees | 653,040 | 56,187 |
| Premises | 39,057 | 0 |
| Transport | 45,140 | 0 |
| Supplies & Services | 378,125 | 120,140 |
| Major contract payments | 0 | 805,019 |
| Transfer Payments | 0 | 0 |
| Internal Recharges / Indirect Cost | 535,177 | 0 |
| Depreciation & Amortisation | 61,600 | 34,400 |
| External Income | (723,530) | (617,890) |
| Recharges | 0 | 0 |
| ENVIRONMENTAL & REGULATORY SERVICES | 988,609 | 397,856 |

| GO SHARED SERVICES | Original Budget 17/18 | Original Budget 18/19 |
|------------------------------------|-----------------------------|-----------------------------|
| SUP003 Human Resources | (0) | 173,600 |
| SUP009 Accountancy | (0) | 273,203 |
| SUP010 Internal Audit | (0) | 91,958 |
| SUP011 Creditors | 0 | 39,805 |
| SUP012 Debtors | (0) | 36,419 |
| SUP013 Payroll | 0 | 54,255 |
| SUP019 Health & Safety | 0 | 27,721 |
| SUP020 Training & Development | 0 | 86,432 |
| SUP027 Recruitment | 0 | 0 |
| SUP029 Financial Information | 0 | 0 |
| SUP033 Central Purchasing | 0 | 32,740 |
| SUP035 Insurances | 0 | 5,502 |
| SUP042 GO Support and Hosting | (0) | 82,096 |
| SUP402 Glos. Counter Fraud Unit | 0 | (12,470) |
| GO SHARED SERVICES | (0) | 891,262 |
| <u>Subjective analysis:</u> | | |
| Employees | 3,642,697 | 439,108 |
| Premises | 86,003 | 0 |
| Transport | 33,015 | 0 |
| Supplies & Services | 444,947 | 358,589 |
| Major contract payments | 0 | 1,530,781 |
| Transfer Payments | 0 | 0 |
| Internal Recharges / Indirect Cost | 553,183 | 0 |
| Depreciation & Amortisation | 33,700 | 23,550 |
| External Income | (3,211,122) | (1,460,766) |
| Recharges | (1,582,422) | 0 |
| GO SHARED SERVICES | (0) | 891,262 |

| ICT, CHANGE & CUSTOMER SERVICES | Original Budget 17/18 | Original Budget 18/19 |
|--|-----------------------------|-----------------------------|
| ADB411 Moreton-in-Marsh, Offices | 58,590 | 31,525 |
| COM420 FOH - Moreton | 190,923 | 107,434 |
| COM421 Moreton - Stock Trading a/c | 0 | 0 |
| SUP005 ICT | 0 | 891,866 |
| SUP017 Business Improvement/Transformation | 0 | 110,644 |
| SUP021 Business Continuity Planning | 44,460 | 21,998 |
| SUP023 Freedom of Information Act | 0 | 10,635 |
| SUP031 Application Support | 0 | 118,570 |
| SUP401 FOH - Trinity Road | (0) | 517,952 |
| TMR001 Street Naming | 1,080 | (9,300) |
| ICT, CHANGE & CUSTOMER SERVICES | 295,053 | 1,801,324 |
| <u>Subjective analysis:</u> | | |
| Employees | 736,184 | 17,449 |
| Premises | 131,503 | 42,875 |
| Transport | 13,750 | 0 |
| Supplies & Services | 1,050,016 | 433,540 |
| Major contract payments | 0 | 1,327,876 |
| Transfer Payments | 0 | 0 |
| Internal Recharges / Indirect Cost | 361,322 | 0 |
| Depreciation & Amortisation | 42,600 | 33,450 |
| External Income | (145,978) | (53,865) |
| Recharges | (1,894,343) | 0 |
| ICT, CHANGE & CUSTOMER SERVICES | 295,053 | 1,801,324 |

| LAND, LEGAL & PROPERTY SERVICES | Original Budget 17/18 | Original Budget 18/19 |
|--|--------------------------------------|--------------------------------------|
| ADB401 Trinity Road, Offices | 0 | 248,100 |
| ADB402 Trinity Road Improvements (XC0055) | 0 | 0 |
| ADB412 Moreton-in-Marsh, Offices - Maintenance | 43,235 | 43,235 |
| CUL411 Corinium Museum - Maintenance | 41,350 | 41,350 |
| ENA401 Housing Enabling Properties | (8,840) | (9,690) |
| FIE425 22/24 Ashcroft Road | 3,140 | 2,930 |
| LLC001 Local Land Charges | (53,530) | (147,072) |
| SUP004 Legal | 0 | 195,712 |
| SUP025 Property Services | 0 | 299,024 |
| LAND, LEGAL & PROPERTY SERVICES | 25,356 | 673,590 |
| <u>Subjective analysis:</u> | | |
| Employees | 659,355 | 339,520 |
| Premises | 526,224 | 480,971 |
| Transport | 26,904 | 12,874 |
| Supplies & Services | 120,880 | 99,640 |
| Major contract payments | 14,800 | 377,449 |
| Transfer Payments | 0 | 0 |
| Internal Recharges / Indirect Cost | 413,167 | 0 |
| Depreciation & Amortisation | 119,500 | 101,050 |
| External Income | (1,086,435) | (737,915) |
| Recharges | (769,040) | 0 |
| LAND, LEGAL & PROPERTY SERVICES | 25,356 | 673,590 |

| REVENUES & HOUSING SUPPORT | Original Budget 17/18 | Original Budget 18/19 |
|---|-----------------------------|-----------------------------|
| HBP001 Rent Allowances | 568,233 | 270,237 |
| HBP007 Apprenticeships/NVQs | 0 | 0 |
| HOM001 Homelessness | 63,486 | 58,630 |
| LTC001 Council Tax Collection | 463,061 | 151,111 |
| LTC002 Council Tax Support Administration | 0 | 0 |
| LTC011 NNDR Collection | (72,998) | (135,840) |
| PSH001 Private Sector Housing Grants | 57,945 | 34,728 |
| PUT001 Concessionary Travel | 45,097 | 22,826 |
| SUP014 Cashiers | (0) | 38,874 |
| SUP028 Security Carriers | 0 | 2,865 |
| REVENUES & HOUSING SUPPORT | 1,124,823 | 443,430 |
| <u>Subjective analysis:</u> | | |
| Employees | 617,157 | 206 |
| Premises | 58,791 | 280 |
| Transport | 4,825 | 0 |
| Supplies & Services | 355,335 | 118,225 |
| Major contract payments | 0 | 876,923 |
| Transfer Payments | 20,437,742 | 18,043,183 |
| Internal Recharges / Indirect Cost | 720,742 | 0 |
| Depreciation & Amortisation | 47,100 | 39,690 |
| External Income | (21,043,865) | (18,635,077) |
| Recharges | (73,004) | 0 |
| REVENUES & HOUSING SUPPORT | 1,124,823 | 443,430 |

| 2020 PARTNERSHIP MANAGEMENT & PROGRAMME COSTS | Original Budget 17/18 | Original Budget 18/19 |
|--|------------------------------|------------------------------|
| COR011 2020 Vision | 0 | 315,849 |
| COR061 Public Protection 2020 | 0 | 0 |
| COR066 2020 HR Payroll Project | 0 | 0 |
| SUP026 Chief Executive | (0) | 82,786 |
| 2020 PARTNERSHIP MNGT & PROGRAMME COSTS | (0) | 398,635 |

Subjective analysis:

| | | |
|--|------------|----------------|
| Employees | 18,101 | (0) |
| Premises | 12,396 | 0 |
| Transport | 330 | 0 |
| Supplies & Services | 58,867 | 120 |
| Third Party Payments | 0 | 396,565 |
| Transfer Payments | 0 | 0 |
| Internal Recharges / Indirect Cost | 76,205 | 0 |
| Depreciation & Amortisation | 2,900 | 1,950 |
| External Income | 0 | 0 |
| Recharges | (168,799) | 0 |
| 2020 PARTNERSHIP MNGT & PROGRAMME COSTS | (0) | 398,635 |

| OTHER | Original Budget 17/18 | Original Budget 18/19 |
|--|------------------------------|------------------------------|
| Savings targets, vacancy factor and other contingency for utilities & income | (246,615) | (94,635) |
| Capital charges reversals | (1,908,535) | (1,775,280) |
| Capital expenditure funded from revenue | 250,000 | 250,000 |
| New homes bonus - surplus income | (1,310,830) | (1,360,000) |
| Movement to/(from) Reserves | 610,173 | 838,746 |
| Net Budget Requirement | 10,485,094 | 10,765,342 |