|  | $\begin{array}{r} \hline 2015 / 16 \\ £ 000 \mathrm{~s} \end{array}$ | $\begin{array}{r} \hline 2016 / 17 \\ £ 000 \mathrm{~s} \end{array}$ | $\begin{array}{r} \hline 2017 / 18 \\ £ 000 \mathrm{~s} \end{array}$ | $\begin{array}{r\|} \hline 2018 / 19 \\ £ 000 \mathrm{~s} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Expenditure base budget | 20,951 | 20,828 | 21,051 | 20,827 |
| Inflation - Salaries | 56 | 170 | 170 | 170 |
| - Contracts | 110 | 110 | 110 | 110 |
| Total Inflationary Increases | 166 | 280 | 280 | 280 |
| Unavoidable budget pressures | 202 | 402 | 0 | 0 |
| Savings |  |  |  |  |
| Savings Target | (491) | (459) | (504) | (190) |
| Total Expenditure | 20,828 | 21,051 | 20,827 | 20,917 |
| Income base budget | $(10,130)$ | $(10,078)$ | $(10,158)$ | $(10,228)$ |
| Inflation | 0 | (60) | (60) | (60) |
| Other Growth - see Unavoidable budget pressures | 52 | (20) | (10) | (10) |
| Total Income | $(10,078)$ | $(10,158)$ | $(10,228)$ | $(10,298)$ |
| Net cost of service | 10,750 | 10,893 | 10,599 | 10,619 |
| Funding Analysis |  |  |  |  |
| RSG | $(1,510)$ | (930) | (535) | (345) |
| Net Business Rates | $(2,202)$ | $(2,242)$ | $(2,283)$ | $(2,324)$ |
| Renewables Business Rates | (89) | (90) | (90) | (90) |
| Surplus of Defict on Collection Fund | (48) | 0 | 0 | 0 |
| New Homes Bonus | $(2,565)$ | $(2,700)$ | $(2,700)$ | $(2,700)$ |
| Overall Central Government Funding | $(6,414)$ | $(5,962)$ | $(5,608)$ | $(5,459)$ |
| Council Tax |  |  |  |  |
| Estimated Council Tax Base | 37,251 | 37,623 | 37,999 | 38,379 |
| Band D Council Tax | 129.06 | 131.63 | 134.25 | 136.92 |
| Council Tax Yield | $(4,807)$ | $(4,952)$ | $(5,101)$ | $(5,255)$ |
|  | -3.00\% | 1.99\% | 1.99\% | 1.99\% |
| Council Tax Freeze Grant | (51) | (51) | (51) | (51) |
| Collection Fund Surplus - Council Tax | (92) |  |  |  |
| Overall Funding Position | $(11,365)$ | $(10,965)$ | $(10,760)$ | $(10,765)$ |
| Budget (Surplus)/Deficit | (614) | (72) | (161) | (145) |

## Appendix A2

| Unavoidable Budget Pressures | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| :---: | :---: | :---: | :---: | :---: |
| Expenditure |  |  |  |  |
| Increased contributions to GCC Pension Fund - Actuarial Valuation March 2013 | 202,000 | 202,000 |  |  |
| Increased NI as a result of changes to state pension scheme |  | 200,000 |  |  |
| Total Expenditure Budget Pressures | 202,000 | 402,000 | 0 | 0 |
| Income |  |  |  |  |
| Car parking changes agreed at Cabinet 4th December | 15,000 |  |  |  |
| Additional income from treasury activity reflecting increasing interest rates and capital receipts | $(20,000)$ | $(20,000)$ | $(10,000)$ | $(10,000)$ |
| Ubico interest change for lease of vehicles provided by CDC | $(35,000)$ |  |  |  |
| GCC Incentive payment re volume of waste to landfill | 19,000 |  |  |  |
| Cuts to Housing Benefit and Local Council Tax Support Admin Grant (SFIS) and general funding cut | 73,000 |  |  |  |
| Total Income Growth/Budget Pressures | 52,000 | $(20,000)$ | $(10,000)$ | $(10,000)$ |
| TOTAL | 254,000 | 382,000 | $(10,000)$ | $(10,000)$ |

Appendix A3

Capital Reserves
Opening Balance of capital receipts and capital grants
Expenditure:
PSHR Capital Grant
Approved leisure budget
Leisure Equipment Replacement in line with contract with SLM
Potential new schemes [currently unapproved - car parks]
Provision for financing of Ubico Ltd waste vehicles
2020 Vision capital contribution to programme
Planning scanning
Provision for enabling disposal of surplus asset

Purchase of waste bins and waste-related bits
Re-profiling budgets from $14 / 15$
Income:
Capital Financed from Revenue - ICT Equipment DFG Central Government Grant
Expected capital receipts from asset sales
Right to Buy and other misc. capital receipts
Loan repayment from Ubico Ltd for waste vehicles
Estimated Closing Balance of Capital Receipts

## Revenue Reserves

Council Priorities Fund (and CPF allocations)
Opening balance

## Expenditure

Leisure Schools One Off Payments Leisure and Cultural Services Price Freeze
Local Plan Development and Examination
HLF Bid for the corinimum Museum
2015/16 Funding for Flood Alleviation
Revenue contribution to 2020 Vision Programme
Closing balance
Other Earmarked Reserves (excluding CPF)
Opening balance
Expenditure
Income
Closing balance

Total of Earmarked reserves

| $£ 000 \mathrm{~s}$ | $£ 000 \mathrm{~s}$ | $£ 000 \mathrm{~s}$ | $£ 000 \mathrm{~s}$ |
| ---: | :---: | :---: | :---: |
|  |  |  |  |
| $(6,025)$ | $(7,327)$ | $(6,317)$ | $(5,798)$ |
| 942 | 942 | 942 | 942 |
| 250 | 250 | 250 | 250 |
| 80 |  |  |  |
| 300 |  |  |  |
| 310 | 300 | 100 | 150 |
| 420 | 630 | 265 | 130 |
| 0 | 75 | 125 | 125 |
| 150 |  |  |  |
|  |  |  |  |
| 200 |  |  |  |
| 65 |  |  |  |
|  |  |  |  |
| 1,500 |  |  |  |
|  |  |  |  |
| $(250)$ | $(250)$ | $(250)$ | $(250)$ |
| $(422)$ | $(422)$ | $(422)$ | $(422)$ |
| $(4,275)$ | $(150)$ | $(150)$ | $(150)$ |
| $(422)$ | $(365)$ | $(341)$ | $(150)$ |
| $(7,327)$ | $(6,317)$ | $(5,798)$ | $(5,328)$ |

## General fund working balance

Opening balance
Revenue budget (surplus)/deficit for the year
Closing balance

| $(1,849)$ | $(1,372)$ | $(660)$ | $(298)$ |
| ---: | ---: | ---: | ---: |
|  | 267 |  |  |
| 127 | 85 | 42 |  |
| 250 | 50 |  |  |
| 100 | 310 | 320 | 75 |
| 0 | $(660)$ | $(298)$ | $(223)$ |
| $(1,372)$ |  |  |  |
|  | $(1,406)$ | $(1,225)$ | $(1,126)$ |
| 181 | 99 | 44 | $(1,082)$ |
|  |  |  |  |
| $(1,225)$ | $(1,126)$ | $(1,082)$ | $(1,070)$ |
| $(2,597)$ | $(1,786)$ | $(1,380)$ | $(1,293)$ |


| $(1,711)$ | $(2,325)$ | $(2,397)$ | $(2,558)$ |
| :---: | :---: | :---: | :---: |
| (614) | (72) | (161) | (145) |
| $(2,325)$ | $(2,397)$ | $(2,558)$ | $(2,703)$ |

