

DRAFT MEDIUM TERM FINANCIAL STRATEGY

Appendix A1

	2019/20 £000s	2020/21 £000s	2021/22 £000s	2022/23 £000s	2023/24 £000s	2024/25 £000s	2025/26 £000s	2026/27 £000s	2027/28 £000s	2028/29 £000s
Expenditure base budget	23,264	23,062	23,359	23,182	23,026	23,292	23,558	23,929	24,249	24,565
Inflation - Salaries Retained Staff (2%)	14	14	14	14	14	14	14	14	14	14
Inflation - Publica (2%)	178	170	170	170	170	170	170	170	170	170
- Contracts	251	140	140	140	140	140	140	140	140	140
Total Inflationary Increases	443	324	324	324	324	324	324	324	324	324
Unavoidable budget pressures	(219)	1,190	42	42	42	42	147	196	42	42
Savings										
Savings Target	(426)	(217)	(43)	(22)	0	0	0	0	0	0
New Savings requiring delivery/contingency plan		(1,000)	(500)	(500)	(100)	(100)	(100)	(200)	(50)	(50)
Total Expenditure	23,062	23,359	23,182	23,026	23,292	23,558	23,929	24,249	24,565	24,881
Income base budget	(12,010)	(12,045)	(12,452)	(12,602)	(12,552)	(12,602)	(12,652)	(12,702)	(12,752)	(12,802)
Inflation	0	(50)	(50)	(50)	(50)	(50)	(50)	(50)	(50)	(50)
Other Growth - see Unavoidable budget pressures	(35)	(357)	0	0	0	0	0	0	0	0
Total Income	(12,045)	(12,452)	(12,502)	(12,552)	(12,602)	(12,652)	(12,702)	(12,752)	(12,802)	(12,852)
Net cost of service	11,017	10,907	10,680	10,474	10,690	10,906	11,227	11,497	11,763	12,029
Central Government Funding										
Revenue Support Grant	0									
Business Rates Retention Baseline	(1,847)	(1,806)	(1,842)	(1,879)	(1,917)	(1,955)	(1,994)	(2,034)	(2,075)	(2,116)
Retained Growth Above Baseline (10%)	(1,250)	(900)	(918)	(936)	(955)	(974)	(994)	(1,014)	(1,034)	(1,054)
Renewable Energy Business Rates Retention	(78)	(78)	(78)	(78)	(78)	(78)	(78)	(78)	(78)	(78)
Business Rates Income Estimate	(3,175)	(2,784)	(2,838)	(2,893)	(2,950)	(3,007)	(3,066)	(3,125)	(3,186)	(3,249)
Rural Services Delivery Grant	(483)	0	0	0	0	0	0	0	0	0
New Homes Bonus	(1,845)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Surplus New Homes Bonus	(2,398)	(2,485)	(2,277)	(1,476)	(292)	(347)	(402)	(460)	(520)	(735)
Appropriate Surplus New Homes Bonus to Earmarked Reserves	2,398	2,485	2,277	1,476	292	347	402	460	520	735
Overall Central Government Funding	(5,503)	(4,284)	(4,338)	(4,393)	(4,450)	(4,507)	(4,566)	(4,625)	(4,686)	(4,749)
Council Tax										
Estimated Council Tax Base	41,683.0	42,183.2	42,689.4	43,201.7	43,720.1	44,244.8	44,775.7	45,313.0	45,856.8	46,407.1
Band D Council Tax	130.18	132.77	135.41	138.11	140.86	143.66	146.52	149.43	152.41	155.44
Council Tax Yield	(5,426)	(5,601)	(5,781)	(5,966)	(6,158)	(6,356)	(6,560)	(6,771)	(6,989)	(7,213)
	2.99%	1.99%	1.99%	1.99%	1.99%	1.99%	1.99%	1.99%	1.99%	1.99%
Collection Fund Surplus - Council Tax	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
Overall Funding Position	(11,030)	(9,985)	(10,219)	(10,460)	(10,708)	(10,963)	(11,226)	(11,497)	(11,775)	(12,062)
Budget (Surplus)/Deficit	(13)	922	461	14	(18)	(58)	1	0	(13)	(33)

Appendix A2

Unavoidable Budget Pressures	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Expenditure										
Increased contributions to GCC Pension Fund - Actuarial Valuation and projections	195,000									
Investment in Decked Car Parking Cirencester - Provision for Debt Repayment and Interest on PWLB loan		297,000								
Investment in Decked Car Parking Cirencester - Interest Costs loss of investment interest on capital receipts	(25,000)	60,000								
Additional Resources for Cirencester Strategic Plan	(60,000)									
Additional Resources for Implementation of CIL	(75,000)									
Additional Planning Service Resources	(60,000)									
Ward Member Grants for Youth Facilities	(34,000)									
Revenue Contribution to Decked Car Park Cirencester	(260,000)									
Local Housing Needs Assessment (cyclical every 5 years)	5,000									
Revenue Impact of increase to external borrowing	67,000	833,000	42,000	42,000	42,000	42,000	147,000	196,000	42,000	42,000
Make temporary Planning Enforcement Post permanent	28,000									
Waste Service Review, impact depends upon Council Decision Dec 18										
Total Expenditure Budget Pressures	(219,000)	1,190,000	42,000	42,000	42,000	42,000	147,000	196,000	42,000	42,000
Income										
Return on capital investment (assumes 2.5% - some no return or capital gain some revenue generation)	(23,375)	0	0	0	0	0	0	0	0	0
Car parking income from Decked Car Parking Cirencester - offset prov for debt repayment and interest costs		(357,000)								
OMH Car Parking Income from additional spaces	(59,000)									
Investment property rental variation (Cabinet June 2018)	47,250									
Total Income Growth/Budget Pressures	(35,125)	(357,000)	0	0	0	0	0	0	0	0
TOTAL	(254,125)	833,000	42,000	42,000	42,000	42,000	147,000	196,000	42,000	42,000

Appendix A3

Capital	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Capital Reserves										
Opening Balance of capital receipts and capital grants	(9,287)	(8,078)	(2,044)	(2,139)	(2,234)	(2,329)	(2,424)	(2,519)	(2,614)	(2,709)
Expenditure:										
PSHR Capital Grant	700	700	700	700	700	700	700	700	700	700
ICT Capital funding	200	200	200	200	200	200	200	200	200	200
Potential new car parks works [currently unapproved 17/18 onwards]	150									
Council decision 19/10/17 additional funding car parks related to Waterloo Car Park Proposal	200									
Provision for financing of Ubico Ltd waste vehicles	381	1,410	422	422	422	422	422	422	422	422
Provision for new vehicles and waste containers from review of waste service	4,500						500	4,500		
Capital works on Corinium Museum	1,479									
Potential new capital schemes										
ABW - ongoing upgrades		15								
Waste receptacles growth in properties and replacements	55	55	55	55	55	55	55	55	55	55
Replacement Leisure equipment		380								
Replacement of Idox/Uniform system (ICT)	150									
Replacement and upgrade of Civica income mgt (ICT)	100									
Investment in decked car parking Cirencester	1,875	13,125								
Provision for further electric vehicle charging points	150	150	150	150	150	150	150	150	150	150
OMH Demolition and Development	700									
Community Projects Fund	50	50	50	50	50	50	50	50	50	50
Replace pay and display machines	125									
In-cab technology	40									
Investment in Cirencester Leisure Centre - Gym and Studio expansion	1,200									
Provision for Investment Economic Development/Strategic Asset										
Purchases/Resurfacing of car parks/further decant parking/contingency	935									
Income:										
PWLB Loan for Waterloo Car Park	0	(7,240)								
Borrowing	(5,750)	(200)	(200)	(200)	(200)	(200)	(700)	(4,700)	(200)	(200)
Capital Financed from Revenue	(250)	(250)	(250)	(250)	(250)	(250)	(250)	(250)	(250)	(250)
Earmarked Reserves funding Corinium Museum	(303)									
Earmarked reserves funding Cirencester Decked Car Park	(1,620)	(1,140)								
Earmarked reserves funding OMH Demolition and Development	(700)									
DFG Grant / Better Care Fund	(650)	(650)	(650)	(650)	(650)	(650)	(650)	(650)	(650)	(650)
External Funding For Corinium Museum	(1,176)									
Right to Buy and other misc. capital receipts	(950)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)
Loan repayment from Ubico Ltd for waste vehicles	(382)	(422)	(422)	(422)	(422)	(422)	(422)	(422)	(422)	(422)
Estimated Closing Balance of Capital Receipts	(8,078)	(2,044)	(2,139)	(2,234)	(2,329)	(2,424)	(2,519)	(2,614)	(2,709)	(2,804)

Appendix A4

Revenue Reserves	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Council Priorities Fund (and CPF allocations)										
Opening balance	(1,322)	(1,000)	(997)	(997)	(997)	(997)	(997)	(997)	(997)	(997)
Income										
Surplus NHB	(2,398)	(2,485)	(2,277)	(1,476)	(292)	(347)	(402)	(460)	(520)	(735)
Expenditure										
Environmental Services - enhanced street cleansing	68									
Building Control (10% reduction in fees)	32									
Funding capital expenditure Decked Car Park	880									
NHB Funding of priority projects		2,485	2,277	1,476	292	347	402	460	520	735
Revenue contribution to 2020 Vision Programme	148									
Waste Service Contract Pressure Funding	236									
Waste Options Review and Implementation	180									
Local Plan interim resource while service redesign/impact upon future workload is assessed during 2019/20	44									
CIL/S.106 Implementation Project Resource	25									
Corinium Museum Funding HLF Project	303									
Gloucestershire Wildlife Trust Contributions	3	3								
Cirencester Town Centre Masterplan	90									
Member Training - Cabinet June 18	10									
Funding OMH Demolition and Redevelopment	700									
Closing balance	(1,000)	(997)	(997)	(997)	(997)	(997)	(997)	(997)	(997)	(997)
Other Earmarked Reserves (excluding CPF)										
Opening balance	(4,266)	(3,166)	(2,766)	(2,766)	(2,766)	(2,766)	(2,766)	(2,766)	(2,766)	(2,766)
Income										
Flexible Housing Support Fund	(51)									
Expenditure										
Flexible Housing Support Fund - Publica Contract Variation	51									
Community Led Housing Grant - community led housing officer post (Publica contract variation)	39	39								
Community Led Housing Grant - other expenditure	361	361								
Business Rates Smoothing Reserve - to fund collection fund deficit 17/18 budget setting 2019/20	700									
Closing balance	(3,166)	(2,766)	(2,766)	(2,766)	(2,766)	(2,766)	(2,766)	(2,766)	(2,766)	(2,766)
Total of Earmarked reserves	(4,166)	(3,763)	(3,763)	(3,763)	(3,763)	(3,763)	(3,763)	(3,763)	(3,763)	(3,763)
General fund working balance										
Opening balance	(4,786)	(4,799)	(3,877)	(3,416)	(3,402)	(3,420)	(3,478)	(3,477)	(3,477)	(3,490)
Revenue budget (surplus)/deficit for the year	(13)	922	461	14	(18)	(58)	1	0	(13)	(33)
Closing balance on the General Fund	(4,799)	(3,877)	(3,416)	(3,402)	(3,420)	(3,478)	(3,477)	(3,477)	(3,490)	(3,523)