

Appendix B

SUMMARY REVENUE EXPENDITURE 2016/17 & 2017/18

By Service Area	2016/17 Budget £	2017/18 Estimate £
Environmental Services	3,131,058	3,517,268
Leisure & Communities	1,755,509	1,662,388
Planning & Strategic Housing	1,937,867	2,130,315
Democratic Services	1,112,693	1,146,618
Corporate Services	1,602,617	1,639,971
Environmental & Regulatory Services (ERS)	1,047,413	988,609
GO Shared Services	0	(0)
ICT, Business Improvement & Change	280,460	295,053
Land, Legal & Property	34,185	25,356
Revenues & Housing Support	1,285,810	1,124,823
2020 Partnership	0	(0)
Savings targets, vacancy factor and other contingency for utilities & income	(498,429)	(246,615)
Total Cost of Service	11,689,183	12,283,785
Plus		
Capital charges reversals	(1,193,590)	(1,908,535)
Capital expenditure funded from revenue	250,000	250,000
Movement to/(from) Reserves	(559,758)	(140,157)
Net Budget Requirement	10,185,835	10,485,093
	2016/17 Budget £	2017/18 Estimate £
By subjective		
Employees	11,370,986	11,115,715
Premises-Related Expenditure	1,772,546	1,905,941
Transport-Related Expenditure	242,545	230,265
Supplies & Services	3,565,124	4,342,586
Housing Benefit Payments	20,471,184	20,437,742
Major Contract Payments	5,444,901	5,432,956
Support Services	5,179,797	5,567,315
Depreciation and Impairment Losses	1,193,255	1,908,200
Total Cost	49,240,338	50,940,721
Recharges	(5,011,401)	(5,432,499)
Income	(32,539,754)	(33,224,436)
Total Cost of Service	11,689,183	12,283,786
Plus		
Capital charges reversals	(1,193,590)	(1,908,535)
Capital expenditure funded from revenue	250,000	250,000
Movement to/(from) Reserves	(559,758)	(140,157)
Net Budget Requirement	10,185,835	10,485,093

Financing:

Business Rates Retention / Net Income	(1,996,850)	(3,354,641)
Renewable Business Rates	(89,833)	(135,070)
Collection Fund (surplus)/deficit - Business Rates	1,155,320	(207,040)
Business Rates S31 Grant	(657,166)	(394,744)
Business Rates Levy	447,578	968,049
Business Rates Smoothing Reserve	(650,000)	
NDR net income	<u>(1,790,951)</u>	<u>(3,123,446)</u>
Revenue Support Grant (RSG)	(856,353)	(386,362)
Rural Services Delivery Grant	(598,715)	(483,434)
Transitional Grant	(42,941)	(42,785)
New Homes Bonus	(2,500,000)	(1,845,000)
Collection Fund Surplus - Council Tax	(151,272)	(109,454)
Budget Surplus [transfer to reserves]	610,446	538,750
	<u>4,856,049</u>	<u>5,033,362</u>
Council Tax Base	38,418.11	39,045.55
Band D Council Tax	126.40	128.91

Budget Summary, by Service Groups, by Cost Centre

ENVIRONMENTAL SERVICES	Original Budget 16/17	Original Budget 17/18
CCC001 Climate Change	24,294	24,890
CCM001 Cemetery, Crematorium and Churchyards	131,879	135,034
CCM402 Cemeteries - Maintenance	14,275	14,275
CPK401 Car Parks	(1,461,161)	(1,077,598)
CPK402 Car Parks - Maintenance	35,725	35,725
CPK413 Car Parks - Tetbury The Chippings	75	75
FLD401 Land Drainage	137,690	100,326
FLD402 Flood Defence	71,587	0
HLD410 Waste - Cleansing	(3,222)	1,525
REG003 Animal Control	68,605	44,857
REG019 Public Conveniences	313,160	325,364
REG023 Environmental Strategy	15,490	12,682
RYC001 Recycling	636,528	742,307
RYC002 Green Waste	825,514	799,804
STC001 Street Cleaning	1,092,967	1,108,567
WST001 Household Waste	1,370,277	1,375,842
WST004 Bulky Household Waste	(36,000)	(36,000)
WST401 Refuse-Stow Fair	13,375	11,692
WST402 South Cerney Depot, Packers Lease	(120,000)	(102,100)
ENVIRONMENTAL SERVICES	3,131,058	3,517,268
<u>Subjective analysis:</u>		
Employees	290,233	235,926
Premises	616,585	644,888
Transport	25,657	25,157
Supplies & Services	666,515	589,765
Third Party Payments	5,297,862	5,441,490
Transfer Payments	0	0
Internal Recharges / Indirect Cost	563,874	637,776
Depreciation & Amortisation	194,615	581,800
External Income	(4,400,326)	(4,496,314)
Recharges	(123,957)	(143,220)
ENVIRONMENTAL SERVICES	3,131,058	3,517,268

LEISURE & COMMUNITIES	Original Budget 16/17	Original Budget 17/18
CCR001 Community Safety (Crime Reduction)	51,046	44,997
CCT001 CCTV	0	0
COM401 Health Policy	70,683	81,799
COM402 Community Liaison	98,269	128,211
COM403 Youth Participation	12,750	11,990
COM404 Falls Prevention	8,395	(436)
COM405 Health Development	31,170	43,357
CUL410 Corinium Museum	96,065	101,000
CUL412 Collection Management	9,830	6,000
CUL413 Northleach Resouce Centre	8,850	8,850
GBD001 Community Welfare Grants	142,695	150,179
REC410 Ciren - Centre Management	825,180	641,238
REC419 Cirencester Leisure - Maintenance	32,850	32,850
REC420 Tetbury - Centre Management	0	10
REC430 C Campden - Centre Management	108,950	120,788
REC440 Fairford - Centre Management	0	30
REC450 Bourton - Centre Management	138,710	155,970
REC459 Bourton - Maintenance	28,019	28,019
SUP002 Consultation, Policy & Research	0	0
TOU001 Tourism Strategy and Promotion	38,047	53,534
TOU402 Partnership Grants	54,000	54,000
LEISURE & COMMUNITIES	1,755,509	1,662,388
<u>Subjective analysis:</u>		
Employees	318,239	353,446
Premises	119,679	123,897
Transport	7,010	6,010
Supplies & Services	608,965	361,453
Third Party Payments	132,239	(23,334)
Transfer Payments	0	0
Internal Recharges / Indirect Cost	204,748	222,165
Depreciation & Amortisation	635,335	903,500
External Income	(270,706)	(284,750)
Recharges	0	0
LEISURE & COMMUNITIES	1,755,509	1,662,388

PLANNING & STRATEGIC HOUSING	Original Budget 16/17	Original Budget 17/18
DEV001 Development Control - Applications	(78,776)	(42,204)
DEV002 Development Control - Appeals	205,740	212,148
DEV003 Development Control - Enforcement	246,391	262,986
DEV004 Development Advice	374,678	434,234
DEV401 Planning Advice For Land Charges	2,520	5,589
HAD001 Housing Advice	325,446	341,876
HOS001 Housing Strategy	160,295	168,459
HOS002 Housing Partnerships	39,100	41,169
PLP002 Local Development Framework	356,850	386,835
PLP005 Heritage & Design	306,325	318,053
PLP401 Fwd Plan work for Dev Con	(117)	890
PSM001 Planning - Service Management and Support S	(585)	280
PLANNING & STRATEGIC HOUSING	1,937,867	2,130,315

Subjective analysis:

Employees	1,584,145	1,771,642
Premises	78,780	78,780
Transport	40,420	40,420
Supplies & Services	219,900	234,400
Third Party Payments	0	0
Transfer Payments	0	0
Internal Recharges / Indirect Cost	1,035,219	1,100,783
Depreciation & Amortisation	72,595	81,100
External Income	(1,046,405)	(1,128,438)
Recharges	(46,787)	(48,372)
PLANNING & STRATEGIC HOUSING	1,937,867	2,130,315

DEMOCRATIC SERVICES	Original Budget 16/17	Original Budget 17/18
DRM001 Democratic Representation and Management	297,459	309,101
DRM003 Councillors Allowances	266,982	267,359
DRM004 Servicing Council	64,037	67,753
DRM005 Committee Services	272,799	281,531
DRM008 Corporate Subscriptions	18,980	18,980
ELE003 Elections Support/Overheads	187,436	196,894
ELE005 Parish Elections	5,000	5,000
SUP018 Press & PR/Communications	0	(0)
SUP022 Printing Services	0	(0)
SUP024 Postal Services	0	0
DEMOCRATIC SERVICES	1,112,693	1,146,618
<u>Subjective analysis:</u>		
Employees	593,852	590,548
Premises	97,790	111,126
Transport	24,691	24,691
Supplies & Services	417,343	417,506
Third Party Payments	0	0
Transfer Payments	0	0
Internal Recharges / Indirect Cost	401,691	423,242
Depreciation & Amortisation	33,090	13,300
External Income	(49,016)	(37,332)
Recharges	(406,748)	(396,462)
DEMOCRATIC SERVICES	1,112,693	1,146,618

CORPORATE SERVICES	Original Budget 16/17	Original Budget 17/18
COR001 Corporate Management	256,092	221,222
COR005 Corporate Finance	94,200	64,200
COR007 External Audit Fees	55,830	55,830
COR008 Bank Charges	47,840	47,840
FIE030 Interest and Investment Income	(266,270)	(268,270)
FIE401 Assisted Car Loans	(2,000)	0
FIE410 Commercial Properties - General	180,871	183,505
FIE411 Old Memorial Hospital (inc Cottages)	27,455	35,030
FIE412 Cotswold Club	(4,980)	(4,970)
FIE413 Dyer Street	(90,920)	(90,910)
FIE414 Social & Services Club, Chesterton Lane	0	0
FIE415 Old Station	17,220	14,790
FIE416 Brewery Court, Arts & Niccol Centre	(24,595)	(24,565)
FIE417 GCC Depot, Chesterton Lane	190	190
FIE418 Abberley House/44 Black Jack St.	(36,255)	(36,045)
FIE419 Compton House	(6,820)	(6,810)
FIE423 1st Floor Church Rms, Bourton-on-the-Water	(3,295)	(3,285)
FIE424 Bourton VIC	(4,995)	(4,510)
FIE426 Wilkinson's West Bromich	(120,535)	(120,525)
FIE427 Superdrug Hereford	(108,620)	(108,610)
FIE428 Tesco's Seaford	(80,781)	(80,771)
NDC401 Discretionary Pension Payments	1,664,585	1,664,585
NDC402 Other Land	8,400	10,050
SUP032 Strategic Directors	0	0
COR401 Publica Group	0	92,000
CORPORATE SERVICES	1,602,617	1,639,971

Subjective analysis:

Employees	1,833,081	1,837,620
Premises	78,188	93,276
Transport	10,023	10,023
Supplies & Services	306,075	577,907
Third Party Payments	0	0
Transfer Payments	0	0
Internal Recharges / Indirect Cost	561,542	523,553
Depreciation & Amortisation	24,815	21,100
External Income	(857,089)	(1,066,671)
Recharges	(354,018)	(356,837)
CORPORATE SERVICES	1,602,617	1,639,971

ENVIRONMENTAL & REGULATORY SERVICES	Original Budget 16/17	Original Budget 17/18
BUC001 Building Control - Fee Earning Work	65,600	3,919
BUC002 Building Control - Non Fee Earning Work	83,237	94,231
BUC003 Dangerous Structures	2,500	2,500
EMP001 Emergency Planning	62,153	31,888
ESM001 Environment - Service Mgt and Support	0	101,615
PSH002 Private Sector Housing - Condition of Dwell	19,190	15,018
PSH005 Home Energy Conservation	22,100	5,015
REG002 Licensing	(10,712)	71,210
REG006 Caravan Sites - Itinerates	6,115	24,157
REG007 Caravan Sites - Licensed	6,515	1,790
REG009 Environmental Protection	354,674	259,152
REG013 Pollution Control	(5,687)	123,582
REG016 Food Safety	291,090	211,843
REG017 Health & Safety At Work	142,820	35,900
REG021 Statutory Burials	3,420	3,107
STC011 Abandoned Vehicles	4,398	3,682
ENVIRONMENTAL & REGULATORY SERVICES	1,047,413	988,609

Subjective analysis:

Employees	993,815	653,040
Premises	34,158	39,057
Transport	40,420	45,140
Supplies & Services	145,766	378,125
Third Party Payments	0	0
Transfer Payments	0	0
Internal Recharges / Indirect Cost	486,659	535,177
Depreciation & Amortisation	47,180	61,600
External Income	(667,435)	(723,530)
Recharges	(33,150)	0
ENVIRONMENTAL & REGULATORY SERVICES	1,047,413	988,609

GO SHARED SERVICES	Original Budget 16/17	Original Budget 17/18
SUP003 Human Resources	0	(0)
SUP009 Accountancy	0	(0)
SUP010 Internal Audit	0	(0)
SUP011 Creditors	0	0
SUP012 Debtors	0	(0)
SUP013 Payroll	0	0
SUP019 Health & Safety	0	0
SUP020 Training & Development	0	0
SUP027 Recruitment	0	0
SUP029 Financial Information	0	0
SUP033 Central Purchasing	0	0
SUP035 Insurances	0	0
SUP042 GO Support and Hosting	0	(0)
SUP402 Glos. Counter Fraud Unit	0	0
GO SHARED SERVICES	0	1

Subjective analysis:

Employees	3,670,241	3,642,697
Premises	72,850	86,003
Transport	43,705	33,015
Supplies & Services	128,125	444,947
Third Party Payments	0	0
Transfer Payments	0	0
Internal Recharges / Indirect Cost	447,173	553,183
Depreciation & Amortisation	25,745	33,700
External Income	(3,058,900)	(3,211,122)
Recharges	(1,328,939)	(1,582,422)
GO SHARED SERVICES	0	1

ICT, CHANGE & CUSTOMER SERVICES	Original Budget 16/17	Original Budget 17/18
ADB411 Moreton-in-Marsh, Offices	53,930	58,590
COM420 FOH - Moreton	188,610	190,923
COM421 Moreton - Stock Trading a/c	0	0
SUP005 ICT	0	0
SUP017 Business Improvement/Transformation	0	0
SUP021 Business Continuity Planning	38,215	44,460
SUP023 Freedom of Information Act	0	0
SUP031 Application Support	0	0
SUP401 FOH - Trinity Road	0	(0)
TMR001 Street Naming	(295)	1,080
ICT, CHANGE & CUSTOMER SERVICES	280,460	295,053

Subjective analysis:

Employees	700,392	736,184
Premises	111,865	131,503
Transport	13,750	13,750
Supplies & Services	1,059,574	1,050,016
Third Party Payments	0	0
Transfer Payments	0	0
Internal Recharges / Indirect Cost	324,437	361,322
Depreciation & Amortisation	24,640	42,600
External Income	(161,723)	(145,978)
Recharges	(1,792,475)	(1,894,343)
ICT, CHANGE & CUSTOMER SERVICES	280,460	295,053

LAND, LEGAL & PROPERTY SERVICES	Original Budget 16/17	Original Budget 17/18
ADB401 Trinity Road, Offices	0	0
ADB402 Trinity Road Improvements (XC0055)	0	0
ADB412 Moreton-in-Marsh, Offices - Maintenance	43,235	43,235
CUL411 Corinium Museum - Maintenance	41,350	41,350
ENA401 Housing Enabling Properties	(9,690)	(8,840)
FIE425 22/24 Ashcroft Road	6,730	3,140
LLC001 Local Land Charges	(47,439)	(53,530)
SUP004 Legal	(1)	0
SUP025 Property Services	0	0
LAND, LEGAL & PROPERTY SERVICES	34,185	25,356
<u>Subjective analysis:</u>		
Employees	615,329	659,355
Premises	498,641	526,224
Transport	26,904	26,904
Supplies & Services	120,695	120,880
Third Party Payments	14,800	14,800
Transfer Payments	0	0
Internal Recharges / Indirect Cost	379,127	413,167
Depreciation & Amortisation	91,180	119,500
External Income	(1,005,432)	(1,086,435)
Recharges	(707,059)	(769,040)
LAND, LEGAL & PROPERTY SERVICES	34,185	25,356

REVENUES & HOUSING SUPPORT	Original Budget 16/17	Original Budget 17/18
HBPO01 Rent Allowances	531,978	568,233
HBPO07 Apprenticeships/NVQs	0	0
HOM001 Homelessness	60,810	63,486
LTC001 Council Tax Collection	544,795	463,061
LTC002 Council Tax Support Administration	0	0
LTC011 NNDR Collection	(72,799)	(72,998)
PSH001 Private Sector Housing Grants	178,722	57,945
PUT001 Concessionary Travel	42,304	45,097
SUP014 Cashiers	0	(0)
SUP028 Security Carriers	0	0
REVENUES & HOUSING SUPPORT	1,285,810	1,124,823
<u>Subjective analysis:</u>		
Employees	754,004	617,157
Premises	53,510	58,791
Transport	9,635	4,825
Supplies & Services	347,870	355,335
Third Party Payments	0	0
Transfer Payments	20,471,184	20,437,742
Internal Recharges / Indirect Cost	697,502	720,742
Depreciation & Amortisation	42,170	47,100
External Income	(21,022,722)	(21,043,865)
Recharges	(67,343)	(73,004)
REVENUES & HOUSING SUPPORT	1,285,810	1,124,823

2020 PARTNERSHIP MANAGEMENT & PROGRAMME COSTS	Original Budget 16/17	Original Budget 17/18
COR011 2020 Vision	0	0
COR061 Public Protection 2020	0	0
COR066 2020 HR Payroll Project	0	0
SUP026 Chief Executive	0	(0)
2020 PARTNERSHIP MNGT & PROGRAMME COSTS	0	(0)

Subjective analysis:

Employees	17,655	18,101
Premises	10,500	12,396
Transport	330	330
Supplies & Services	42,725	58,867
Third Party Payments	0	0
Transfer Payments	0	0
Internal Recharges / Indirect Cost	77,825	76,205
Depreciation & Amortisation	1,890	2,900
External Income	0	0
Recharges	(150,925)	(168,799)
2020 PARTNERSHIP MNGT & PROGRAMME COSTS	0	(0)

OTHER	Original Budget 16/17	Original Budget 17/18
Savings targets, vacancy factor and other contingency for utilities & income	(498,429)	(246,615)
Capital charges reversals	(1,193,590)	(1,908,535)
Capital expenditure funded from revenue	250,000	250,000
Movement to/(from) Reserves	(559,758)	(140,157)
Net Budget Requirement	10,185,835	10,485,094

Cotswold District Council - Capital Programme 2017/18 to 2020/21

Capital Scheme	2017/18 £	2018/19 £	2019/20 £	2020/21 £	Total £
Private Sector Housing					
Private Sector Housing - Council capital allocation	50,000	50,000	50,000	50,000	200,000
Disabled Facilities Grants [Grant funded element]	650,000	650,000	650,000	650,000	2,600,000
	700,000	700,000	700,000	700,000	2,800,000
Other projects					
ICT Infrastructure	150,000	150,000	150,000	150,000	600,000
Replacement waste and environmental services vehicles	949,000	156,000	381,000	1,410,000	2,896,000
Investment in Car Parks	300,000	100,000	150,000		550,000
2020 Vision - capital contribution to the Programme	558,000	100,000			658,000
Waste receptacles - growth in properties and replacements	55,000	55,000	55,000	55,000	220,000
Planning records scanning capital project - additional budget requirement	50,000				50,000
ICT System to support CIL in Planning	30,000				30,000
Increase in ICT 'core' budget	50,000	50,000	50,000	50,000	200,000
ABW System - ongoing upgrades		15,000		15,000	30,000
Replacement of Idox/Uniform system [ICT]			150,000		150,000
Replacement and upgrade of Civic income mgt. [ICT]			100,000		100,000
Replacement leisure equipment				250,000	250,000
<u>Schemes carried forward from 2016/17 to 2017/18:</u>					
Flooding works	200,000				200,000
Contribution to Rural Broadband scheme	500,000				500,000
	2,842,000	626,000	1,036,000	1,930,000	6,434,000
Total Capital Programme Budget	3,542,000	1,326,000	1,736,000	2,630,000	9,234,000

Capital Financing	2017/18 £	2018/19 £	2019/20 £	2020/21 £	Total £
Earmarked Reserves	200,000	0	0	0	200,000
Revenue Contributions	250,000	250,000	250,000	250,000	1,000,000
Grants and contributions	650,000	650,000	650,000	650,000	2,600,000
Capital Receipts	2,442,000	426,000	836,000	1,730,000	5,434,000
Total Funding	3,542,000	1,326,000	1,736,000	2,630,000	9,234,000