

# 17<sup>TH</sup> NOVEMBER 2016

#### CABINET

## AGENDA ITEM (9)

### **CORINIUM MUSEUM - STONE AGE TO CORINIUM PROJECT**

| Accountable Member  | Councillor Alison Coggins<br>Cabinet Member for Health and Leisure                           |  |
|---------------------|--|--|
| Accountable Officer | Martin Holland<br>Leisure Services Manager<br>01993 861556<br>martin.holland@westoxon.gov.uk |  |

| Purpose of Report                  | To seek authority for the submission of a 'Round Two' Heritage<br>Lottery grant application to fund building improvement works at the<br>Corinium Museum.  |
|------------------------------------|--|
| Recommendation(s)                  | (a) That the submission of a 'Round Two' Heritage Lottery<br>Grant application to fund building works at the Corinium<br>Museum be approved;   |
|                                    | (b) that a sum of £50,000 be included in the Council's 2017/18 capital programme as a contribution by the Council towards the building project.  |
| Reason(s) for<br>Recommendation(s) | To increase visitor numbers and opportunities for residents, schools<br>and visitors by refurbishing the Museum galleries that were not<br>included within the major refurbishment project twelve years ago. |

| Ward(s) Affected          | All Wards |
|---------------------------|-----------|
| Key Decision              | Yes       |
| Recommendation to Council | No        |

| Financial Implications                           | The draft project cost has been identified as £1,237,095. The Cabinet previously authorised an 'in principle' allocation of £50,000 from the Council Priorities Fund as a contribution towards the project. |
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| Legal and Human Rights<br>Implications           | None  |
| Environmental and<br>Sustainability Implications | The design team will investigate environmentally-friendly technologies and opportunities to incorporate viable initiatives at the detailed design stage of the project.                                     |

| Human Resource<br>Implications | None  |
|--------------------------------|---|
| Key Risks                      | There is a risk that the project fundraising target of £601,409 is not<br>achieved (see project budget at <b>Exempt Appendix 'A'</b> ). Total<br>income secured from donations, grant funders, and 'in kind' support<br>equates to £492,409 (including the Council's £50,000 contribution).<br>There remains a balance of £109,000 to reach the overall target.<br>To meet this shortfall, major trusts will be approached following<br>notification of the Heritage Lottery Fund's (HLF) grant award<br>decision. The trusts identified within the fund-raising strategy only<br>permit applications from projects which the HLF has grant funded. |
|                                | There existed a potential risk with the scheme that the Council may<br>exceed its VAT partial exemption de-minimis position. In mitigation,<br>after consulting VAT advisors, the Council has determined that it<br>will be able to recover input VAT on capital works undertaken at the<br>Corinium Museum. In establishing this position, the Council<br>considered its use of the Museum as being limited to a lease (for nil<br>consideration) to a third party who subsequently uses it to make<br>supplies in its own right, and therefore concluded there would be no<br>partial exemption issues.   |
|                                | There is a risk associated with construction contracts relating to<br>potential cost over-run. In mitigation, the project budget includes a<br>5%, construction phase, contingency sum and 2% for inflation.<br>However, there is a risk that any cost over-run in excess of these<br>provisions would fall upon the Council to fund.   |
|                                | There is a risk that visitor numbers to the Museum will decline if the Museum offer remains static. Furthermore, parts of the Museum will remain difficult to access for some visitors.   |
| Equalities Analysis            | The project will result in the Museum and its collection being more accessible to a wider audience.   |

| Related Decisions    | Minute CAB.48 - 6 <sup>th</sup> November 2014  |
|----------------------|--|
| Background Documents | None   |
| Appendices           | Exempt Appendix 'A' - Project Budget<br>Appendix 'B' - Architect's Design (report extract) |

| Performance Management<br>Follow Up | <ul> <li>(i) Implement Cabinet decisions.</li> <li>(ii) Visitor numbers, expenditure and income are monitored on regular basis via established communication channels with SLM.</li> <li>The projects specific outcomes will be monitored for reporting to the ULE and funding contributors.</li> </ul> |
|-------------------------------------|---|
|                                     | HLF and funding contributors.<br>The Council is monitoring the project income and expenditure via its<br>internal accounting systems and is providing financial updates to<br>the Project Advisor Board. The Council has Officer representation<br>on the Project Advisor Board.                        |
|                                     | Performance on the project will be reported as part of the Council's performance management process.  |

| the Museum and the Cotswold Museums Charitable Trust.<br>Volunteers will have an enhanced role interpreting artefacts for<br>visitors; the anticipation is the number of volunteers will increase<br>a result. Providing the pre-history link to the National Curriculum<br>will strengthen the education offer for Schools and closer<br>partnership working. Confirmed project partners include Cotswol<br>Archaeology and the British Museum. |
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### **Background Information**

1. Members will recall that the Council, in partnership with its Leisure Management Contractor, SLM, developed a project at the Corinium Museum to refurbish the galleries that were not included in the last Heritage Lottery funded refurbishment project in 2002/04.

2. The objective of the project is to increase visitor numbers and income, as well as reducing ongoing running costs (staff, utility, maintenance etc.) to a minimum and optimising long-term business sustainability and resilience. The following works are anticipated in achieving this goal:-

- alterations to the main entrance, shop and Tourist Information area to improve flow through the Museum and the shop; uniting the shop and Museum reception counters;
- creation of a Discovery Centre this is to be a new, inspiring community space to be used for a variety of functions by a range of visitors; including learning, meetings and Museum collections work;
- formation of new galleries within the existing building to display the prehistory, Iron Age and early Roman collections with increased capacity for future acquisitions;
- alterations to the Roman Garden.

3. At its Meeting on 6<sup>th</sup> November 2014, the Cabinet supported the aims and objectives of the project, authorised the submission of a 'Round One' grant application to the HLF, and authorised an 'in principle' allocation of £50,000 from the Council Priorities Fund as a contribution towards the project (Minute CAB.48 refers).

4. The 'Round One' grant application was successful, and a development grant of £96,300 was awarded to work the project up to the detailed stage for submission of the 'Round Two' construction phase and application. Previously named the "Community Discovery Project", it has been renamed the "Stone Age to Corinium Project" to better reflect the purpose of the project.

5. Authority is now being sought for the submission of the 'Round Two' application to the HLF and the inclusion of £50,000 in the Council's capital programme as a contribution towards the scheme. If the Cabinet agrees to the recommendations, the application to the HLF will be submitted before the end of November 2016. Notification of the grant decision is expected by June 2017 and, if successful, the project will be worked up to tender stage, with construction works commencing in February 2018. A copy of the project budget is attached at **Exempt Appendix 'A'**.

6. A complete copy of the project architect's design report has been placed in the Members' Room. For ease of reference, an extract from that report, summarising the improvements planned, is attached at **Appendix 'B'**.

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