

DRAFT MEDIUM TERM FINANCIAL STRATEGY		Appendix A1			
	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s	
Expenditure base budget	21,734	22,485	22,535	22,722	
Inflation - Salaries (1%)	95	90	90	90	
- Contracts	110	110	110	110	
Total Inflationary Increases	205	200	200	200	
Unavoidable budget pressures	834	200	200	200	
Savings					
Savings Target	(288)	(349)	(213)	(238)	
Total Expenditure	22,485	22,535	22,722	22,884	
Income base budget	(11,548)	(12,035)	(11,967)	(11,962)	
Inflation	0	0	0	0	
Other Growth - see Unavoidable budget pressures	(487)	68	5	5	
Total Income	(12,035)	(11,967)	(11,962)	(11,957)	
Net cost of service	10,450	10,568	10,760	10,927	
Funding Analysis - 25% Cut to Gov Funding					
Revenue Support Grant	(386)	(101)	0	0	
Business Rates Retention Baseline	(1,753)	(1,805)	(1,644)	(1,704)	
Business Rates forecast over baseline (inc. s.31 grant)	(954)	(982)	(1,198)	(700)	
Renewable Energy Business Rates Retention	(90)	(90)	(90)	(90)	
Levy	456	470	484		
Rural Services Delivery Grant	(483)	(372)	(483)	(483)	
Transitional Grant	(43)				
New Homes Bonus	(2,500)	(2,350)	(2,350)	(2,350)	
Overall Central Government Funding	(5,753)	(5,229)	(5,282)	(5,327)	
Council Tax					
Estimated Council Tax Base	39,046	39,514	39,988	40,468	
Band D Council Tax	128.91	131.48	134.09	136.76	
Council Tax Yield	(5,033)	(5,195)	(5,362)	(5,535)	
	1.99%	1.99%	1.99%	1.99%	
Collection Fund Surplus - Council Tax	(100)	(100)	(100)	(100)	
Overall Funding Position	(10,887)	(10,524)	(10,744)	(10,962)	
Budget (Surplus)/Deficit	(437)	44	16	(35)	

Appendix A2

Unavoidable Budget Pressures	2017/18	2018/19	2019/20	2020/21
Expenditure				
Increased contributions to GCC Pension Fund - Actuarial Valuation and projections	200,000	200,000	200,000	200,000
New Business Rating List 2017	45,000			
Counter Fraud Unit	485,000			
Planning Officer TSO growth 2.2 FTEs	59,000			
Estimated increase in Electricity/Gas contract costs (up to 14%)	15,000			
Apprenticeship Levy 0.5% of pay bill April 2017 £15,000 offset against the levy	20,000			
CIL ICT system costs - funded from CIL Admin Income	10,000			
Total Expenditure Budget Pressures	834,000	200,000	200,000	200,000
Income				
Cuts to Local Council Tax Support Admin Grant	5,000	5,000	5,000	5,000
Counter Fraud Unit - 3rd Party Income / Existing budget	(465,000)			
Counter Fraud Unit - Additional Income generated from counter fraud activities	(20,000)			
Increase in Planning Fee income (to fund TSO staff growth above)	(59,000)			
Universal Credit Admin Subs Cuts up to 75% (£250K) by 2019/20	62,500	62,500		
CIL - Admin income - offsetting system costs	(10,000)			
Total Income Growth/Budget Pressures	(486,500)	67,500	5,000	5,000
TOTAL	347,500	267,500	205,000	205,000

Appendix A3

Capital	17/18 £000s	18/19 £000s	19/20 £000s	20/21 £000s
Capital Reserves				
Opening Balance of capital receipts and capital grants	(11,651)	(10,391)	(10,565)	(10,261)
Expenditure:				
PSHR Capital Grant	700	700	700	700
ICT Capital funding	150	150	150	150
Potential new car parks works [currently unapproved 17/18 onwards]	300	100	150	
Provision for financing of Ubico Ltd waste vehicles	949	156	381	1,410
2020 Vision capital contribution to programme	558	100		
Contribution to Rural Broadband scheme	500			
Potential new capital schemes				
Additional budget required for Planning digitalisation project	50			
IT System to enable the processing of CiL in Planning	30			
ABW - ongoing upgrades		15		15
Waste receptacles growth in properties and replacements	55	55	55	55
Replacement Leisure equipment				250
Replacement of Idox/Uniform system (ICT)		150	150	
Replacement and upgrade of Civica income mgt (ICT)		100	100	
Increase in ICT 'core' budget	50	50	50	50
Income:				
Capital Financed from Revenue	(250)	(250)	(250)	(250)
DFG Grant / Better Care Fund	(650)	(650)	(650)	(650)
Expected capital receipts from asset sales	(625)			
Right to Buy and other misc. capital receipts	(150)	(150)	(150)	(150)
Loan repayment from Ubico Ltd for waste vehicles	(407)	(450)	(382)	(422)
Estimated Closing Balance of Capital Receipts	(10,391)	(10,565)	(10,261)	(9,102)

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Revenue Reserves	17/18 £000s	18/19 £000s	19/20 £000s	20/21 £000s
<u>Council Priorities Fund (and CPF allocations)</u>				
Opening balance	(2,209)	(1,342)	(853)	(605)
Income				
Expenditure				
Environmental Services - enhanced street cleansing	68	68	68	
Building Control (10% reduction in fees)	32	32	32	
Leisure and Cultural Services price freeze	42			
Local Plan/CIL Examination	250			
HLF - Bid for the corinimum Museum	50			
Alterations to Commercial space/Trinity Road	50			
Revenue contribution to 2020 Vision Programme	220	389	148	
Car Park redevelopment feasibility study	75			
Other CPF-funded projects	80			
Closing balance	(1,342)	(853)	(605)	(605)
<u>Other Earmarked Reserves (excluding CPF)</u>				
Opening balance	(1,594)	(1,028)	(878)	(878)
Income				
Expenditure				
Other expenditure funded from reserves	566	150		
Closing balance	(1,028)	(878)	(878)	(878)
Total of Earmarked reserves	(2,370)	(1,731)	(1,483)	(1,483)
<u>General fund working balance</u>				
Opening balance	(4,338)	(4,775)	(4,731)	(4,715)
Revenue budget (surplus)/deficit for the year	(437)	44	16	(35)
Closing balance on the General Fund	(4,775)	(4,731)	(4,715)	(4,750)
Total of Council revenue reserves (GF and Earmarked Reserves)	(7,145)	(6,462)	(6,198)	(6,233)