

## Cotswold District Council - Capital Programme 2016/17 to 2020/21

| Capital Scheme  | 2016/17<br>£     | 2017/18<br>£     | 2018/19<br>£     | 2019/20<br>£     | Total<br>£       |
|---|------------------|------------------|------------------|------------------|------------------|
| <b>Private Sector Housing</b>                         |                  |                  |                  |                  |                  |
| Private Sector Housing - Council capital allocation   | 521,000          | 521,000          | 521,000          | 521,000          | 2,084,000        |
| Disabled Facilities Grants [Grant funded element]     | 422,000          | 400,000          | 400,000          | 400,000          | 1,622,000        |
|   | 943,000          | 921,000          | 921,000          | 921,000          | 3,706,000        |
| <b>Other projects</b>                                 |                  |                  |                  |                  |                  |
| ICT Infrastructure                                    | 300,000          | 150,000          | 150,000          | 150,000          | 750,000          |
| Flood Recovery and land drainage works                | 421,985          | 300,000          |                  |                  | 721,985          |
| Replacement waste and environmental services vehicles | 630,000          | 265,000          | 138,000          |                  | 1,033,000        |
| Environmental Services Depot - c/f from 2015/16       | 500,000          |                  |                  |                  | 500,000          |
| Community Projects Fund Grants                        | 100,000          |                  |                  |                  | 100,000          |
| Investment in Car Parks                               | 352,000          | 300,000          | 100,000          |                  | 752,000          |
| 2020 Vision - capital contribution to the Programme   | 245,000          | 125,000          | 125,000          |                  | 495,000          |
| Planning records scanning capital project             | 150,000          |                  |                  |                  | 150,000          |
|   | 2,698,985        | 1,140,000        | 513,000          | 150,000          | 4,501,985        |
| <b>Total Capital Programme Budget</b>                 | <b>3,641,985</b> | <b>2,061,000</b> | <b>1,434,000</b> | <b>1,071,000</b> | <b>8,207,985</b> |

|                          | 2016/17<br>£     | 2017/18<br>£     | 2018/19<br>£     | 2019/20<br>£     | Total<br>£       |
|--------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Capital Financing</b> |                  |                  |                  |                  |                  |
| Earmarked Reserves       | 150,000          |                  |                  |                  | 150,000          |
| Revenue Contributions    | 250,000          | 250,000          | 250,000          | 250,000          | 1,000,000        |
| Grants and contributions | 422,000          | 400,000          | 400,000          | 400,000          | 1,622,000        |
| Capital Receipts         | 2,819,985        | 1,411,000        | 784,000          | 421,000          | 5,435,985        |
| <b>Total Funding</b>     | <b>3,641,985</b> | <b>2,061,000</b> | <b>1,434,000</b> | <b>1,071,000</b> | <b>8,207,985</b> |

# COTSWOLD DISTRICT COUNCIL

## REVENUE BUDGET

2016/17

## Summary Revenue Expenditure 2015/2016 & 2016/17

|                                      | 2015/16<br>Estimate<br>£ | 2016/17<br>Estimate<br>£ |
|--------------------------------------|--------------------------|--------------------------|
| Chief Executives Directorate         | 1,161,123                | 1,093,713                |
| Corporate Management                 | 1,938,830                | 2,137,527                |
| Environment                          | 4,654,998                | 4,583,847                |
| Planning and Communities             | 3,917,942                | 3,892,873                |
| Corporate Resources                  | 638,125                  | 479,655                  |
| Vacancy Factor                       | (300,000)                | (288,719)                |
| Contingencies for Utilities & Income | 228,691                  | (209,713)                |
| <b>Total Cost Of Service</b>         | <b>12,239,709</b>        | <b>11,689,183</b>        |

|                                    | 2015/16<br>Estimate<br>£ | 2016/17<br>Estimate<br>£ |
|------------------------------------|--------------------------|--------------------------|
| Employees                          | 10,787,166               | 11,082,267               |
| Premises-Related Expenditure       | 1,764,795                | 1,761,836                |
| Transport-Related Expenditure      | 258,665                  | 244,356                  |
| Supplies & Services                | 4,050,467                | 3,852,743                |
| Housing Benefit Payments           | 20,605,513               | 20,471,184               |
| Major Contract Payments            | 5,469,832                | 5,444,901                |
| Support Services                   | 5,272,419                | 5,195,654                |
| Depreciation and Impairment Losses | 1,201,655                | 1,193,255                |
| <b>Total Cost</b>                  | <b>49,410,512</b>        | <b>49,246,195</b>        |
| Recharges                          | (5,823,599)              | (5,700,280)              |
| Income                             | (31,347,204)             | (31,856,732)             |
| <b>Total Cost of Services</b>      | <b>12,239,709</b>        | <b>11,689,183</b>        |

|  |                   |                   |
|--|-------------------|-------------------|
| Other Adjustments                      |                   |                   |
| Capital Accounting Adjustment          | (1,193,590)       | (1,193,590)       |
| Capital Expenditure Charged To Revenue | 250,000           | 250,000           |
| Movement to Reserves                   | (30,784)          | (559,758)         |
| Net Budget Requirement                 | <b>11,265,335</b> | <b>10,185,835</b> |

|                               |             |           |
|-------------------------------|-------------|-----------|
| Revenue Support Grant (RSG)   | (1,510,389) | (856,353) |
| Rural Services Delivery Grant |             | (598,715) |
| Transitional Grant            |             | (42,941)  |

|  |                    |                    |
|--|--------------------|--------------------|
| Business Rates Retention / Net Income              | (1,674,229)        | (1,996,850)        |
| Renewable Business Rates                           | (89,110)           | (89,833)           |
| Collection Fund (surplus)/deficit - Business Rates | (47,830)           | 1,155,320          |
| Business Rates S31 Grant                           | (946,651)          | (657,166)          |
| Business Rates Levy                                | 458,042            | 447,578            |
| Business Rates Smoothing Reserve                   | (39,522)           | (650,000)          |
| NNDR Net Budget                                    | <b>(2,339,300)</b> | <b>(1,790,951)</b> |

|                                       |                  |                  |
|---------------------------------------|------------------|------------------|
| New Homes Bonus                       | (2,564,790)      | (2,500,000)      |
| New Homes Bonus Surplus               |                  | (750,615)        |
| Appropriation to reserves             |                  | 750,615          |
| Other Grants / Council Tax Freeze     | (50,839)         |                  |
| Collection Fund Surplus - Council Tax | (91,790)         | (151,272)        |
| Budget Surplus                        | 237              | 706,982          |
|                                       | <b>4,708,464</b> | <b>4,952,585</b> |

|                  |           |           |
|------------------|-----------|-----------|
| Council Tax Base | 37,250.50 | 38,418.11 |
|------------------|-----------|-----------|

|        |        |        |
|--------|--------|--------|
| Band D | 126.40 | 128.91 |
|--------|--------|--------|

### Chief Executive & Corporate Management - Summary

|                      | 2015/16<br>Estimate<br>£ | 2016/17<br>Estimate<br>£ |
|----------------------|--------------------------|--------------------------|
| Chief Exec Office    | 0                        | 0                        |
| Democratic Services  | 1,161,123                | 1,093,713                |
| Corporate Activities | 1,938,830                | 2,137,527                |
|                      | <u>3,099,953</u>         | <u>3,231,240</u>         |

The increase in contribution to the Pension Fund relates to additional payments towards past service costs resulting from the last actuarial review in 2013 which set the contribution rates from 2014/15 to 2016/17.

The fall in Supplies & Services reflects the reduced recharge for David Neudegg as he will be undertaking his new role as Managing Director of the 2020 Vision Partnership Venture. The reduction in employee costs reflects the new joint Corporate Management Team structure.

In addition the annual revenue contribution towards District Election costs is now included in the Movement to/from reserves figure rather than within the total cost of services figure. This has reduced the Supplies & Services budget by £40,000.

|                                    | 2015/16<br>Estimate<br>£ | 2016/17<br>Estimate<br>£ |
|------------------------------------|--------------------------|--------------------------|
| Employees                          | 678,510                  | 597,397                  |
| Contribution to Pension Fund       | 1,462,585                | 1,664,585                |
| Premises-Related Expenditure       | 89,285                   | 99,333                   |
| Transport-Related Expenditure      | 35,174                   | 34,004                   |
| Supplies & Services                | 736,613                  | 681,578                  |
| Support Services                   | 856,819                  | 808,084                  |
| Depreciation and Impairment Losses | 12,300                   | 12,300                   |
| Recharges                          | (686,057)                | (579,195)                |
| Income                             | (85,276)                 | (86,846)                 |
|                                    | <u>3,099,953</u>         | <u>3,231,240</u>         |

**Environment**

|  | <b>2015/16</b>   | <b>2016/17</b>   |
|--|------------------|------------------|
|  | <b>Estimate</b>  | <b>Estimate</b>  |
|  | <b>£</b>         | <b>£</b>         |
| Customer Services  | 327,725          | 339,775          |
| Cleansing & Waste  | 3,803,251        | 3,779,439        |
| Land Drainage  | 212,007          | 209,277          |
| Parking  | (1,403,737)      | (1,420,964)      |
| Animal Control/Climate Change and<br>Public Conveniences | 430,604          | 406,059          |
| Licensing  | 156,954          | 135,443          |
| Public Protection  | 1,128,193        | 1,134,817        |
|  | <b>4,654,998</b> | <b>4,583,847</b> |

The increase in Major Contractors relates to Ubico, but is offset by income from the new South Cerney Depot, which is included in the income line.

|                                    | <b>2015/16</b>   | <b>2016/17</b>   |
|------------------------------------|------------------|------------------|
|                                    | <b>Estimate</b>  | <b>Estimate</b>  |
|                                    | <b>£</b>         | <b>£</b>         |
| Employees                          | 1,877,078        | 1,870,634        |
| Premises-Related Expenditure       | 794,575          | 816,355          |
| Transport-Related Expenditure      | 76,376           | 63,236           |
| Supplies & Services                | 930,573          | 948,583          |
| Major Contractors                  | 5,222,912        | 5,297,862        |
| Support Services                   | 1,290,651        | 1,242,141        |
| Depreciation and Impairment Losses | 279,580          | 279,580          |
| Recharges                          | (1,119,304)      | (1,110,925)      |
| Income                             | (4,697,443)      | (4,823,619)      |
|                                    | <b>4,654,998</b> | <b>4,583,847</b> |

**Planning & Sustainable Communities - Summary**

|                         | <b>2015/16</b>   | <b>2016/17</b>   |
|-------------------------|------------------|------------------|
|                         | <b>Estimate</b>  | <b>Estimate</b>  |
|                         | <b>£</b>         | <b>£</b>         |
| Planning                | 1,326,081        | 1,207,630        |
| Leisure                 | 1,213,975        | 1,327,851        |
| Forward Planning        | 353,618          | 356,733          |
| Housing                 | 593,885          | 585,651          |
| Sustainable Communities | 394,813          | 415,008          |
|                         | <b>3,882,372</b> | <b>3,892,873</b> |

Major Contractor payments have reduced, reflecting the movement in the contractual sum with the service provider.

Supplies & Services include a one off payment to Farmors School at Fairford and Sir William Romney's School at Tetbury of £267,000 which relates to the Leisure Centres that transferred to the schools in 2013. The one off payment will be funded from reserves.

The Planning income budget has been increased by £180,000 in line with previous years achieved income

|                                    | <b>2015/16</b>   | <b>2016/17</b>   |
|------------------------------------|------------------|------------------|
|                                    | <b>Estimate</b>  | <b>Estimate</b>  |
|                                    | <b>£</b>         | <b>£</b>         |
| Employees                          | 2,010,791        | 2,078,386        |
| Premises-Related Expenditure       | 314,475          | 248,982          |
| Transport-Related Expenditure      | 68,240           | 68,240           |
| Supplies & Services                | 533,965          | 826,400          |
| Major Contract Payments            | 246,920          | 132,239          |
| Support Services                   | 1,354,158        | 1,343,813        |
| Depreciation and Impairment Losses | 720,510          | 720,510          |
| Recharges                          | (58,387)         | (58,387)         |
| Income                             | (1,272,730)      | (1,467,310)      |
|                                    | <b>3,917,942</b> | <b>3,892,873</b> |

**Resources - Summary**

|                                    | <b>2015/16<br/>Revised<br/>£</b> | <b>2016/17<br/>Estimate<br/>£</b> |
|------------------------------------|----------------------------------|-----------------------------------|
| GO Services, Audit and Investments | (233,269)                        | (268,270)                         |
| Improvement & Change               | 16,076                           | (294)                             |
| Legal & Land Charges               | (22,621)                         | (47,439)                          |
| Property, Commercial & Other Land  | (264,225)                        | (250,620)                         |
| Revs & Bens                        | 1,142,165                        | 1,046,278                         |
|                                    | <b>638,125</b>                   | <b>479,655</b>                    |

The increase in employee costs relates to growth in HR, Support & Hosting, Procurement and Training & Development which reflects increasing demands from our clients and statutory changes which have required additional resourcing. These costs are offset by additional income.

|                                    | <b>2015/16<br/>Revised<br/>£</b> | <b>2016/17<br/>Estimate<br/>£</b> |
|------------------------------------|----------------------------------|-----------------------------------|
| Employees                          | 5,058,203                        | 5,159,984                         |
| Premises-Related Expenditure       | 566,460                          | 597,166                           |
| Transport-Related Expenditure      | 78,875                           | 78,875                            |
| Supplies & Services                | 1,620,625                        | 1,605,895                         |
| Major Contractors                  | 0                                | 14,800                            |
| Housing Benefit Payments           | 20,605,513                       | 20,471,184                        |
| Support Services                   | 1,770,791                        | 1,801,616                         |
| Depreciation and Impairment Losses | 189,265                          | 180,865                           |
| Recharges                          | (3,959,851)                      | (3,951,773)                       |
| Income                             | (25,291,755)                     | (25,478,957)                      |
|                                    | <b>638,125</b>                   | <b>479,656</b>                    |