

DRAFT MEDIUM TERM FINANCIAL STRATEGY

Appendix A

| | 2014/15 £000s | 2015/16 £000s | 2016/17 £000s | 2017/18 £000s |
|---|------------------|------------------|------------------|------------------|
| Expenditure base budget | 20,666 | 20,926 | 21,167 | 21,625 |
| Inflation - Salaries | 140 | 140 | 140 | 140 |
| - Contracts | 250 | 250 | 250 | 250 |
| Total Inflationary Increases | 390 | 390 | 390 | 390 |
| Unavoidable budget pressures | 186 | 202 | 402 | 75 |
| Savings Target | (316) | (351) | (334) | (274) |
| Total Expenditure | 20,926 | 21,167 | 21,625 | 21,816 |
| Income base budget | (11,653) | (10,132) | (10,132) | (10,252) |
| Inflation | 0 | 0 | (120) | (120) |
| Other Growth - see Unavoidable budget pressures | 147 | 0 | 0 | 0 |
| Transfer New Homes Bonus to Funding Section | 1,374 | | | |
| Total Income | (10,132) | (10,132) | (10,252) | (10,372) |
| Net cost of service | 10,795 | 11,036 | 11,374 | 11,445 |
| Funding Analysis | | | | |
| RSG | (2,003) | (1,404) | (1,100) | (800) |
| Estimated reduction in RSG | 463 | 599 | 304 | 300 |
| Estimated reduction in RSG % | -19% | -30% | -22% | -27% |
| Net Business Rates | (1,723) | (2,173) | (2,241) | (2,308) |
| Overall Central Government Funding | (3,726) | (3,577) | (3,341) | (3,108) |
| Estimated Council Tax Base | 36,907 | 37,276 | 37,648 | 38,025 |
| Band D Council Tax | 137.16 | 137.16 | 139.89 | 142.67 |
| Council Tax | (5,062) | (5,113) | (5,267) | (5,425) |
| | 0.00% | 0.00% | 1.99% | 1.99% |
| Council Tax Freeze Grant | (52) | (104) | (104) | (104) |
| Collection Fund Surplus - Council Tax | (84) | | | |
| New Homes Bonus | (1,950) | (2,350) | (2,800) | (3,000) |
| Overall Funding Position | (10,874) | (11,144) | (11,512) | (11,637) |
| Budget (Surplus)/Deficit | (80) | (108) | (138) | (193) |

| Unavoidable Budget Pressures | 2014/15 | 2015/16 | 2016/17 | 2017/18 |
|--|----------------|----------------|----------------|----------------|
| Expenditure | | | | |
| Increased contributions to GCC Pension Fund - Actuarial Valuation March 2013 | 202,000 | 202,000 | 202,000 | |
| Savings on the disposal of Old Memorial Hospital | (9,000) | | | |
| Town and Parish Council Tax Support Grant | (40,000) | | | |
| Provision for increased costs of pensions auto-enrolment | 100,000 | | | |
| Increased NI as a result of changes to state pension scheme | | | 200,000 | |
| NNDR Provision for leisure facilities current in base budget - move to Business Rates Financing Line | (124,500) | | | |
| Budget to reflect full cost of leisure and cultural services contract - Budget savings were based upon average contact sums - savings will be available in future years in accordance with contactor bid | 57,000 | | | |
| Partially funding Disabled Facilities Grants from revenue rather than capital | | | | 75,000 |
| TOTAL | 185,500 | 202,000 | 402,000 | 75,000 |
| Income | | | | |
| Realign budget to reflect change in relation to investment in new commercial property | 50,000 | | | |
| Loss of Rental income from Commercial Properties | 4,000 | | | |
| Reduction in Benefits Admin Subsidy from central government | 8,000 | | | |
| Council Tax Transition Grant - removal of funding from central government | 15,808 | | | |
| Share of Ctax Transition Grant to Town and Parish Councils - removal of funding from central government | (4,439) | | | |
| Council Tax Freeze Grant 2013/14 now in RSG | 55,334 | | | |
| Efficiency Grant for Rural Districts now in RSG | 18,408 | | | |
| TOTAL | 147,111 | 0 | 0 | 0 |

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| Capital and earmarked reserves | | | | |
|--|----------------|----------------|----------------|----------------|
| | 14/15 | 15/16 | 16/17 | 17/18 |
| | £000s | £000s | £000s | £000s |
| Capital Reserves | | | | |
| Opening Balance of UCR | (4,935) | (6,504) | (6,169) | (5,867) |
| Expenditure: | | | | |
| Environmental Services Depot | 2,195 | | | |
| PSHR Capital Grant | 942 | 942 | 942 | 942 |
| ICT Capital funding | 250 | 250 | 250 | 250 |
| Other approved schemes | | 80 | | |
| Potential new schemes [currently unapproved]: | 335 | 310 | 300 | 100 |
| Provision for financing of Ubico Ltd waste vehicles | 700 | | | |
| Flood works | 70 | | | |
| Income: | | | | |
| Capital Financed from Revenue - ICT Equipment | (250) | (250) | (250) | (250) |
| Capital Financed from Revenue - Part fund Dis Fac Grants | | | | (75) |
| DFG Central Gov Grant | (422) | (422) | (422) | (422) |
| Expected capital receipts from asset sales | (4,875) | | | |
| Right to Buy and other misc. capital receipts | (150) | (150) | (150) | (150) |
| Loan repayment from LA Company | (364) | (425) | (368) | (343) |
| Estimated Closing Balance of Capital Receipts | (6,504) | (6,169) | (5,867) | (5,815) |
| Revenue Reserves | | | | |
| Council Priorities Fund (and CPF allocations) | | | | |
| Opening balance | (2,535) | (2,073) | (1,696) | (1,344) |
| Expenditure | | | | |
| Leisure Schools One Off Payments | | | 267 | |
| Leisure and Cultural Services Price Freeze | 62 | 127 | 85 | 42 |
| Public Protection Legal Case | 100 | | | |
| Local Plan Development and Examination | 250 | 250 | | |
| Projects to support transformational change | 50 | | | |
| Closing balance | (2,073) | (1,696) | (1,344) | (1,302) |
| Other Earmarked Reserves (excluding CPF) | | | | |
| Opening balance | (1,254) | (945) | (849) | (837) |
| Expenditure | 309 | 96 | 12 | 12 |
| Income | | | | |
| Closing balance | (945) | (849) | (837) | (825) |
| Total of Earmarked reserves | (3,018) | (2,545) | (2,181) | (2,127) |
| General fund working balance | | | | |
| Opening balance | (1,934) | (2,014) | (2,122) | (2,260) |
| Expenditure | | | | |
| Income | | | | |
| Revenue budget (surplus)/deficit for the year | (80) | (108) | (138) | (193) |
| Closing balance | (2,014) | (2,122) | (2,260) | (2,452) |