

## SUMMARY REVENUE EXPENDITURE 2019/20 &amp; 2020/21

By Service Area	2019/20 Budget £	2020/21 Estimate £
Environmental Services	3,631,973	3,791,660
Leisure & Communities	1,627,274	1,637,623
Planning & Strategic Housing	1,177,666	1,222,294
Democratic Services	970,093	948,114
Corporate Services	1,412,641	1,467,814
Environmental & Regulatory Services (ERS)	427,863	393,557
Business Support Services - Finance, HR, Procurement	950,147	906,775
Business Support Services - ICT, Business Improvement	1,797,517	1,792,048
Land, Legal & Property	677,154	642,862
Revenues & Housing Support	261,128	249,965
2020 Partnership and transformation	182,677	259,495
Savings targets, vacancy factor and other contingency for utilities & income	(49,935)	75,204
<b>Total Cost of Service</b>	<b>13,066,197</b>	<b>13,387,410</b>
<u>Plus</u>		
Capital charges reversals	(1,740,580)	(1,601,496)
Capital expenditure funded from revenue and MRP	250,000	933,000
New homes bonus - surplus income	(1,409,793)	0
Movement to/(from) Reserves	991,217	(378,641)
<b>Net Budget Requirement</b>	<b>11,157,041</b>	<b>12,340,273</b>

By subjective	2019/20 Budget £	2020/21 Estimate £
Employees	3,110,236	2,883,862
Premises-Related Expenditure	1,391,942	1,382,723
Transport-Related Expenditure	59,044	49,044
Supplies & Services	2,614,152	2,874,281
Housing Benefit Payments	17,017,485	13,906,164
Major Contract Payments	14,558,083	15,366,633
Revenue Grants	85,000	85,000
Support Services	0	0
Depreciation and Impairment Losses	1,740,580	1,601,496
<b>Total Cost</b>	<b>40,576,522</b>	<b>38,149,204</b>
Recharges	0	0
Income	(27,510,326)	(24,761,795)
<b>Total Cost of Service</b>	<b>13,066,196</b>	<b>13,387,409</b>
<u>Plus</u>		
Reversal of capital charges	(1,740,580)	(1,601,496)
Capital expenditure funded from revenue and MRP	250,000	933,000
New homes bonus - surplus income	(1,409,793)	0
Movement to/(from) Earmarked Reserves	991,217	(378,641)
<b>Net Budget Requirement</b>	<b>11,157,040</b>	<b>12,340,272</b>

## SUMMARY REVENUE EXPENDITURE 2019/20 & 2020/21

By Service Area	2019/20 Budget £	2020/21 Estimate £
<b>Financing:</b>		
Business Rates Retention / Net Income	(1,800,182)	(1,750,835)
Renewable Business Rates	(71,325)	(69,127)
Collection Fund (surplus)/deficit - Business Rates	129,504	91,847
Business Rates S31 Grant	(2,137,939)	(2,458,720)
Business Rates Levy	935,228	1,037,162
Business Rates Smoothing Reserve	(129,504)	0
NDR net income	<u>(3,074,218)</u>	<u>(3,149,673)</u>
Revenue Support Grant (RSG)	0	0
Rural Services Delivery Grant	(602,434)	(602,434)
Other Grant Income	0	0
New Homes Bonus	(1,845,000)	(3,169,266)
Collection Fund Deficit/(Surplus) - Council Tax	(96,878)	49,328
GF Budget Surplus/(deficit) [transfer (from)/to GF]	<u>(164,313)</u>	<u>123,875</u>
	<u>5,374,197</u>	<u>5,592,102</u>
Council Tax Base	41,683.06	41,753.92
Band D Council Tax	128.93	133.93

## Budget Summary, by Service Groups, by Cost Centre

ENVIRONMENTAL SERVICES	Approved Budget 19/20	Original Budget 20/21
CCC001 Climate Change	14,657	93,793
CCM001 Cemetery, Crematorium and Churchyards	89,366	144,213
CCM402 Cemeteries - Maintenance	16,275	16,275
CPK401 Car Parks	(1,093,617)	(1,758,583)
CPK402 Car Parks - Maintenance	35,725	35,725
CPK413 Car Parks - Tetbury The Chippings	(14,925)	(14,925)
FLD401 Land Drainage	75,819	75,555
HLD410 Waste - Cleansing	119,755	124
REG003 Animal Control	26,693	26,680
REG019 Public Conveniences	213,899	190,465
REG023 Environmental Strategy	760	647
RYC001 Recycling	874,271	1,459,523
RYC002 Green Waste	859,343	278,667
RYC003 Food Waste	0	747,461
STC001 Street Cleaning	1,158,916	1,089,622
WST001 Household Waste	1,377,137	1,527,410
WST004 Bulky Household Waste	3,909	4,907
WST401 Refuse-Stow Fair	11,128	11,207
WST402 South Cerney Depot, Packers Lease	(137,980)	(140,033)
<b>ENVIRONMENTAL SERVICES</b>	<b>3,631,974</b>	<b>3,791,660</b>
<u>Subjective analysis:</u>		
Employees	4	4
Premises	682,956	667,360
Transport	0	0
Supplies & Services	620,242	548,361
Major contract payments	6,192,743	7,085,239
Transfer Payments	0	0
Depreciation & Amortisation	519,180	378,848
External Income	(4,383,152)	(4,888,152)
Recharges	0	0
<b>ENVIRONMENTAL SERVICES</b>	<b>3,631,973</b>	<b>3,791,660</b>

<b>LEISURE &amp; COMMUNITIES</b>	<b>Approved Budget 19/20</b>	<b>Original Budget 20/21</b>
CCR001 Community Safety (Crime Reduction)	20,620	68,150
COM401 Health Policy	25,794	25,642
COM402 Community Liaison	95,211	95,091
COM403 Youth Participation	92,904	92,863
COM404 Falls Prevention	0	0
COM405 Health Development	41,501	41,413
CUL410 Corinium Museum	101,710	98,980
CUL412 Collection Management	4,800	4,855
CUL413 Northleach Resouce Centre	8,850	8,850
GBD001 Community Welfare Grants	145,381	145,352
REC410 Ciren - Centre Management	604,550	568,258
REC419 Cirencester Leisure - Maintenance	32,850	32,850
REC430 C Campden - Centre Management	123,741	124,490
REC450 Bourton - Centre Management	145,940	147,697
REC459 Bourton - Maintenance	28,019	28,019
SUP002 Consultation, Policy & Research	87,132	86,842
TOU001 Tourism Strategy and Promotion	14,271	14,271
TOU402 Partnership Grants	54,000	54,000
<b>LEISURE &amp; COMMUNITIES</b>	<b>1,627,274</b>	<b>1,637,623</b>

Subjective analysis:

Employees	1	1
Premises	93,919	93,919
Transport	0	0
Supplies & Services	172,080	192,075
Major contract payments	372,074	356,395
Transfer Payments	85,000	85,000
Depreciation & Amortisation	904,200	910,233
External Income	(0)	(0)
Recharges	0	0
<b>LEISURE &amp; COMMUNITIES</b>	<b>1,627,274</b>	<b>1,637,623</b>

<b>PLANNING &amp; STRATEGIC HOUSING</b>	<b>Approved Budget 19/20</b>	<b>Original Budget 20/21</b>
DEV001 Development Management - Applications	(422,810)	(319,196)
DEV002 Development Management - Appeals	128,491	128,320
DEV003 Development Management - Enforcement	184,557	184,168
DEV004 Development Advice	328,564	327,953
DEV401 Planning Advice For Land Charges	11,305	11,218
HAD001 Housing Advice	276,568	276,290
HOS001 Housing Strategy	132,196	92,267
HOS002 Housing Partnerships	24,309	24,218
HOS005 Community-Led Housing	0	30,200
PLP002 Local Development Framework	295,834	249,275
PLP005 Heritage & Design	197,809	196,822
PLP401 Fwd Plan work for Dev Con	16,439	16,360
PSM001 Planning - Service Management and Support S	4,403	4,398
<b>PLANNING &amp; STRATEGIC HOUSING</b>	<b>1,177,666</b>	<b>1,222,294</b>

Subjective analysis:

Employees	0	0
Premises	18,430	20,830
Transport	0	0
Supplies & Services	284,127	261,722
Major contract payments	2,134,560	2,075,173
Transfer Payments	0	0
Depreciation & Amortisation	53,010	57,030
External Income	(1,312,462)	(1,192,462)
Recharges	0	0
<b>PLANNING &amp; STRATEGIC HOUSING</b>	<b>1,177,666</b>	<b>1,222,294</b>

<b>DEMOCRATIC SERVICES</b>	<b>Approved Budget 19/20</b>	<b>Original Budget 20/21</b>
DRM001 Democratic Representation and Management	114,610	114,646
DRM003 Councillors Allowances	267,168	315,830
DRM004 Servicing Council	20,988	16,882
DRM005 Committee Services	117,074	58,353
DRM008 Corporate Subscriptions	18,980	18,980
ELE003 Elections Support/Overheads	152,756	132,052
ELE005 Parish Elections	5,000	5,000
SUP018 Press & PR/Communications	50,816	55,687
SUP022 Printing Services	182,888	191,032
SUP024 Postal Services	39,814	39,653
<b>DEMOCRATIC SERVICES</b>	<b>970,093</b>	<b>948,114</b>
<u>Subjective analysis:</u>		
Employees	118,112	11,000
Premises	710	710
Transport	17,805	17,805
Supplies & Services	404,185	481,722
Major contract payments	505,212	455,946
Transfer Payments	0	0
Depreciation & Amortisation	8,340	15,935
External Income	<b>(84,270)</b>	<b>(35,004)</b>
Recharges	0	0
<b>DEMOCRATIC SERVICES</b>	<b>970,093</b>	<b>948,114</b>

<b>CORPORATE SERVICES</b>	<b>Approved Budget 19/20</b>	<b>Original Budget 20/21</b>
COR001 Corporate Management	0	0
COR005 Corporate Finance	67,242	98,547
COR007 External Audit Fees	55,830	55,830
COR008 Bank Charges	61,065	61,065
FIE030 Interest and Investment Income	(602,668)	(602,668)
FIE410 Commercial Properties - General	10,335	10,335
FIE411 Old Memorial Hospital (inc Cottages)	30,850	23,375
FIE412 Cotswold Club	(5,110)	(2,510)
FIE413 Dyer Street	(120,000)	(120,000)
FIE415 Old Station	24,237	23,664
FIE416 Brewery Court, Arts & Niccol Centre	(53,321)	(54,626)
FIE417 GCC Depot, Chesterton Lane	190	190
FIE418 Abberley House/44 Black Jack St.	(35,179)	(61,819)
FIE419 Compton House	(11,375)	(11,375)
FIE423 1st Floor Church Rms, Bourton-on-the-Water	(4,395)	(4,395)
FIE424 Bourton VIC	(5,850)	(6,661)
FIE426 Wilkinson's West Bromich	(124,505)	(120,725)
FIE427 Superdrug Hereford	(61,500)	(61,500)
FIE428 Tesco's Seaford	(83,307)	(92,079)
NDC401 Discretionary Pension Payments	2,054,585	1,881,916
NDC402 Other Land	0	0
SUP032 Strategic Directors	215,517	451,251
COR401 Publica Group	0	0
<b>CORPORATE SERVICES</b>	<b>1,412,640</b>	<b>1,467,814</b>

Subjective analysis:

Employees	2,095,227	2,108,698
Premises	58,103	58,803
Transport	0	0
Supplies & Services	151,342	217,121
Major contract payments	219,615	235,141
Transfer Payments	0	0
Depreciation & Amortisation	43,680	33,815
External Income	(1,155,327)	(1,185,764)
Recharges	0	0
<b>CORPORATE SERVICES</b>	<b>1,412,641</b>	<b>1,467,814</b>

<b>ENVIRONMENTAL &amp; REGULATORY SERVICES</b>	<b>Approved Budget 19/20</b>	<b>Original Budget 20/21</b>
BUC001 Building Control - Fee Earning Work	(148,403)	(181,319)
BUC002 Building Control - Non Fee Earning Work	55,690	55,417
BUC003 Dangerous Structures	2,500	2,500
EMP001 Emergency Planning	26,378	26,322
ESM001 Environment - Service Mgt and Support	105,598	105,598
PSH002 Private Sector Housing - Condition of Dwell	5,100	5,087
PSH005 Home Energy Conservation	3,425	3,412
REG002 Licensing	(16,453)	(16,924)
REG006 Caravan Sites - Itinerates	4,420	3,934
REG007 Caravan Sites - Licensed	150	87
REG009 Environmental Protection	160,705	159,610
REG013 Pollution Control	105,163	106,760
REG016 Food Safety	121,070	120,687
REG017 Health & Safety At Work	0	0
REG021 Statutory Burials	1,320	1,259
STC011 Abandoned Vehicles	1,200	1,127
<b>ENVIRONMENTAL &amp; REGULATORY SERVICES</b>	<b>427,863</b>	<b>393,557</b>

Subjective analysis:

Employees	35,000	0
Premises	0	0
Transport	0	0
Supplies & Services	120,140	119,525
Major contract payments	862,503	897,503
Transfer Payments	0	0
Depreciation & Amortisation	28,110	26,419
External Income	(617,890)	(649,890)
Recharges	0	0
<b>ENVIRONMENTAL &amp; REGULATORY SERVICES</b>	<b>427,863</b>	<b>393,557</b>



<b>BUSINESS SUPPORT SERVICES - FINANCE, HR, PROCUREMENT</b>	<b>Approved Budget 19/20</b>	<b>Original Budget 20/21</b>
SUP003 Human Resources	259,189	258,578
SUP009 Accountancy	368,577	334,098
SUP010 Internal Audit	93,757	86,214
SUP011 Creditors	41,363	41,363
SUP012 Debtors	38,443	38,443
SUP013 Payroll	26,068	26,068
SUP019 Health & Safety	27,795	27,717
SUP020 Training & Development	50,979	50,493
SUP033 Central Purchasing	35,118	35,034
SUP035 Insurances	5,558	5,558
SUP042 ABW Support and Hosting	10,309	10,309
SUP403 Counter Fraud - CDC	(7,010)	(7,101)
SUP402 Glos. Counter Fraud Unit	(0)	(0)
<b>BUSINESS SUPPORT SERVICES - FINANCE, HR, PROC.</b>	<b>950,146</b>	<b>906,775</b>

Subjective analysis:

Employees	397,566	383,269
Premises	0	0
Transport	28,000	18,000
Supplies & Services	266,815	271,432
Major contract payments	1,584,039	1,496,274
Transfer Payments	0	0
Depreciation & Amortisation	20,200	17,902
External Income	(1,346,474)	(1,280,103)
Recharges	0	0
<b>BUSINESS SUPPORT SERVICES - FINANCE, HR, PROC.</b>	<b>950,146</b>	<b>906,775</b>

<b>BUSINESS SUPPORT SERVICES - ICT, BUSINESS IMPROVEMENT</b>	<b>Approved Budget 19/20</b>	<b>Original Budget 20/21</b>
ADB411 Moreton-in-Marsh, Offices	28,432	23,911
COM420 FOH - Moreton	106,791	106,251
COM421 Moreton - Stock Trading a/c	0	0
SUP005 ICT	892,785	891,465
SUP017 Business Improvement/Transformation	110,437	110,163
SUP021 Business Continuity Planning	21,348	20,943
SUP023 Freedom of Information Act	10,650	10,650
SUP031 Application Support	118,570	120,780
SUP401 FOH - Trinity Road	517,904	517,363
TMR001 Street Naming	(9,400)	(9,478)
<b>BUSINESS SUPPORT SERVICES - ICT, BUSINESS IMP.</b>	<b>1,797,517</b>	<b>1,792,048</b>

Subjective analysis:

Employees	55,235	55,235
Premises	43,582	47,534
Transport	0	0
Supplies & Services	433,540	439,425
Major contract payments	1,329,872	1,329,872
Transfer Payments	0	0
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	29,880	27,526
External Income	(94,591)	(107,543)
Recharges	0	0
<b>BUSINESS SUPPORT SERVICES - ICT, BUSINESS IMP.</b>	<b>1,797,517</b>	<b>1,792,048</b>

<b>LAND, LEGAL &amp; PROPERTY SERVICES</b>	<b>Approved Budget 19/20</b>	<b>Original Budget 20/21</b>
ADB401 Trinity Road, Offices	154,737	151,168
ADB402 Trinity Road Improvements (XC0055)	0	0
ADB412 Moreton-in-Marsh, Offices - Maintenance	43,235	43,235
CUL411 Corinium Museum - Maintenance	41,350	41,350
ENA401 Housing Enabling Properties	(9,690)	(9,690)
FIE425 22/24 Ashcroft Road	17,166	22,764
LLC001 Local Land Charges	(140,067)	(140,930)
SUP004 Legal	259,505	215,384
SUP025 Property Services	310,918	319,581
<b>LAND, LEGAL &amp; PROPERTY SERVICES</b>	<b>677,154</b>	<b>642,862</b>
<u>Subjective analysis:</u>		
Employees	408,885	325,655
Premises	493,962	492,787
Transport	13,239	13,239
Supplies & Services	99,640	163,393
Major contract payments	378,595	379,221
Transfer Payments	0	0
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	97,830	101,602
External Income	(814,998)	(833,036)
Recharges	0	0
<b>LAND, LEGAL &amp; PROPERTY SERVICES</b>	<b>677,154</b>	<b>642,862</b>

<b>REVENUES &amp; HOUSING SUPPORT</b>	<b>Approved Budget 19/20</b>	<b>Original Budget 20/21</b>
HBP001 Rent Allowances	221,687	220,231
HBP007 Apprenticeships/NVQs	0	0
HOM001 Homelessness	47,100	47,136
HOM003 Rent In Advance Scheme	0	0
HOM005 Homelessness Hostels	(35,500)	(35,000)
LTC001 Council Tax Collection	74,624	75,329
LTC002 Council Tax Support Administration	0	0
LTC011 NNDR Collection	(143,556)	(142,284)
PSH001 Private Sector Housing Grants	33,860	32,854
PUT001 Concessionary Travel	16,712	15,393
SUP014 Cashiers	38,706	36,306
SUP028 Security Carriers	7,495	0
<b>REVENUES &amp; HOUSING SUPPORT</b>	<b>261,128</b>	<b>249,965</b>

Subjective analysis:

Employees	206	0
Premises	280	780
Transport	0	0
Supplies & Services	111,855	104,180
Major contract payments	798,033	798,033
Transfer Payments	17,017,485	13,906,164
Internal Recharges / Indirect Cost	0	0
Depreciation & Amortisation	34,430	30,648
External Income	(17,701,161)	(14,589,840)
Recharges	0	0
<b>REVENUES &amp; HOUSING SUPPORT</b>	<b>261,128</b>	<b>249,965</b>

<b>2020 PARTNERSHIP MANAGEMENT &amp; TRANSFORMATION COSTS</b>	<b>Approved Budget 19/20</b>	<b>Original Budget 20/21</b>
COR011 2020 Vision	100,000	177,000
COR061 Public Protection 2020	0	0
COR066 2020 HR Payroll Project	0	0
SUP026 Chief Executive/Head of Paid Service	82,677	82,495
<b>2020 PARTNERSHIP MNGT &amp; TRANSFORM. COSTS</b>	<b>182,677</b>	<b>259,495</b>

Subjective analysis:

Employees	(0)	(0)
Premises	0	0
Transport	0	0
Supplies & Services	120	120
Third Party Payments	180,837	257,837
Transfer Payments	0	0
Depreciation & Amortisation	1,720	1,538
External Income	0	0
Recharges	0	0
<b>2020 PARTNERSHIP MNGT &amp; TRANSFORM. COSTS</b>	<b>182,677</b>	<b>259,495</b>

<b>OTHER</b>	<b>Approved Budget 19/20</b>	<b>Original Budget 20/21</b>
Savings targets, vacancy factor and other contingency for utilities & income	(49,935)	75,204
Capital charges reversals	(1,740,580)	(1,601,496)
Capital expenditure funded from revenue	250,000	933,000
New homes bonus - surplus income	(1,409,793)	0
Movement to/(from) Reserves	991,217	(378,641)
<b>Net Budget Requirement</b>	<b>11,157,041</b>	<b>12,340,273</b>